

COUNTY OF SAN BERNARDINO

2013-14



SPECIAL DISTRICTS RECOMMENDED BUDGET





GREGORY C. DEVEREAUX
Chief Executive Officer

COUNTY OF SAN BERNARDINO

County Administrative Office
385 North Arrowhead Avenue
San Bernardino, CA 92415-0120
(909) 387-5418
FAX: (909) 387-5430

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May 31, 2013

I hereby submit for the Board's consideration the 2013-14 Special Districts Recommended Budget, guided by the Countywide Vision. The budgets contained in this workbook are for the Board-Governed Special Districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget totals \$402.4 million and lays the framework to achieve the “complete county” by allocating resources to achieve Board priorities and objectives. The 2013-14 Special Districts Recommended Budget has been balanced and is consistent with policy direction received from the Board of Supervisors. No reserves are being used to fund ongoing costs.

THE BUDGET IN BRIEF

This budget book presents special revenue funds, capital project funds, internal service funds, enterprise funds, set-asides and reserves. The total spending authority for these funds in 2013-14 is \$402.4 million.

	2013-14 Recommended	
	Spending Authority	Budgeted Staffing
County Fire		
Special Revenue Funds	144,207,670	865
Termination Benefits Set-Asides	5,825,429	0
Capital Replacement Set-Asides	25,782,864	0
	<u>175,815,963</u>	<u>865</u>
Special Districts Department		
Special Revenue Funds	32,995,637	185
Enterprise Funds	30,557,153	0
Capital Project Funds	23,924,012	0
	<u>87,476,802</u>	<u>185</u>
San Bernardino County Flood Control District		
Special Revenue Funds	137,090,870	146
Internal Services Funds	2,061,000	0
	<u>139,151,870</u>	<u>146</u>
Total	402,444,635	1,196



2013-14 HIGHLIGHTS

Property Taxes – Budgetary property tax revenues for 2013-14 were adjusted based on the current year's property tax and special assessment collections and reflects a 1.5% increase for County Fire, approximately a .4% increase for Special Districts, and a 10.6% increase for Flood Control. The significant increase in Flood Control primarily results from the dissolution of the Redevelopment Agencies.

Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2013-14 budget reflects an overall increase in related revenue of 6.7%. Fee revenue is also included for County Fire and Special Districts, including new fees and adjustments to existing fees based on program changes and/or increases in operating expenses. The 2013-14 Recommended Budget reflects a 10.4% increases in fee related revenues for County Fire and 5.6% for Special Districts other than the Water and Sanitation Districts.

Flood Control Other Revenue – The Flood Control District is anticipating to have several land sales occur in 2013-14 which is estimated to generate \$9.2 million in proceeds.

County General Fund Support – Support to County Fire for 2013-14 is \$18.8 million, a 6.9% increase in an effort to sustain acceptable service levels.

Staffing Changes – Despite adding contract services for the Hesperia Fire Protection District and a new contract with Crest Forest Fire Protection District, overall total net decrease of 129 positions for County Fire is primarily due to the implementation of a Department-wide paid-call staffing reorganization. The net decrease of 18 positions for Special Districts is primarily due to a decrease in limited-term Public Service Employees in various Park Districts. The decrease of 12 positions for San Bernardino County Flood Control District is primarily due to a decrease in contract positions for the Hazardous Tree Program due to the funding ending in 2012-13.

Service Level Changes – Overall, service levels will not be impacted by the recommended staffing changes with the exception of a service level increase for Hesperia Fire Protection District and new services for Crest Forest Fire Protection District.

The 2013-14 Recommended Budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the San Bernardino County Flood Control District. The recommended operating budgets within each department are followed by sections on Capital Improvement Projects, Set-Asides, Reserves and Equipment Budget Detail.



GREGORY C. DEVEREAUX
Chief Executive Officer



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COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS

The 2013-14 Special Districts Recommended Budget covers the period from July 1, 2013 – June 30, 2014. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, internal service funds, and enterprise funds has a total appropriation of \$402.8 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following Countywide vision and goals of the County of San Bernardino approved by the Board of Supervisors:

Countywide Vision Statement

The following Countywide Vision statement was adopted on June 30, 2011, by the County Board of Supervisors and San Bernardino Associated Governments (SANBAG) Board of Directors.

We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.

We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.

We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.

We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.

From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.

The County and SANBAG are now committed to facilitating discussions centered on how each of the nine following core vision elements can be effectively focused to implement the Countywide Vision for a complete community – one that affords all citizens an opportunity for healthy lifestyles, strong public safety and quality amenities. These discussions involve diverse stakeholders representing residents, employers, educators, community and faith-based organizations, and government.

- | | | |
|------------------------|-------------------|---------------|
| • Jobs and the Economy | • Public Safety | • Environment |
| • Education | • Infrastructure | • Wellness |
| • Housing | • Quality of Life | • Image |



Employee groups were established to organize internal Vision Element meetings and to develop a Paradigm and Job Statement that would define County government's role in achieving the Countywide Vision. On April 10, 2012, the County Board of Supervisors approved the Paradigm and Job Statement. The Paradigm states that the County shall take responsibility for ensuring that efforts to achieve the Countywide Vision will be pursued, and the Job Statement simply states, "Our job is to create a county in which those who reside and invest can prosper and achieve well-being." The first two Regional Implementation Goals developed through the Countywide Vision process focus on cradle-to-career assistance and creating a business-friendly environment. These goals were developed by external Vision Element groups and were jointly adopted by the County Board of Supervisors and the SANBAG Board on May 2, 2012. The Countywide Vision statement, report and related documents are available for review at www.sbcounty.gov/vision.

2013-14 County Goals and Objectives

Implement the Countywide Vision

- *Continue the County role of convening conversations on community collaboration and collective action.*
- *Ensure that all County employees know the significance of the Countywide Vision, Job and Paradigm.*

Create, Maintain, and Grow Jobs and Economic Value in the County

- *Focus Economic Development Agency (EDA) efforts on competing globally for investment, retraining and finding employment for those who have lost jobs or are under-employed, developing a more highly-educated and trained workforce, and creating an effective approach to tourism.*
- *Continue business retention and expansion programs while implementing office and industrial attraction strategies emphasizing provision of high paying jobs.*
- *Provide stable governmental leadership, consistent decision-making and efficient processing to inspire confidence in investors.*
- *Work with the Board to ensure that it has provided clear policy guidance for development, then create a system that provides for implementation and decision-making at the lowest level of the organization legally allowed.*
- *Review and revise fees, processes and decision-making to ensure a business friendly environment.*
- *Utilize County programs and resources to maximize job creation.*
- *Work with cities to explore programs and approaches to address the mortgage crisis.*
- *Actively participate in the statewide California Environmental Quality Act (CEQA) reform efforts.*

Improve County Government Operations

- *Enhance and protect the Board of Supervisors' policy-making role and ensure authority exists for staff actions.*
- *Create clear lines of authority and clarify roles, responsibilities and governance of all County departments and programs.*
- *Develop an approach to evaluate the performance of department heads who report to the Board.*
- *Incorporate the Board adopted County Goals and Objectives in the County budget document, tie department performance measures to them and report progress in the quarterly budget updates.*
- *Develop consistent messaging for the organization.*
- *Ensure that employees know that they and their work are valued.*
- *Monitor and evaluate operations and implement strategies to continually improve efficiency and effectiveness.*

Operate in a Fiscally-Responsible and Business-Like Manner

- *Develop a long-term budget plan which brings the County into operational and programmatic balance.*
- *Live within our means, fully funding basic operating systems, liabilities and reserves, while forming capital to strategically invest in the future.*
- *Invest County resources in ways which create more ongoing revenue to reinvest in maintaining services.*
- *Eliminate silos and consolidate and centralize administrative functions, including financial management and oversight.*
- *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*



Ensure Development of a Well-Planned, Balanced, and Sustainable County

- *Take steps to ensure that the Land Use Services Department continues to make progress in terms of operating more efficiently.*
- *Continue to identify and implement short-term solutions to systemic problems.*
- *Fund an update to the General Plan, update the Development Code and Master Plans, and create more Community and Specific Plans in order to move away from a “one size fits all” approach and recognize the unique character and needs of all unincorporated areas of the County.*
- *Work with cities to ensure that County zoning and development standards in their spheres of influence are more compatible.*

Maintain Public Safety

- *Work with all elements of the County’s public safety services to reduce costs while maintaining the highest level of service that funding will support.*
- *Develop a better understanding of the effects of increases or decreases of resources in one area of law and justice on all other areas.*

Provide for the Health and Social Services Needs of County Residents

- *Implement Federal Healthcare Reform.*
- *Maximize the utilization of Federal and State programs and funding to mitigate the effects of the economic downturn on county residents.*
- *To the maximum extent legally allowed, utilize County programs to move participants to self-sufficiency.*
- *Promote public/private collaboration and projects that help to meet the health and human service needs of county residents.*

Pursue County Goals and Objectives by Working with Other Governmental Agencies

- *Work with Federal, State and regional governments and organizations to ensure San Bernardino County receives its fair share of resources and to help shape legislation and regulations which affect the County.*
- *Work with all Federal and State agencies owning land in the County, to maximize the benefit to the County.*
- *Support SANBAG’s efforts to expand its role as the Council of Governments in the County.*
- *Develop a closer working relationship with cities, tribes and other governmental agencies.*

As part of the continuing effort to align resources with operational priorities, each department was asked to review existing performance measures to ensure alignment with the 2013-14 County Goals and Objectives. These measures should be realistic, easily quantifiable, and reflect progress on long-term multi-year strategic initiatives or the accomplishment of shorter-term tactical goals, that directly correlate to the identified County objectives and reflect activities within the department’s control. In addition, performance measurement progress will be updated and reported as part of each quarterly budget process.

The 2013-14 Recommended Budget book includes prior year accomplishments, departmental strategies to achieve County Goals and Objectives and departmental performance measures to demonstrate if departments are meeting the County Goals and Objectives.



BUDGET PLANNING CALENDAR**ONGOING**

Policy Direction - The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Significant Budgetary or Programmatic Impacts – Significant budgetary or programmatic changes and potential impacts are immediately communicated to the County Administrative Office and the Board of Supervisors to allow for timely decision-making and policy direction.

Year-End Estimates - Departments provide year-end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes are addressed timely.

Quarterly Budget Reports - Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification to the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on County department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the County in preparing the upcoming budget.

OCTOBER THROUGH DECEMBER

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by Finance and Administration and provided to the Chief Executive Officer for comments and recommendations, and presented to the Board of Supervisors for final approval. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their recommended fee changes and internal service rate adjustments for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. Departments are required to compute their full cost of service, capturing both direct and indirect costs associated with fees and internal service rates. Departments are able to recommend an alternate fee amount to the Board of Supervisors, if based on their knowledge, implementation of a full cost fee or internal service rate would not be beneficial.

JANUARY AND FEBRUARY

Five-year Fiscal Forecast – Finance and Administration develops a five-year fiscal forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units.

MARCH AND APRIL

Budget Prep System – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

County Fiscal Plan – The upcoming five-year County fiscal plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.



Preparation of Recommended Budget – Departments develop their respective recommended budgets and submit them to Finance and Administration for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the strategic plan.

MAY AND JUNE

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

Fee Hearing – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Submission of Recommended Budget – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

Budget Hearing and Adoption of Adopted Budget – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

JULY THROUGH SEPTEMBER

Budget Prep System – Finance and Administration makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – Finance and Administration updates the Recommended Budget Book to reflect final changes.

Calendar for the 2013-14 Budget

October 12, 2012	Fee Instructions to Departments
December 20, 2012	Capital Improvement Call Letter to Departments
January 25, 2013	Departments Submit Fee Workbooks
January 28, 2013	Departments Submit Capital Improvement Requests
March 27, 2013	Budget Preparation System opened for Departmental Input
March 29, 2013	Budget Preparation System Training
April 5, 2013	Budget Instructions to Departments
April 22, 2013	Departments Submit Budget Workbooks
April 23, 2013	2013-14 Internal Service Rates Approved
May 31, 2013	Recommended Budget Delivered to the Board of Supervisors
June 4, 2013	Fee Hearing
June 12 and 13, 2013	Budget Hearing and Adoption of 2013-14 Budget
September 2013	Adopted Budget Book Printed



Budget Process

Special Districts has special revenue funds, capital project funds, internal service funds and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2013-14 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office depending upon the appropriation unit, unless noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out require Board of Supervisors approval and should be included in a quarterly budget report.

Transfers of Fixed Asset Appropriation:

- Transfers in and out among the different fixed asset appropriation units are approved by the County Administrative Office as long as the total fixed asset appropriation does not increase.
- Transfers out of Fixed Asset Appropriation-
 - Transfers out increasing a non-fixed asset appropriation unit within individual Capital Improvement Program (CIP) project budgets are approved by the County Administrative Office as long as the total project budget does not increase.
 - Transfers out increasing a non-fixed asset appropriation unit are required to be included in the quarterly budget reports for Board of Supervisors approval, except within the CIP, as detailed above.
- Transfers in of Fixed Asset Appropriation-
 - Transfers in from a non-fixed asset appropriation unit to fund a unit value less than \$10,000 may be approved by the County Administrative Office.
 - Transfers in from a non-fixed asset appropriation unit to fund a unit value of \$10,000 or more are required to be included in the quarterly budget reports for Board of Supervisors approval.

Transfers impacting Operating Transfers Out Appropriation:

- Any changes to Operating Transfers Out are required to be included in the quarterly budget reports for Board of Supervisors approval.



BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

DEPARTMENT Department Head

The department name and responsible administrator are listed at the top.

DEPARTMENT MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

Photo of the
Department
Head

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

2012-13 ACCOMPLISHMENTS

Significant departmental accomplishments during the past fiscal year.

COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL:

Objective(s):

Department Strategy:

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target

The above table lists the County Goals and Objectives, department strategies and performance measures for the 2013-14 fiscal year including any prior history or status updates if applicable.



SUMMARY OF BUDGET UNITS

	2012-13					
	Requirements	Sources	Net County Cost	Fund Balance	Net Budget	Staffing
<u>Special Revenue Funds</u>						
Name of Special Revenue Fund Budget Unit	0	0		0		0
Name of Special Revenue Fund Budget Unit	0	0		0		0
Total Special Revenue Funds	0	0		0		0
<u>Enterprise Funds</u>						
Name of Enterprise Fund Budget Unit	0	0			0	0
Total Enterprise Funds	0	0			0	0
Total - All Funds	0	0	0	0	0	0

5-YEAR REQUIREMENTS TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Total	0	0	0	0	0

5-YEAR SOURCES TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Total	0	0	0	0	0

5-YEAR NET COUNTY COST TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Total	0	0	0	0	0

5-YEAR FUND BALANCE TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Total	0	0	0	0	0

5-YEAR NET BUDGET TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Total	0	0	0	0	0

The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including requirements, sources, and net county cost, fund balance, or net budget where applicable. *Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded from requirements for enterprise and internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.*



Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

DESCRIPTION OF MAJOR SERVICES

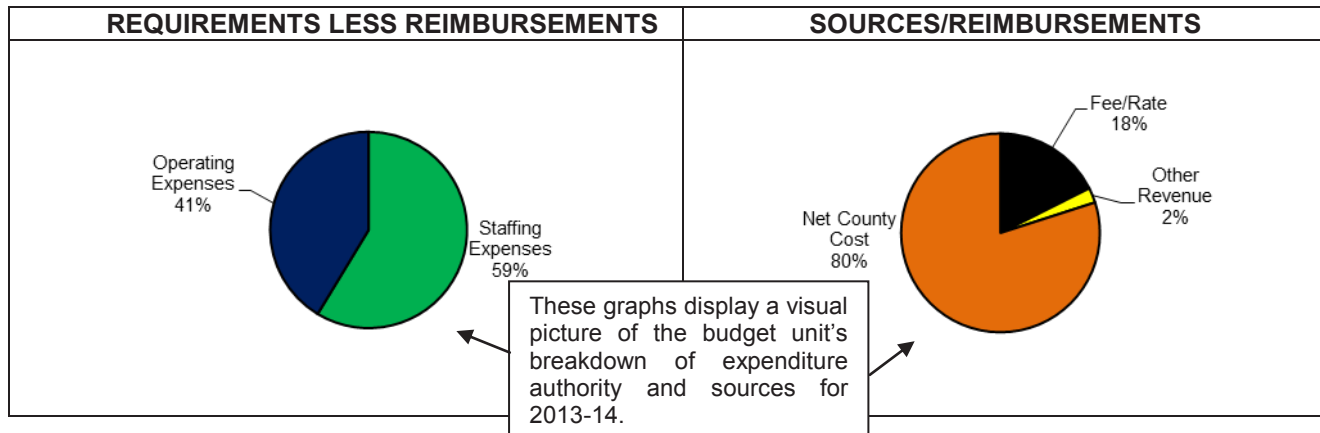
Description of Major Services provides a narrative describing the function and activity of the budget unit.

Budget at a Glance

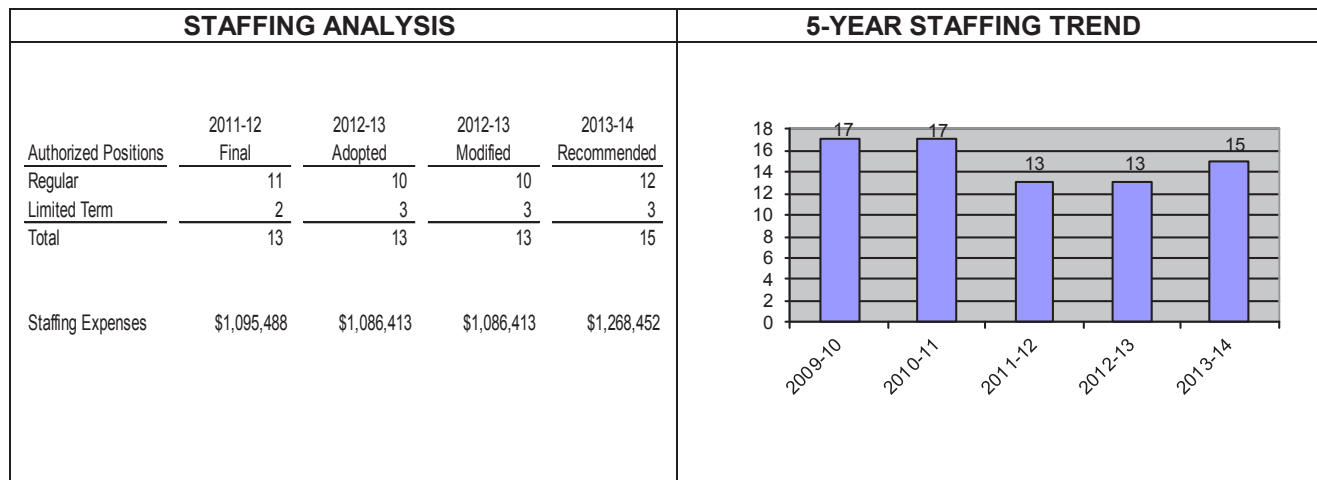
Total Requirements	\$2,343,659
Total Sources	\$313,578
Net County Cost	\$2,030,081
Total Staff	15
Funded by Net County Cost	87%

Budget at a Glance lists the budget unit's 2013-14 total requirements, total sources, total budgeted staffing, and percentage of net county cost, if any.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP:	-	BUDGET UNIT:	-
DEPARTMENT:	-	FUNCTION:	-
FUND:	-	ACTIVITY:	-

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	0	0
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	0	0
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	0	0	0	0	0
Net County Cost	0	0	0	0	0	0	0
Budgeted Staffing					0	0	0

DETAIL OF 2013-14 RECOMMENDED BUDGET

This section only applies to funds that have been consolidated for presentation purposes (i.e. Assessor/Recorder/County Clerk Recorder Special Revenue Funds, Human Services Subsistence funds, etc.) This section depicts the budget detail of each individual budget unit for 2013-14, including staffing, requirements, sources, net county cost, fund balance, and net budget, where applicable; and also includes a description of major programmatic changes, expenditures and revenues (sources).

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

This narrative section briefly describes significant budgeted expenditures and revenue included within the Departments' recommended budget.

BUDGET CHANGES AND OPERATIONAL IMPACT

This narrative section briefly describes any major budget unit changes and highlights the 2013-14 budget by requirements and sources line item, including significant changes from the prior year current budget.

STAFFING CHANGES AND OPERATIONAL IMPACT

This narrative section briefly highlights budgeted staffing changes and operational impacts for 2013-14, including significant changes from the prior year budgeted staffing.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration/Special							
Projects/Environmental Notices	6	0	6	4	0	2	6
Agenda Process	3	0	3	3	0	0	3
Assessment Appeals	2	3	5	5	0	0	5
Business License/Form 700	1	0	1	1	0	0	1
Total	12	3	15	13	0	2	15

Administration/Special Projects/Environmental Notices	Agenda Process	Assessment Appeals
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Clerk of the Board of Supervisors	2 Senior Board Services Specialist	1 Board Services Technician
1 Chief Deputy Clerk of the Board	1 Board Services Specialist	1 Board Services Specialist
1 Board Services Supervisor	3 Total	3 Assessment Appeals Processor
1 Staff Analyst II		5 Total
1 Executive Secretary III		
1 Board Services Specialist		
6 Total		
 Business License/Form 700		
<u>Classification</u>		
1 Board Services Specialist		
1 Total		



The 2013-14 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of the 2012-13 2nd Quarter Budget Report adopted on February 12, 2013). It also provides classification detail and position counts for 2013-14 budgeted staffing.



**COUNTY FIRE
SUMMARY**

	<u>Page #</u>	<u>Requirements</u>	<u>Sources</u>	<u>Fund Balance</u>	<u>Staffing</u>
<u>SPECIAL REVENUE FUNDS</u>					
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	2				
ADMINISTRATION	6	18,848,738	13,284,420	5,564,318	134
MOUNTAIN REGIONAL SERVICE ZONE	10	17,824,087	14,409,530	3,414,557	89
NORTH REGIONAL SERVICE ZONE	14	42,424,850	40,986,530	1,438,320	278
SOUTH REGIONAL SERVICE ZONE	18	11,933,037	10,949,624	983,413	93
VALLEY REGIONAL SERVICE ZONE	22	32,564,100	31,618,627	945,473	171
COMMUNITY FACILITIES DISTRICT 2002-2	26	288,866	285,605	3,261	0
HAZARDOUS MATERIALS	28	10,391,053	8,175,587	2,215,466	50
HOMELAND SECURITY GRANT PROGRAM	31	4,636,409	4,636,409	0	0
HOUSEHOLD HAZARDOUS WASTE	33	3,550,296	3,176,922	373,374	33
OFFICE OF EMERGENCY SERVICES	36	1,746,234	1,746,234	0	17
TOTAL SPECIAL REVENUE FUNDS		<u>144,207,670</u>	<u>129,269,488</u>	<u>14,938,182</u>	<u>865</u>
	<u>Page #</u>	<u>Total Amount</u>			
CAPITAL IMPROVEMENT PROJECTS	39	306,714			
TERM BENEFIT AND CAPITAL REPLACEMENT SET-ASIDES	41	31,608,293			
EQUIPMENT	43	4,167,069			



SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

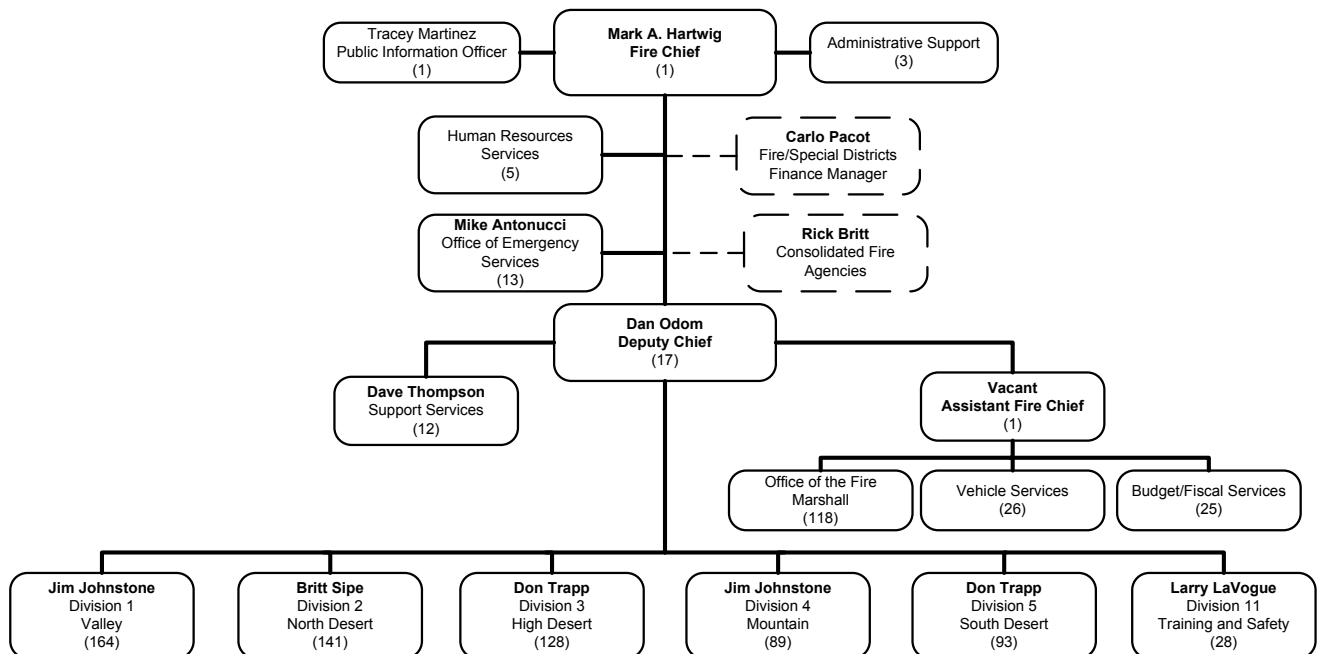
Mark A. Hartwig

DEPARTMENT MISSION STATEMENT

San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.



ORGANIZATIONAL CHART



2012-13 ACCOMPLISHMENTS

- Presented a balanced budget and minimized service reductions.
- Partnerships with Sheriff/Coroner/Public Administrator on:
 - Training Center Relocation to Glen Helen North
 - All-risk Airship Program development
 - All-risk Handcrew development with County Sheriff/Coroner/Public Administrator and Workforce Development Departments and using AB 109 County inmates
- Implementation of an Emergency Medical Dispatch Program.
 - Triage and prioritized 911 calls for medical emergencies.
 - Achieved National Accreditation.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: MAINTAIN PUBLIC SAFETY

- Objective(s):**
- *Work with all elements of the County's public safety services to reduce costs while maintaining the highest level of service that funding will support.*

- Department Strategy:**
- *In collaboration with the Countywide Vision Public Safety Group, evaluate Countywide dispatch and communication opportunities and partnerships.*
 - *Partner with the County Sheriff/Coroner/Public Administrator Department to further develop training programs.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Conduct analysis on current dispatch/communication systems used within the County and develop a plan for consideration of implementation.	N/A	N/A	N/A	100%
In partnership with the Sheriff/Coroner/Public Administrator, implement Inmate Fire Crew Program.	N/A	N/A	25%	100%

COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

- Objective(s):**
- *Develop a long-term budget plan which brings the County into operational and programmatic balance.*
 - *Invest County resources in ways which create more ongoing revenue to reinvest in maintaining services.*
 - *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*

- Department Strategy:**
- *Commission an operational and administrative top to bottom audit of the County Fire District that will identify current and future needs with solutions for sustainability.*
 - *Develop a First Response Billing Program.*
 - *Implement electronic patient care reporting through the field use of handheld electronic tablets, web based Imagetrend software, and support from ICEMA.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Secure a consultant to conduct an analysis to develop recommendations on standards of coverage and potential revenue and expenditure options.	N/A	N/A	N/A	100%
Develop a First Response Billing Program including a First Response Fee for implementation in 2014-15.	N/A	N/A	N/A	100%
Develop an electronic patient care reporting program including the purchase of tablets, training staff, testing and full implementation.	N/A	N/A	N/A	100%



SUMMARY OF BUDGET UNITS

	2013-14					
	Requirements	Revenue	Net County Cost	Fund Balance	Net Budget	Staffing
<u>Special Revenue Funds</u>						
Administration	18,848,738	13,284,420		5,564,318		134
Mountain Regional Service Zone	17,824,087	14,409,530		3,414,557		89
North Desert Regional Service Zone	42,424,850	40,986,530		1,438,320		278
South Desert Regional Service Zone	11,933,037	10,949,624		983,413		93
Valley Regional Service Zone	32,564,100	31,618,627		945,473		171
Community Facilities District 2002-2	288,866	285,605		3,261		0
Hazardous Materials	10,391,053	8,175,587		2,215,466		50
Homeland Security Grant Program	4,636,409	4,636,409		0		0
Household Hazardous Waste	3,550,296	3,176,922		373,374		33
Office of Emergency Services	1,746,234	1,746,234		0		17
Total Special Revenue Funds	144,207,670	129,269,488		14,938,182		865



5-YEAR REQUIREMENTS TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Administration	96,960,031	93,144,475	31,665,500	16,668,941	18,848,738
Mountain Regional Service Zone	11,388,433	9,965,600	11,901,910	12,691,500	17,824,087
North Desert Regional Service Zone	18,701,939	13,701,437	40,431,252	39,840,251	42,424,850
South Desert Regional Service Zone	10,958,595	9,201,308	11,098,009	11,281,433	11,933,037
Valley Regional Service Zone	11,890,831	10,966,952	30,274,986	32,162,486	32,564,100
Community Facilities District 2002-2	250,000	327,814	285,343	290,656	288,866
Hazardous Materials	0	0	13,286,042	11,286,098	10,391,053
Homeland Security Grant Program	0	4,295,839	3,869,371	7,380,327	4,636,409
Household Hazardous Waste	0	0	2,958,939	3,276,592	3,550,296
Office of Emergency Services	0	0	1,550,805	2,490,341	1,746,234
Total	150,149,829	141,603,425	147,322,157	137,368,625	144,207,670

5-YEAR SOURCES TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Administration	79,803,265	79,131,751	22,186,571	12,668,567	13,284,420
Mountain Regional Service Zone	9,860,265	8,862,536	9,414,339	9,911,632	14,409,530
North Desert Regional Service Zone	15,286,841	12,506,842	39,744,770	39,709,196	40,986,530
South Desert Regional Service Zone	8,906,264	7,576,394	10,739,733	10,662,053	10,949,624
Valley Regional Service Zone	9,854,745	9,319,351	29,965,689	31,796,320	31,618,627
Community Facilities District 2002-2	279,267	274,073	285,343	285,500	285,605
Hazardous Materials	0	0	13,286,042	9,537,660	8,175,587
Homeland Security Grant Program	0	4,294,230	3,743,510	7,305,957	4,636,409
Household Hazardous Waste	0	0	2,958,939	3,119,388	3,176,922
Office of Emergency Services	0	0	1,550,805	1,797,705	1,746,234
Total	123,990,647	121,965,177	133,875,741	126,793,978	129,269,488

5-YEAR FUND BALANCE TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Administration	17,156,766	14,012,724	9,478,929	4,000,374	5,564,318
Mountain Regional Service Zone	1,528,168	1,103,064	2,487,571	2,779,868	3,414,557
North Desert Regional Service Zone	3,415,098	1,194,595	686,482	131,055	1,438,320
South Desert Regional Service Zone	2,052,331	1,624,914	358,276	619,380	983,413
Valley Regional Service Zone	2,036,086	1,647,601	309,297	366,166	945,473
Community Facilities District 2002-2	(29,267)	53,741	0	5,156	3,261
Hazardous Materials	0	0	0	1,748,438	2,215,466
Homeland Security Grant Program	0	1,609	125,861	74,370	0
Household Hazardous Waste	0	0	0	157,204	373,374
Office of Emergency Services	0	0	0	692,636	0
Total	26,159,182	19,638,248	13,446,416	10,574,647	14,938,182

NOTE: Beginning in 2011-12, County Fire had a new financial structure.



Administration

DESCRIPTION OF MAJOR SERVICES

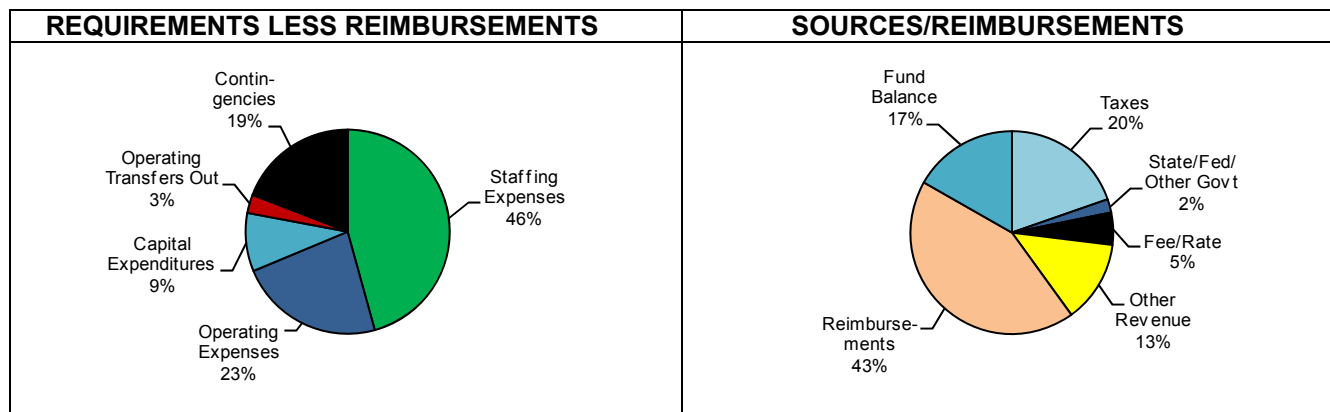
The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 63 fire stations and 11 facilities within four Regional Service Zones (Mountain, North Desert, South Desert and Valley), serves 64 unincorporated communities, and the City of Grand Terrace and the Town of Yucca Valley. Additionally, County Fire provides fire protection services to four cities and two independent fire protection districts which include Adelanto, Needles, Victorville, Crest Forest, Fontana and Hesperia, respectively. County Fire's executive management is provided by the Fire Chief, Deputy Chief, Assistant Fire Chief, Fire Marshal, as well as Division Chiefs and Program Managers.

Budget at a Glance

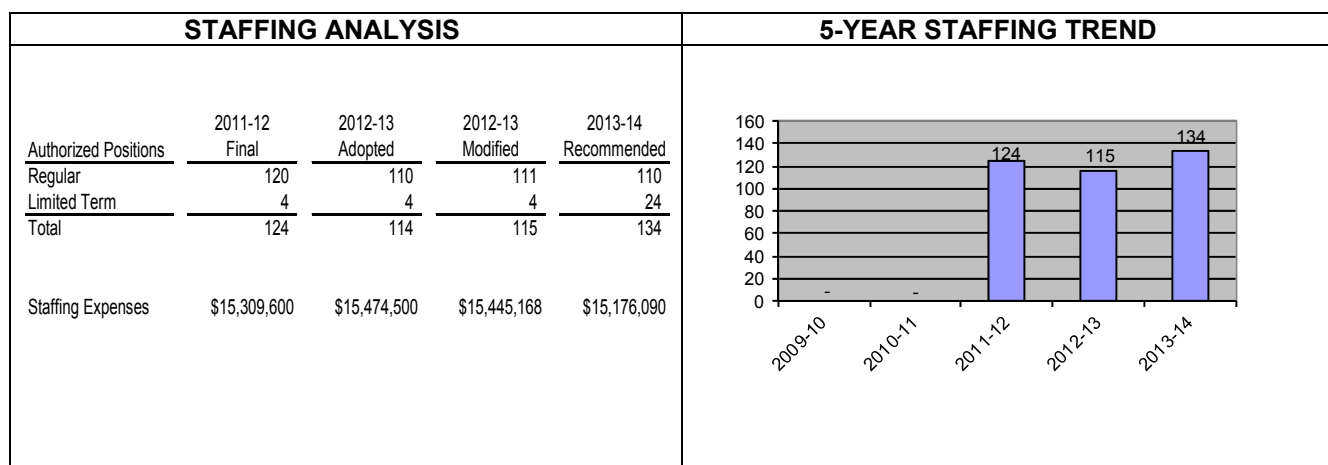
Total Requirements	\$18,848,738
Total Sources	\$13,284,420
Fund Balance	\$5,564,318
Use of Fund Balance	\$0
Total Staff	134

County Fire is an all-risk fire department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the Department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as all the unincorporated portions of the County. The field functions are supported by a Countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: San Bernardino County Fire Protection District

BUDGET UNIT: FPD
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	15,309,600	15,148,914	15,445,168	15,176,090	(269,078)
Operating Expenses	0	0	4,959,975	5,256,633	7,089,884	7,630,245	540,361
Capital Expenditures	0	0	614,007	2,843,600	3,211,183	3,068,000	(143,183)
Contingencies	0	0	0	0	4,125,624	6,344,754	2,219,130
Total Exp Authority	0	0	20,883,582	23,249,147	29,871,859	32,219,089	2,347,230
Reimbursements	0	0	(13,725,596)	(12,974,760)	(14,426,256)	(14,343,900)	82,356
Total Appropriation	0	0	7,157,986	10,274,387	15,445,603	17,875,189	2,429,586
Operating Transfers Out	0	0	19,627,641	798,653	1,223,338	973,549	(249,789)
Total Requirements	0	0	26,785,626	11,073,040	16,668,941	18,848,738	2,179,797
Sources							
Taxes	0	0	6,388,303	6,432,843	6,271,087	6,529,336	258,249
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	507,030	678,608	503,535	710,019	206,484
Fee/Rate	0	0	1,003,637	1,126,713	1,157,700	1,705,551	547,851
Other Revenue	0	0	12,345,854	132,001	75,000	476,666	401,666
Total Revenue	0	0	20,244,824	8,370,165	8,007,322	9,421,572	1,414,250
Operating Transfers In	0	0	13,330,430	4,266,819	4,661,245	3,862,848	(798,397)
Total Sources	0	0	33,575,254	12,636,984	12,668,567	13,284,420	615,853
Fund Balance					4,000,374	5,564,318	1,563,944
Budgeted Staffing					115	134	19

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$18.8 million represent staffing expenses of \$15.2 million which make up the majority of expenditures in this budget unit and fund 134 budgeted positions. These expenses are necessary to provide an adequate level of administrative, finance, and support services including chief officers for Department operations in all regional service zones. Operating expenses of \$7.6 million fund administrative and support services, including: training, equipment, equipment maintenance, warehouse, vehicle, and communication services. Capital expenditures of \$3.1 million include County Fire's vehicle, apparatus and other equipment replacement plan. Contingencies of \$6.3 million are to fund future operations. Reimbursements of \$14.3 million primarily represent transfers in from the regional service zones, HAZMAT, Household Hazardous Waste, and the Office of Emergency Services to fund administrative and support services functions. Operating transfers out of \$973,549 primarily includes the distribution of County Fire administration support to the regional service zones and vehicle/equipment replacement reserves. Sources for this budget unit are as follows: 6.5 million of property



taxes; \$710,019 of state/federal/other government aid; \$1.7 million of fee/rate revenue from contracts, various Fire Prevention fees, and health fees; other revenue of \$476,666, and operating transfers in of \$3.9 million which includes County general fund support of \$3.7 million to fund the 2013-14 vehicle replacement program and emergency fuel.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in operating expenses of \$540,361 primarily due to a technical reclassification of internal cost allocations and an increase in contingencies of \$2.2 million primarily as a result of prior year operations. Major changes in sources include an increase in fee/rate revenue of \$547,851 due to an increase in Fire Prevention permit fee revenue, an increase in other revenue of \$401,666 due to the development and implementation of a new Handcrew program, and a decrease in operating transfers in of \$798,397 primarily due to a direct transfer of County General Fund support to the Office of Emergency Services rather than the distribution to County Fire Administration followed by a transfer to the Office of Emergency Services.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$15.2 million fund 134 budgeted positions of which 110 are regular positions and 24 are limited term positions. Staffing increased by a net total of 19 positions due to an increase of 1 Office Specialist, 1 Collection Officer, 2 Fiscal Assistants, 1 Fire Equipment Technician II, 1 Office Assistant III, 2 Public Service Employees (PSE) Battalion Chiefs and 18 Fire Suppression Aides, offset by a decrease of 1 Fire Marshal, 4 Division Chiefs, 1 Staff Analyst I, and 1 Office Assistant I. The operational impact of the changes will decrease over-time in the fiscal department, staff the new Handcrew program, transfer both the Fire Marshal and Staff Analyst I positions to the Hazardous Materials Division budget and the 4 Division Chief positions to their assigned regional service zone budgets.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	2	0	2	2	0	0	2
Public Information Officer	1	0	1	1	0	0	1
Administrative Support	2	1	3	3	0	0	3
Human Resources	5	0	5	5	0	0	5
Budget and Fiscal Services	20	1	21	15	3	3	21
Support Services	12	0	12	10	1	1	12
Office of the Fire Marshall	19	1	20	17	2	1	20
Valley Regional Service Zone	4	0	4	4	0	0	4
North Desert Regional Service Zone	6	0	6	6	0	0	6
South Desert Regional Service Zone	3	0	3	3	0	0	3
Mountain Regional Service Zone	3	0	3	3	0	0	3
Training, Safety & Emergency Medical Services	7	3	10	6	1	3	10
Handcrew Program	0	18	18	0	0	18	18
Vehicle Services	26	0	26	26	0	0	26
Total	110	24	134	101	7	26	134



Administration		Public Information Officer		Administrative Support	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	Fire Chief	1	Public Information Officer	1	Executive Assistant
1	Deputy Fire Chief	1	Total	1	Public Service Employee
2	Total			1	Office Specialist
				3	Total
Human Resources		Budget and Fiscal Services		Support Services	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	Personnel Services Supervisor	1	Budget and Fiscal Manager	1	Support Services Manager
1	Human Resources Assistant	1	Budget Officer	2	SBCA Technician
3	Payroll Specialist	3	Staff Analyst II	1	Maintenance Specialist
5	Total	2	Administrative Supervisor I	1	Fire Equipment Specialist
		1	Accounts Representative	1	Fire Equipment Technician I
		5	Collection Officer	4	Fire Equipment Technician II
		1	Senior Collections Officer	1	Fiscal Assistant
		1	Supervising Fiscal Specialist	1	Warehouse Supervisor
		5	Fiscal Assistants	12	Total
		1	Public Service Employee		
		21	Total		
Office of the Fire Marshal		Valley Regional Service Zone		North Desert Regional Service Zone	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	Assistant Fire Chief	4	Battalion Chief	6	Battalion Chief
1	Deputy Fire Marshal	4	Total	6	Total
1	Fire Prevention Officer/Arson				
3	Fire Prevention Officer				
4	Fire Prevention Specialist				
2	Fire Prevention Supervisor/Arson				
2	Front Counter Technician				
2	Office Assistant II				
1	Public Service Employee				
2	Office Assistant III				
1	Administrative Secretary II				
20	Total				
South Desert Regional Service Zone		Mountain Regional Service Zone		Training, Safety, and Emergency Medical Services	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
3	Battalion Chief	3	Battalion Chief	1	Division Chief
3	Total	3	Total	1	Captain
				1	Engineer
				1	EMS Training Officer
				1	EMS Nurse Educator
				1	EMS Training Supervisor
				1	Office Assistant II
				1	Contract Course Instructor
				2	PSE Battalion Chief
				10	Total
Handcrew Program		Vehicle Services			
<u>Classification</u>		<u>Classification</u>			
12	Fire Suppression Aide I	19	Fire Agency Mechanics		
4	Fire Suppression Aide II	2	Lead Mechanics		
2	Fire Suppression Aide III	1	Vehicle Services Supervisor		
18	Total	1	Equipment Parts Chaser		
		1	Office Assistant III		
		2	Vehicle Parts Specialist		
		26	Total		



Mountain Regional Service Zone

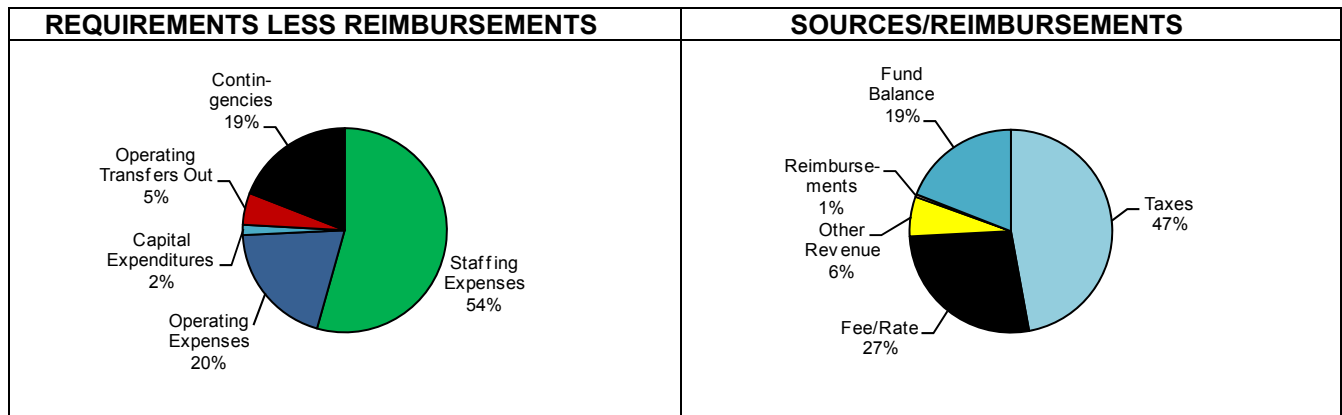
DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). Ambulance transport services are also provided to the Lake Arrowhead community out of Stations 91, 92, and 94. Fire protection services are also provided to the Crest Forest Fire Protection District through a service contract (Stations #25 and #26). Additionally, within the Mountain Regional Service Zone there is one voter approved special tax paramedic service zone which provides services to the community of Lake Arrowhead.

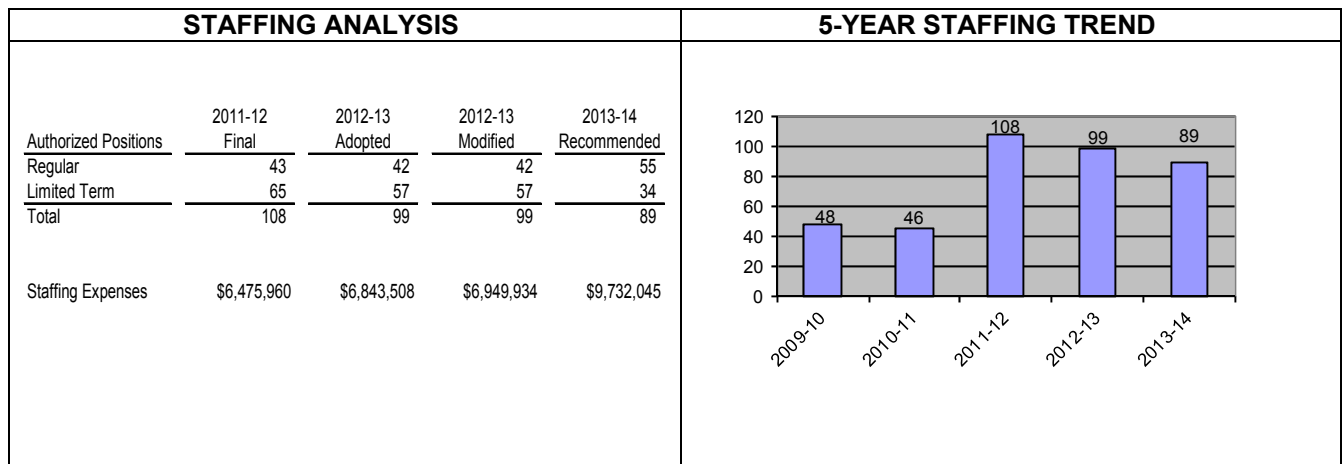
Budget at a Glance

Total Requirements	\$17,824,087
Total Sources	\$14,409,530
Fund Balance	\$3,414,557
Use of Fund Balance	\$0
Total Staff	89

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	6,595,383	6,770,388	6,475,960	6,818,602	6,949,934	9,732,045	2,782,111
Operating Expenses	2,601,018	2,619,169	2,545,021	2,558,272	2,724,347	3,556,457	832,110
Capital Expenditures	29,734	366,963	64,403	364,000	227,539	289,746	62,207
Contingencies	0	0	0	0	2,699,121	3,414,557	715,436
Total Exp Authority	9,226,135	9,756,520	9,085,384	9,740,874	12,600,941	16,992,805	4,391,864
Reimbursements	(276,660)	(244,547)	0	0	0	(74,712)	(74,712)
Total Appropriation	8,949,475	9,511,973	9,085,384	9,740,874	12,600,941	16,918,093	4,317,152
Operating Transfers Out	260,294	60,500	(2,799)	90,559	90,559	905,994	815,435
Total Requirements	9,209,769	9,572,473	9,082,585	9,831,433	12,691,500	17,824,087	5,132,587
Sources							
Taxes	8,400,670	8,276,804	8,103,047	8,309,269	8,137,827	8,433,908	296,081
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	188,665	199,973	255,397	55,987	29,306	0	(29,306)
Fee/Rate	(107,717)	(97,540)	715,845	794,344	748,261	4,841,565	4,093,304
Other Revenue	20,777	5,333	154,227	161,794	2,000	14,000	12,000
Total Revenue	8,502,395	8,384,570	9,228,516	9,321,394	8,917,394	13,289,473	4,372,079
Operating Transfers In	524,041	827,291	325,810	1,144,728	994,238	1,120,057	125,819
Total Sources	9,026,436	9,211,861	9,554,326	10,466,122	9,911,632	14,409,530	4,497,898
Fund Balance					2,779,868	3,414,557	634,689
Budgeted Staffing					99	89	(10)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$17.8 million include staffing expenses of \$9.7 million which makes up the majority of expenditures in this budget unit and funds 89 budgeted positions. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$3.6 million support the operations of 10 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this service zone are property taxes of \$8.4 million, fee/rate revenue from a fire protection contract, ambulance services, and special assessment revenue of \$4.8 million, and operating transfers in of \$1.1 million, which includes County general fund support of \$621,518.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$2.8 million primarily due to the addition of 19 positions for the Crest Forest Fire Protection District contract of which 12 are regular and 7 are limited term positions, and retirement and benefit increases. Positions decreased by a net total of 10 which includes a decrease of 29 limited term positions offset by an increase of 19 regular positions. Operating expenses increased by \$832,110 primarily due to the addition of contract services with the Crest Forest Fire Protection District. Operating transfers out increased by \$815,435 due to an increase in capital improvement projects managed by County Architecture and Engineering, and an allocation to San Bernardino County Employee Retirement Association for a retirement obligation under the contract services with Crest Forest Fire Protection District. Contingencies increased by \$715,436 primarily as a result of prior year operations to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$4.1 million primarily due to the addition of contract services with Crest Forest Fire Protection District.



DETAIL OF PARAMEDIC SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, there is one Paramedic Service Zone (Service Zone) PM-1 Lake Arrowhead which is funded by a voter approved special tax. This service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2013-14					
	Per Parcel Assessment	Parcel Count	Requirements	Sources	Revenue Transfer Out	Fund Balance
<u>Service Zone (Budget ORG)</u>						
PM-1 Lake Arrowhead (PM1)						
2012-13 (Estimated)	17.00	15,709	413	262,167	(261,754)	0
2013-14 (Recommended Budget)	17.00	15,688	1,087	266,100	(265,013)	0

Service Zone PM-1 Lake Arrowhead special tax was approved by the Board of Supervisors in September 1986 (originally under CSA 70 Zone PM-1). Service Zone PM-1 provides supplemental funding to support paramedic services to the community of Lake Arrowhead and is funded by a voter approved special tax which was increased by the voters in June 1991, from \$10 to not to exceed \$17 per parcel. For 2012-13, the parcel count was 15,709, and the estimated requirements and sources are \$413 and \$262,167, respectively. Parcel count for 2013-14 is 15,688 and special tax budgeted sources for 2013-14 is \$266,100 which is reduced for anticipated delinquent parcels. Services are provided through Fire Stations #91, #92 and #94.

DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, San Bernardino County Fire Protection District provides contract services to Crest Forest Fire Protection District.

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Contract Entity</u>				
Crest Forest Fire Protection District	4,079,885	4,079,885	0	19
Total Contracts	4,079,885	4,079,885	0	19

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$9.7 million fund 89 budgeted positions of which 55 are regular positions and 34 are limited term. Staffing decreased by a net total of 10 positions due to a decrease of 29 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief, 6 Captains, 6 Engineers, and 6 Limited Term Firefighters. The staffing increase was primarily due to the addition of contract services with Crest Forest Fire Protection District and the decrease in Paid Call Firefighter positions as a result of a Department-wide paid call staffing re-organization.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone	55	34	89	63	6	20	89
Total	55	34	89	63	6	20	89

Mountain Regional Service ZoneClassification

2	Office Assistant II
1	Staff Analyst
18	Firefighter
12	Limited Term Firefighter
10	PCF Firefighter
10	PCF Firefighter Trainee
15	Engineer
18	Captain
1	PCF Captain
1	Division Chief
1	PCF Engineer
89	Total



North Desert Regional Service Zone

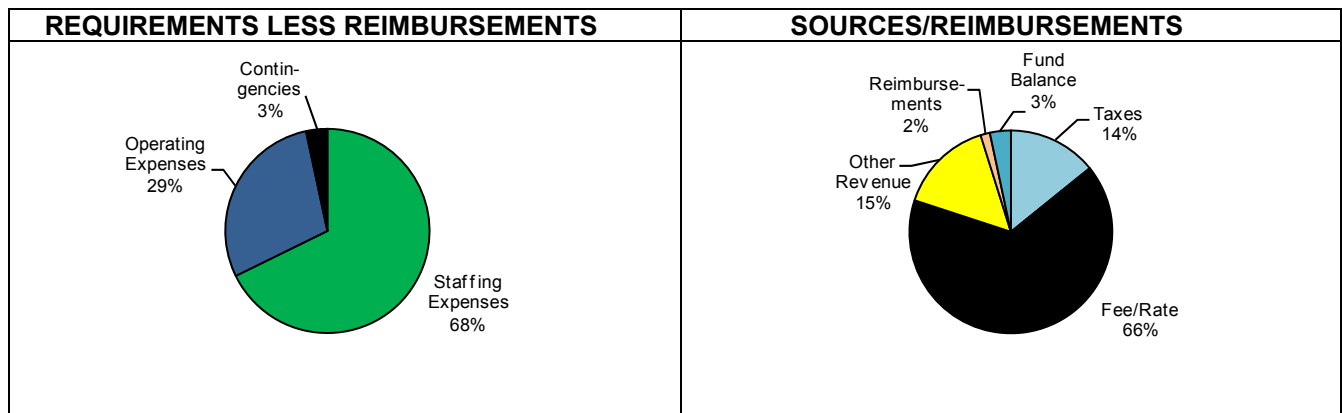
DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2997. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto (Station #322) and Victorville (Stations #311, #312, #313, #314, #315, and #319) and the Hesperia Fire Protection District (Stations #301, #302, #304, and #305) through service contracts and ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones, which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

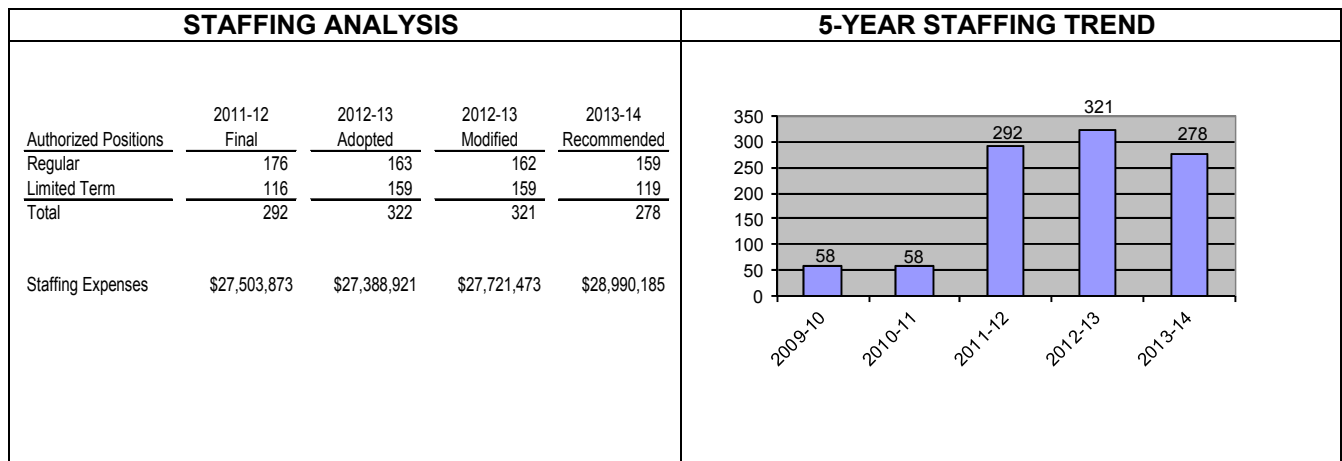
Budget at a Glance

Total Requirements	\$42,424,850
Total Sources	\$40,986,530
Fund Balance	\$1,438,320
Use of Fund Balance	\$0
Total Staff	278

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	10,178,564	10,167,935	27,503,873	27,259,105	27,721,473	28,990,185	1,268,712
Operating Expenses	4,529,515	4,130,703	10,952,394	11,748,592	12,157,564	12,364,303	206,739
Capital Expenditures	0	337,215	1,139,713	25,641	38,427	128,175	89,748
Contingencies	0	0	0	0	3,639	1,438,320	1,434,681
Total Exp Authority	14,708,079	14,635,853	39,595,980	39,033,338	39,921,103	42,920,983	2,999,880
Reimbursements	(830,000)	(969,013)	(140,114)	(216,688)	(216,688)	(641,969)	(425,281)
Total Appropriation	13,878,079	13,666,839	39,455,866	38,816,650	39,704,415	42,279,014	2,574,599
Operating Transfers Out	105,412	0	0	135,836	135,836	145,836	10,000
Total Requirements	13,983,491	13,666,839	39,455,866	38,952,486	39,840,251	42,424,850	2,584,599
Sources							
Taxes	6,886,913	6,245,463	6,071,762	6,007,823	6,094,915	6,110,533	15,618
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	142,962	171,989	256,100	98,035	50,876	0	(50,876)
Fee/Rate	(22,832)	19,786	26,575,916	27,695,750	27,098,135	28,355,768	1,257,633
Other Revenue	85,651	157,163	(307,880)	140,327	147,454	(67,696)	(215,150)
Total Revenue	7,092,694	6,594,400	32,595,898	33,941,935	33,391,380	34,398,605	1,007,225
Operating Transfers In	5,749,624	5,816,316	6,571,386	6,317,816	6,317,816	6,587,925	270,109
Total Sources	12,842,318	12,410,716	39,167,284	40,259,751	39,709,196	40,986,530	1,277,334
Fund Balance					131,055	1,438,320	1,307,265
Budgeted Staffing					321	278	(43)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$42.4 million include staffing expenses of \$29.0 million which makes up the majority of expenditures in this budget unit and funds 278 budgeted positions. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$12.4 million support the operations of 26 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this service zone are property taxes of \$6.1 million, fee/rate revenue from fire protection contracts and ambulance services of \$28.4 million, and operating transfers in of \$6.6 million, which includes County general fund support of \$6.1 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$1.3 million from benefit increases and the addition of staff in the Hesperia Fire Protection Contract. Positions decreased by a net total of 43 limited term positions. Reimbursements increased \$425,281 due to transfers in from contracts for sharing of administration staffing. Contingencies increased by \$1.4 million primarily as a result of prior year operations to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$1.3 million primarily due to an increase in staffing in the Hesperia Fire Protection contract, the addition of Contract Management Fees to the Adelanto contract, and an increase in Ambulance and Special Assessment Revenue.

DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.



	Per Parcel Assessment	Parcel Count	Requirements	Sources	Revenue Transfer Out	Fund Balance
<u>Service Zone (Budget ORG)</u>						
FP-1 Red Mountain (FP1)						
2012-13 (Estimated)	171.00	72	7,219	6,921	0	298
2013-14 (Recommended Budget)	171.00	72	6,851	6,851	0	0
FP-2 Windy Acres (FP2)						
2012-13 (Estimated)	80.00	117	4,623	7,250	0	(2,627)
2013-14 (Recommended Budget)	80.00	117	7,359	7,359	0	0
FP-3 El Mirage (FP3)						
2012-13 (Estimated)	9.00	3,564	314	31,353	(31,039)	0
2013-14 (Recommended Budget)	9.00	3,562	849	31,823	(30,974)	0
FP-5 Helendale/Silver Lakes (FP5)						
2012-13 (Estimated)	131.71	7,650	424	954,118	(953,694)	0
2013-14 (Recommended Budget)	135.65	7,661	765	968,430	(967,665)	0

Service Zone FP-1 Red Mountain special tax was originally approved by the Board of Supervisors in December 1964 (originally under CSA 30 Zone FP-1). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. The current special tax rate is \$171 per parcel. For 2012-13, the parcel count was 72, and the estimated requirements and sources are \$7,219 and \$6,921, respectively. Parcel count for 2013-14 is 72 parcels and special tax revenue budgeted for 2013-14 is \$6,851 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

Service Zone FP-2 Windy Acres special tax was formed in January 1985 by the Board of Supervisors (originally under CSA 70 Zone FP-2). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. The current special tax rate is \$80 per parcel. For 2012-13, the parcel count was 117, and the estimated requirements and sources are \$4,623 and \$7,250, respectively. Parcel count for 2013-14 is 117 parcels and special tax revenue budgeted for 2013-14 is \$7,359 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

Service Zone FP-3 El Mirage special tax was originally approved by the Board of Supervisors in March 1987 (originally under CSA 38 N Zone FP-3). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for \$9.00 per parcel with no approved annual inflationary rate. The current special tax rate is \$9 per parcel. For 2012-13, the parcel count was 3,564, and the estimated requirements and sources are \$314 and \$31,535, respectively. Parcel count for 2013-14 is 3,562 and special tax revenue budgeted for 2013-14 is \$31,823 which is reduced for delinquent parcels. Services are provided through Fire Stations #11 and #322.

Service Zone FP-5 Helendale/Silver Lakes special tax was originally approved by the Board of Supervisors in April 2006 (originally under CSA 70 Zone FP-5). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for \$117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is \$135.65 per parcel. For 2012-13, the parcel count was 7,650, and the estimated requirements and sources are \$424 and \$954,118, respectively. Parcel count for 2013-14 is 7,661 and special tax revenue budgeted for 2013-14 is \$968,430 which is reduced for delinquent parcels. Services are provided through Fire Station #4.



DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto, Victorville and the Hesperia Fire Protection District.

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Contract Entity</u>				
City of Adelanto	2,379,760	2,379,760	0	11
City of Victorville	13,696,285	13,696,285	0	69
Hesperia Fire Protection District	9,867,162	9,867,162	0	63
Total Contracts	25,943,207	25,943,207	0	143

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$29.0 million fund 278 budgeted positions of which 159 are regular positions and 119 are limited term. Staffing decreased by a net total of 43 positions due to a decrease of 6 Firefighters and 62 Paid Call Firefighters (PCF) offset by an increase of 2 Division Chiefs, 1 Fire Prevention Officer, 1 Public Service Employee (PSE), 3 Engineers, and 18 Limited Term Firefighters. The operational impacts of the changes are primarily an increase in the service level for the Hesperia Fire Protection District contract and the decrease in Paid Call Firefighter staffing was due to a Department-wide paid call staffing re-organization resulting in no impact to operations.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
North Desert Regional Service Zone	152	117	269	209	27	33	269
Office of the Fire Marshal (OFM)	6	2	8	8	0	0	8
OFM-Hazardous Materials	1	0	1	1	0	0	1
Total	159	119	278	218	27	33	278

North Desert Regional Service Zone	Office of the Fire Marshal	OFM - Hazardous Materials
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
2 Office Assistant II	1 Office Assistant III	1 Environmental Specialist IV
2 Accounts Representative	3 Fire Prevention Officer	1 Total
2 Staff Analyst	1 Fire Prevention Specialist	
51 Firefighter	1 Fire Prevention Supervisor	
57 Limited Term Firefighter	2 PSE Environmental Tech	
27 PCF Firefighter	8 Total	
29 PCF Firefighter Trainee		
42 Engineer		
2 PCF Engineer		
51 Captain		
1 PSE		
1 PCF Captain		
2 Division Chief		
269 Total		



South Desert Regional Service Zone

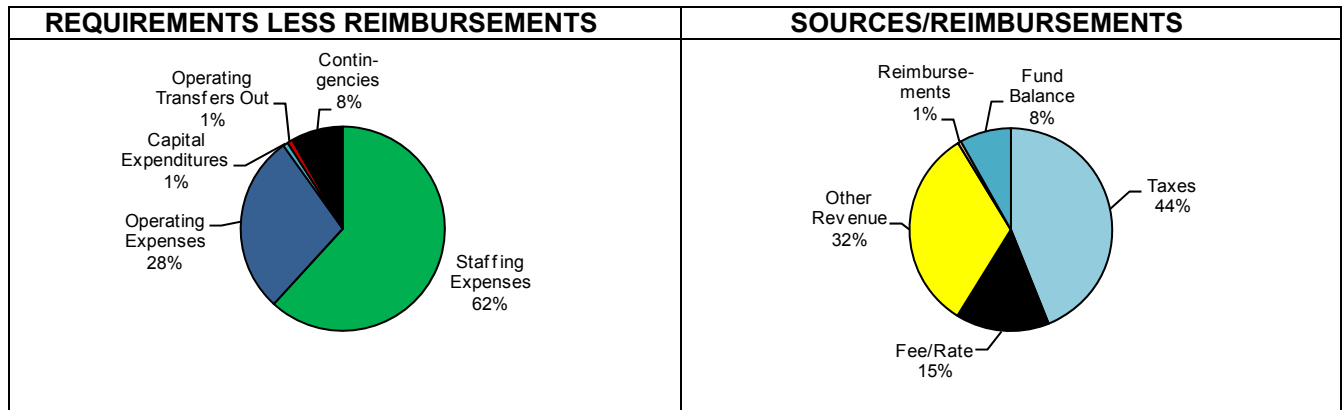
DESCRIPTION OF MAJOR SERVICES

The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneertown (Station #38), Wonder Valley (Station #45), Yucca Mesa (Station #42), and Yucca Valley (Station #41). Fire protection services are also provided to the City of Needles (Station #31) through a service contract, ambulance transport service is provided to Havasu Lake and paramedic service including ambulance transport is provided to Yucca Valley. Additionally, within the South Desert Regional Service Zone are two voter approved special tax fire protection zones which provide additional funding for services to the communities of Wonder Valley and Havasu Lake.

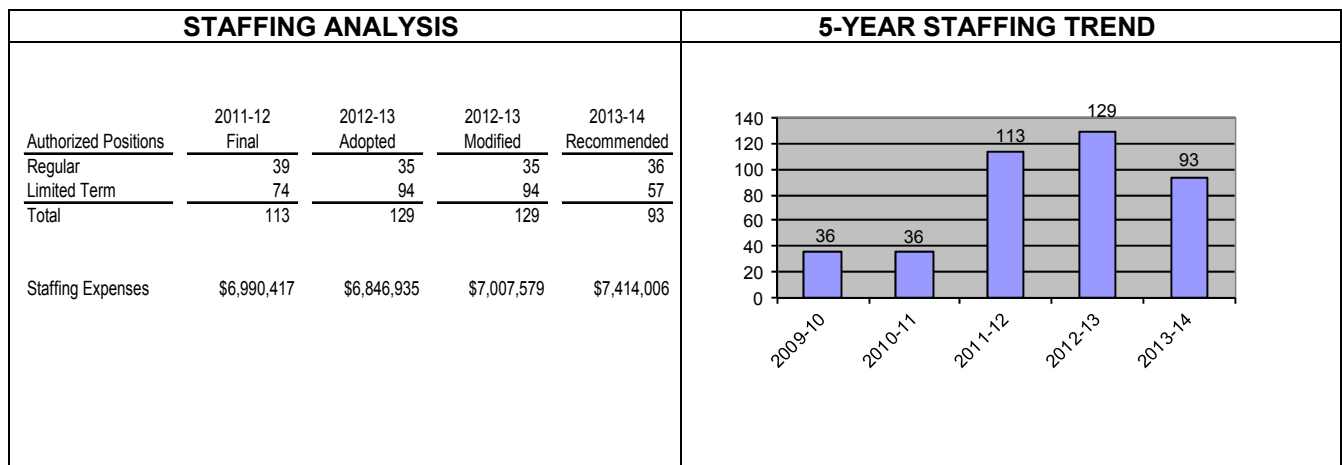
Budget at a Glance

Total Requirements	\$11,933,037
Total Sources	\$10,949,624
Fund Balance	\$983,413
Use of Fund Balance	\$0
Total Staff	93

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: South Desert Regional Service Zone

BUDGET UNIT: FSZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	6,111,933	6,352,418	6,990,417	7,111,570	7,007,579	7,414,006	406,427
Operating Expenses	2,908,554	2,994,367	3,142,117	3,450,230	3,551,655	3,398,452	(153,203)
Capital Expenditures	32,024	206,753	254,782	96,105	96,127	94,284	(1,843)
Contingencies	0	0	0	0	532,528	983,413	450,885
Total Exp Authority	9,052,510	9,553,539	10,387,316	10,657,905	11,187,889	11,890,155	702,266
Reimbursements	(345,810)	(312,837)	(63,393)	(8,333)	(8,333)	(63,995)	(55,662)
Total Appropriation	8,706,700	9,240,702	10,323,923	10,649,572	11,179,556	11,826,160	646,604
Operating Transfers Out	0	0	739	101,877	101,877	106,877	5,000
Total Requirements	8,706,700	9,240,702	10,324,662	10,751,449	11,281,433	11,933,037	651,604
Sources							
Taxes	5,872,331	5,253,453	5,205,498	5,194,509	5,171,914	5,267,320	95,406
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	73,971	216,203	131,992	218,492	56,322	0	(56,322)
Fee/Rate	(63,036)	(54,143)	1,630,149	1,812,839	1,631,536	1,793,675	162,139
Other Revenue	89,848	96,675	140,655	101,694	14,333	33,111	18,778
Total Revenue	5,973,114	5,512,188	7,108,294	7,327,534	6,874,105	7,094,106	220,001
Operating Transfers In	3,102,913	2,129,211	3,641,843	3,787,948	3,787,948	3,855,518	67,570
Total Sources	9,076,027	7,641,399	10,750,137	11,115,482	10,662,053	10,949,624	287,571
Fund Balance					619,380	983,413	364,033
Budgeted Staffing					129	93	(36)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$12.0 million include staffing expenses of \$7.4 million which makes up the majority of expenditures in this budget unit and funds 93 budgeted positions. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$3.4 million support the operations of 14 fire stations within the zone including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this zone are property taxes of \$5.3 million, fee/rate revenue from contracts and ambulance services of \$1.8 million, and operating transfers in of \$3.9 million, which includes County general fund support of \$3.7 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$406,427 primarily due to retirement and benefit increases offset by a decrease of 36 limited term positions. Contingencies increased by \$450,885 primarily as a result of prior year operations to fund future year operations. Major sources of revenue changes include an increase in fee/rate revenue of \$162,139 primarily due to contract revenue and an increase in ambulance and special assessment revenue.



DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, there are two Fire Protection Service Zones (Service Zones); FP-4 Wonder Valley and FP-6 Havasu Lake which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

	Per Parcel Assessment	Parcel Count	Requirements	Sources	Revenue Transfer Out	Fund Balance
<u>Service Zone (Budget ORG)</u>						
FP-4 Wonder Valley (FP4)						
2012-13 (Estimated)	32.32	4,665	281	141,638	(141,357)	0
2013-14 (Recommended)	32.80	4,634	1,036	143,763	(142,727)	0
FP-6 Havasu Lake (FP6)						
2012-13 (Estimated)	116.90	1,342	450	140,950	(140,500)	0
2013-14 (Recommended)	120.40	1,345	1,437	143,064	(141,627)	0

Service Zone FP-4 Wonder Valley special tax was originally approved by the Board of Supervisors in August 1972 (originally under CSA 70 M Zone FP-4). Service Zone FP-4 provides fire protection services to the community of Wonder Valley and is funded by a voter approved special tax of \$30 per parcel which was approved in June 2005 with an annual 1.5% cost of living increase. For 2012-13, the parcel count was 4,665, and the estimated requirements and sources are \$281 and \$141,638, respectively. The current special tax rate is \$32.80 per parcel. Parcel count for 2013-14 is 4,634 and special tax revenue budgeted for 2013-14 is \$143,763 which is reduced for delinquent parcels. Services are provided through Fire Station #45.

Service Zone FP-6 Havasu Lake special tax was originally approved by the Board of Directors of the San Bernardino County Fire Protection District in February 2009. This was the first new service zone created after the County Fire reorganization. Service Zone FP-6 provides fire protection services to the community of Havasu Lake and is funded by a voter approved special tax for \$113 per parcel which was approved in May 2009 with an annual 3% cost of living increase. For 2012-13, the parcel count was 1,342, and the estimated requirements and sources are \$450 and \$140,950, respectively. The current special tax rate is \$120.40 per parcel. Parcel count for 2013-14 is 1,345 and special tax revenue budgeted for 2013-14 is \$143,064, which is reduced for delinquent parcels. Services are provided through Fire Station #18.

DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, San Bernardino County Fire Protection District provides contract services to the City of Needles. The fund balance for the City of Needles represents the South Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Contract Entity</u>				
City of Needles	1,584,901	643,047	941,854	19
Total Contracts	1,584,901	643,047	941,854	19



STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$7.4 million fund 93 budgeted positions of which 36 are regular positions and 57 are limited term. Staffing decreased by a net total of 36 positions due to a decrease of 37 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief. The decrease in Paid Call Firefighter staffing was due to a Department-wide Paid-Call staffing re-organization. These changes have no operational impact to the South Desert Regional Service Zone.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
South Desert Regional Service Zone	36	57	93	77	15	1	93
Total	36	57	93	77	15	1	93

South Desert Regional Service Zone

Classification

1	Office Assistant II
1	Staff Analyst
12	Firefighter
24	Limited Term Firefighter
14	PCF Firefighter
15	PCF Firefighter Trainee
9	Engineer
12	Captain
2	PCF Captain
1	PCF Lieutenant
1	Division Chief
1	PCF Engineer
93	Total



Valley Regional Service Zone

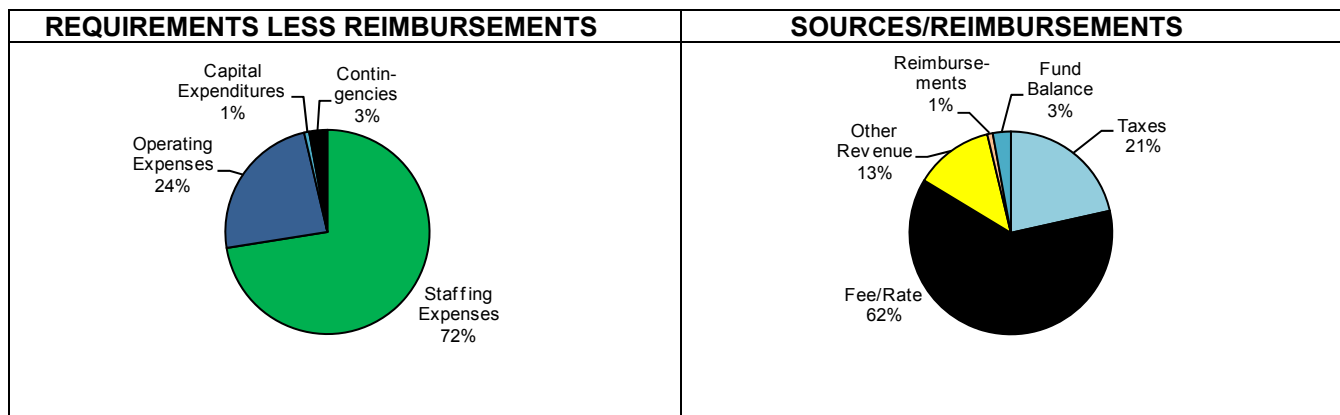
DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection and paramedic services to the unincorporated areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Fire protection services are also provided to the Fontana Fire Protection District (Stations #71, #72, #73, #74, #77, #78, and #79) through a service contract. Additionally, within the Valley Regional Service Zone there are two voter approved special tax paramedic service zones which provide services to the communities of Highland and Yucaipa.

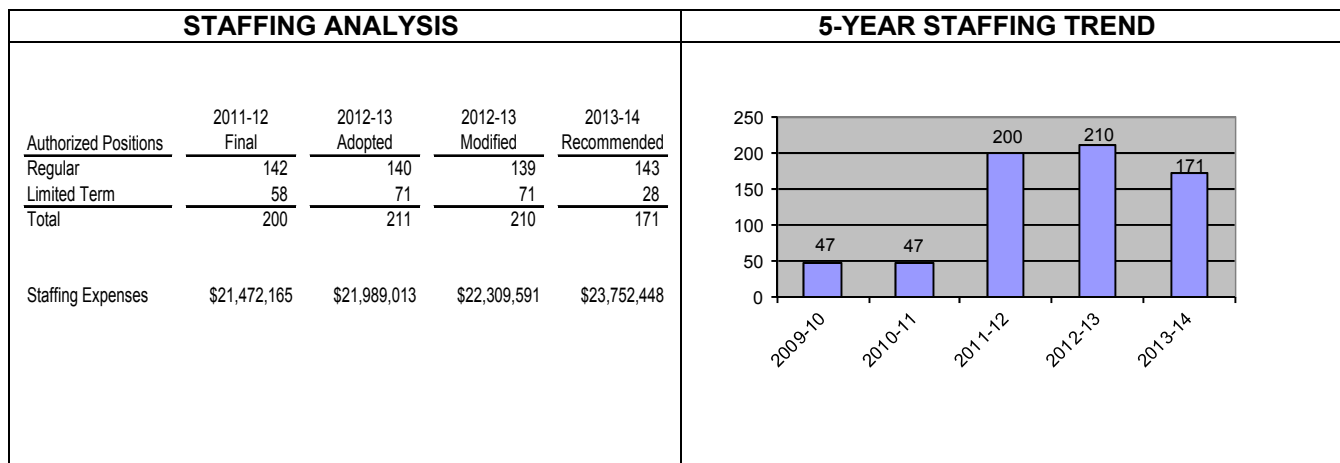
Budget at a Glance

Total Requirements	\$32,564,100
Total Sources	\$31,618,627
Fund Balance	\$945,473
Use of Fund Balance	\$0
Total Staff	171

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	7,941,959	8,100,294	21,472,165	22,548,391	22,309,591	23,752,448	1,442,857
Operating Expenses	3,002,884	2,900,904	7,482,404	7,663,141	8,136,934	7,801,867	(335,067)
Capital Expenditures	141,992	328,431	929,252	1,263,726	1,264,941	263,110	(1,001,831)
Contingencies	0	0	0	0	290,452	945,473	655,021
Total Exp Authority	11,086,835	11,329,629	29,883,821	31,475,258	32,001,918	32,762,898	760,980
Reimbursements	(317,086)	(381,060)	0	(8,333)	(8,333)	(283,036)	(274,703)
Total Appropriation	10,769,749	10,948,569	29,883,821	31,466,925	31,993,585	32,479,862	486,277
Operating Transfers Out	0	7,000	4,759	168,901	168,901	84,238	(84,663)
Total Requirements	10,769,749	10,955,569	29,888,580	31,635,826	32,162,486	32,564,100	401,614
Sources							
Taxes	8,449,151	7,519,934	7,436,135	7,782,580	7,175,757	7,058,191	(117,566)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	376,743	191,404	124,760	17,920	90,050	0	(90,050)
Fee/Rate	168,819	(96,454)	19,744,689	20,112,079	20,113,394	20,424,235	310,841
Other Revenue	45,940	22,156	290,510	1,454,745	1,289,186	4,181	(1,285,005)
Total Revenue	9,040,653	7,637,039	27,596,094	29,367,324	28,668,387	27,486,607	(1,181,780)
Operating Transfers In	1,343,675	1,953,006	2,432,740	2,847,809	3,127,933	4,132,020	1,004,087
Total Sources	10,384,328	9,590,045	30,028,834	32,215,133	31,796,320	31,618,627	(177,693)
Fund Balance					366,166	945,473	579,307
Budgeted Staffing					210	171	(39)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$32.6 million include staffing expenses of \$23.8 million which makes up the majority of expenditures in this budget unit and funds 171 budgeted positions. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$7.8 million support the operations of 16 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this zone are property taxes of \$7.1 million, fee/rate revenue from contracts of \$20.4 million, and operating transfers in of \$4.1 million, which includes County general fund support of \$3.3 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$1.4 million primarily from retirement and benefit increases and the addition of 3 full time Engineer positions at Station #23 in Grand Terrace. Capital expenditures decreased by \$1.0 million due to one-time equipment and vehicle purchases for the Fontana Fire Protection District contract in 2012-13. Contingencies increased by \$655,021 to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$310,841 primarily due to an increase in special assessment revenue and contributions from Lytle Development Company, Lennar Lytle LLC as a result of the fair share contribution agreement with County Fire in support of Station #2 in Devore and a decrease in other revenue of \$1.3 million due to a decrease in one-time equipment and vehicle purchases funded by the Fontana Fire Protection District contract in 2012-13. Operating transfers in increased by \$1.0 million due to an increase in County general fund support for suppression operations offset by a decrease in transfers in from reserves for structure improvements.



DETAIL OF PARAMEDIC SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, there are two Paramedic Service Zones (Service Zones); PM-2 Highland and PM-3 Yucaipa which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

<u>Service Zone</u>	<u>Per Unit Assessment</u>	<u>Unit Count</u>	<u>Requirements</u>	<u>Sources</u>	<u>Revenue Transfer Out</u>	<u>Fund Balance</u>
PM-2 Highland - Residential (PM2)						
2012-13 (Estimated)	19.00	4,528	338	95,161	(94,823)	0
2013-14 (Recommended)	19.00	5,040	961	96,589	(95,628)	0
PM-2 Highland - Commercial (PM2)						
2012-13 (Estimated)	38.00	67	32	8,950	(8,918)	0
2013-14 (Recommended)	38.00	237	90	9,084	(8,994)	0
Total PM-2 Highland						
2012-13 (Estimated)			370	104,111	(103,741)	0
2013-14 (Recommended)			1,051	105,673	(104,622)	0
PM-3 Yucaipa - Residential (PM3)						
2012-13 (Estimated)	24.00	204	208	5,323	(5,115)	0
2013-14 (Recommended)	24.00	203	584	5,357	(4,773)	0
PM-3 Yucaipa - Commercial (PM3)						
2012-13 (Estimated)	35.00	54	83	2,127	(2,044)	0
2013-14 (Recommended)	35.00	63	233	2,205	(1,972)	0
Total PM-3 Yucaipa						
2012-13 (Estimated)			291	7,450	(7,159)	0
2013-14 (Recommended)			817	7,562	(6,745)	0

Service Zone PM-2 Highland special tax was originally approved by the Board of Supervisors on July 1985 (originally under CSA 38 L Zone PM-2). Service Zone PM-2 provides paramedic services to the community of Highland/unincorporated areas of City of San Bernardino through a contract with the City of San Bernardino and is funded by a voter approved special tax not to exceed \$19 per residential unit and \$38 per commercial unit which was approved on July 1985, including no annual cost of living rate increase. The current special tax rate is \$19 per residential and \$38 per commercial unit. Unit count for 2013-14 is 5,040 residential, 237 commercial and special tax budgeted revenue for 2013-14 is \$105,673 which includes anticipated collections for prior year delinquent parcels.

Service Zone PM-3 Yucaipa special tax was approved by the Board of Supervisors on December 1986 (originally under CSA 38 M Zone PM-3) and in July 1999 the City of Yucaipa detached from the service zone. Service Zone PM-3 provides paramedic services to the unincorporated community of Yucaipa through a contract with the City of Yucaipa and is funded by a voter approved special tax not to exceed \$24 per residential and \$35 per commercial parcel which was approved on December 1986, including no annual cost of living rate increase. The current special tax is \$24 per residential and \$35 per commercial parcel. Unit count for 2013-14 is 203 residential, 63 commercial and special tax budgeted revenue for 2013-14 is \$7,562, which is reduced for anticipate delinquent parcels.



DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, San Bernardino County Fire Protection provides contract fire suppression and emergency medical response services to the Fontana Fire Protection District.

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Contract Entity</u>				
City of Fontana	20,098,785	20,098,785	0	94
Total Contracts	20,098,785	20,098,785	0	94

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$23.8 million fund 171 budgeted positions of which 143 are regular positions and 28 are limited term. Staffing decreased by a net total of 39 positions due to a decrease of 43 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief and 3 Engineers. There is no operational impact as a result of the decrease in Paid Call Firefighter positions as it's due to a Department-wide paid call staffing re-organization.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone	136	28	164	147	13	4	164
Office of the Fire Marshal	7	0	7	7	0	0	7
Total	143	28	171	154	13	4	171

Valley Regional Service Zone		Office of the Fire Marshal	
<u>Classification</u>		<u>Classification</u>	
2	Office Assistant II	1	Office Assistant III
1	Staff Analyst	1	Front Counter Technician
57	Firefighter	1	Senior Plans Examiner
6	Limited Term Firefighter	2	Fire Prevention Officer
10	PCF Firefighter	1	Fire Prevention Specialist/Arson
10	PCF Firefighter Trainee	1	Fire Prevention Supervisor/Arson
36	Engineer	7	Total
1	PCF Engineer		
39	Captain		
1	PCF Lieutenant		
1	Division Chief		
164	Total		



Community Facilities District 2002-2

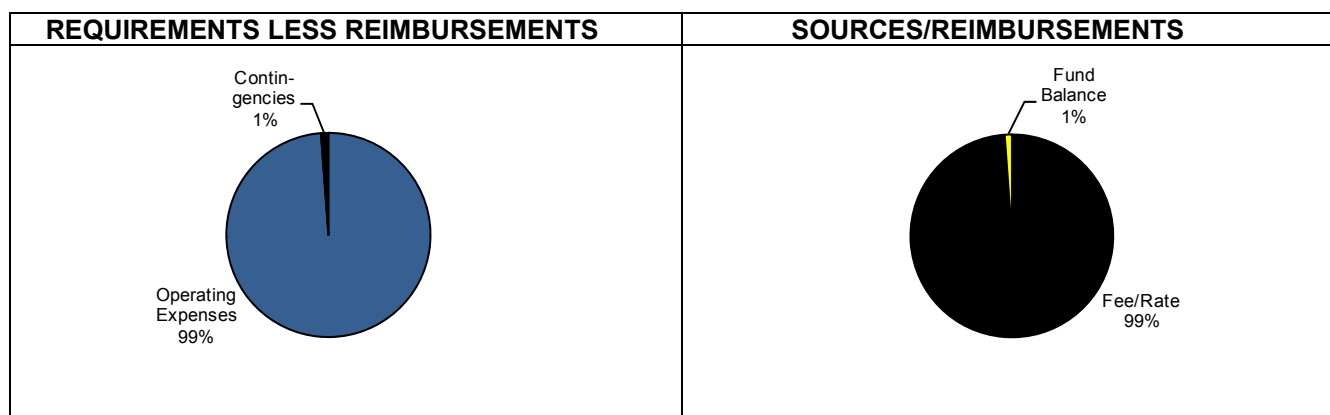
DESCRIPTION OF MAJOR SERVICES

The County of San Bernardino Board of Supervisors formed Community Facilities District (CFD) 2002-2 (Central Valley Fire Protection District-Fire Protection Services) on August 6, 2002 to ensure a financing mechanism to provide fire protection services within the boundaries of the area formerly known as Central Valley Fire Protection District, which is now part of the Fontana Fire Protection District as a result of the County Fire Reorganization (LAFCO 3000) on July 1, 2008. The CFD authorizes a special tax levy each year in the approximate amount of \$565 per developed acre on new non-residential development within CFD 2002-2.

Budget at a Glance

Total Requirements	\$288,866
Total Sources	\$285,605
Fund Balance	\$3,261
Use of Fund Balance	\$0
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Community Facilities District 2002-2

BUDGET UNIT: SFE
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	250,000	327,814	281,944	285,500	285,500	285,500	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	5,156	3,366	(1,790)
Total Exp Authority	250,000	327,814	281,944	285,500	290,656	288,866	(1,790)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	250,000	327,814	281,944	285,500	290,656	288,866	(1,790)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	250,000	327,814	281,944	285,500	290,656	288,866	(1,790)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	274,263	273,128	286,368	283,500	285,500	285,500	0
Other Revenue	5,004	945	239	105	0	105	105
Total Revenue	279,267	274,073	286,607	283,605	285,500	285,605	105
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	279,267	274,073	286,607	283,605	285,500	285,605	105
Fund Balance					5,156	3,261	(1,895)
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Operating expenses of \$285,500 include services and supplies to pay the Fontana Fire Protection District the net proceeds of the special tax levy, minus minor administrative costs, to administer the CFD. These expenditures are primarily covered by fee/rate revenue from a Special Assessment of \$565 per parcel which generates \$285,500 of revenue.

BUDGET CHANGES AND OPERATIONAL IMPACT

This budget is for a CFD which imposes a per parcel charge each year. The CFD is administered by County Fire and all revenue received is passed through to the Fontana Fire Protection District and it is not anticipated to have any new annexations to the CFD in 2013-14 or increases in costs. Therefore any changes to this budget are minimal.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



Hazardous Materials

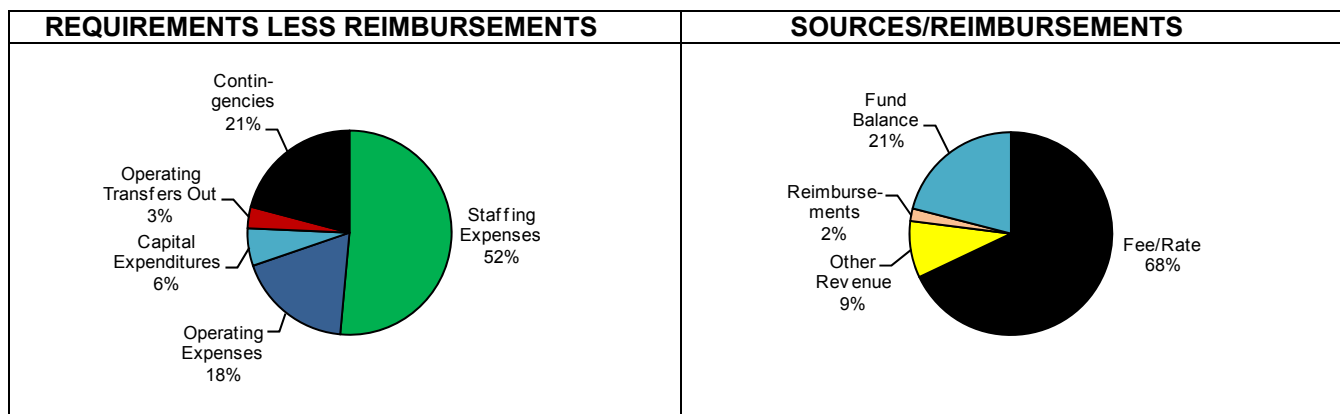
DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk Department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the County. The first program is the Consolidated Unified Program Agency, (CUPA) that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of State regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has lead to the investigation of leaks at hundreds of facilities. The staff in this program work with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program contacts the County Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office.

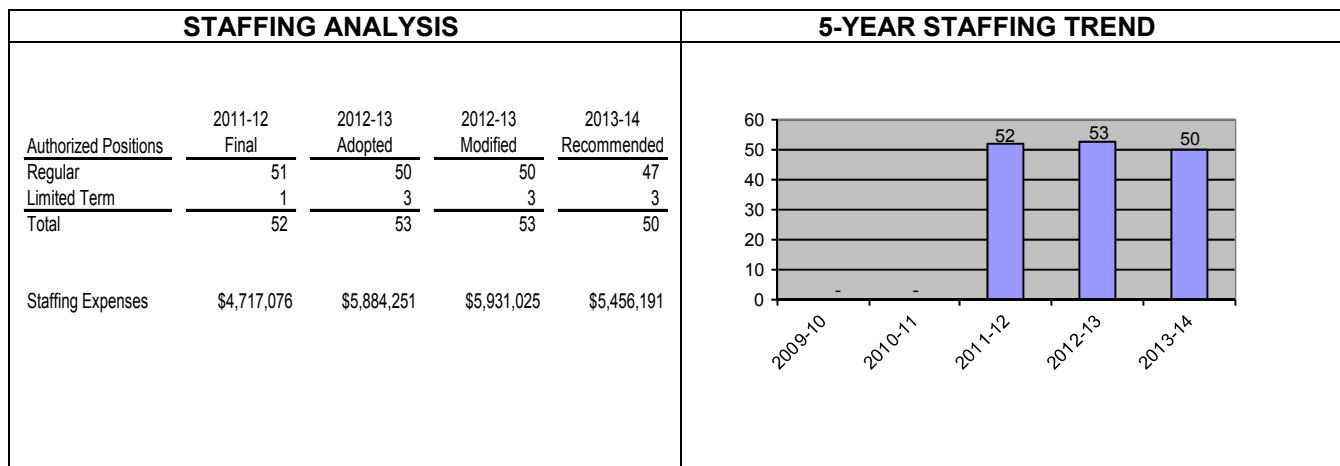
Budget at a Glance

Total Requirements	\$10,391,053
Total Sources	\$8,175,587
Fund Balance	\$2,215,466
Use of Fund Balance	\$0
Total Staff	50

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Hazardous Materials

BUDGET UNIT: FHZ
FUNCTION: Public Protection
ACTIVITY: Hazardous Materials

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	4,717,076	5,222,524	5,931,025	5,456,191	(474,834)
Operating Expenses	0	0	2,056,891	2,389,668	2,362,632	1,939,656	(422,976)
Capital Expenditures	0	0	2,044	648,388	1,369,800	629,800	(740,000)
Contingencies	0	0	0	0	1,660,112	2,215,466	555,354
Total Exp Authority	0	0	6,776,011	8,260,580	11,323,569	10,241,113	(1,082,456)
Reimbursements	0	0	(24,055)	(121,471)	(37,471)	(211,852)	(174,381)
Total Appropriation	0	0	6,751,956	8,139,109	11,286,098	10,029,261	(1,256,837)
Operating Transfers Out	0	0	4,804,941	0	0	361,792	361,792
Total Requirements	0	0	11,556,897	8,139,109	11,286,098	10,391,053	(895,045)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	1,461	214,751	267,422	52,671	(214,751)
Fee/Rate	0	0	7,366,685	7,279,359	7,327,800	7,168,496	(159,304)
Other Revenue	0	0	341,944	272,279	260,307	131,100	(129,207)
Total Revenue	0	0	7,710,090	7,766,389	7,855,529	7,352,267	(503,262)
Operating Transfers In	0	0	5,598,468	839,748	1,682,131	823,320	(858,811)
Total Sources	0	0	13,308,558	8,606,137	9,537,660	8,175,587	(1,362,073)
Fund Balance					1,748,438	2,215,466	467,028
Budgeted Staffing					53	50	(3)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$10.4 million represent staffing expenses of \$5.5 million which make up the majority of expenditures in this budget unit and fund 50 budgeted positions. These expenses are necessary to provide support oversight and regulation of all commercial hazardous materials and wastes within the County. Additionally, operating expenses of \$1.9 million support the operations and costs related to the facilities, vehicles support and services and supplies. Capital expenditures of \$629,800 include the purchase of emergency response and staff vehicles plus the necessary equipment for the vehicles. Contingencies of \$2.2 million are to fund future years' operations. The most significant sources for this budget unit are fee/rate revenue of \$7.2 million which includes health fees, permit and inspection fees, and emergency responses and operating transfers in of \$823,320 which primarily includes transfers in from reserves to fund vehicle and equipment purchases.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in staffing expenses of \$474,834 primarily due to a net decrease of 4 positions. A decrease in operating expenses of \$422,976 is primarily due to a decrease in services and supplies and a decrease to transfers due to the transfer of the Fire Marshal and Staff Analyst I positions from the Administrative budget to the Hazardous Materials budget. Capital expenditures decreased by \$740,000 due to a reduction in vehicle and equipment purchases for 2013-14. Contingencies increased by \$555,354 as a result of prior year operations to fund future year operations. Operating transfers out increased by \$361,792 to fund the annual vehicle and equipment capital set-aside needs. Major changes of sources include a decrease in operating transfers in of \$858,811 due to a reduction in vehicle and equipment purchases in 2013-14 funded by capital replacement set-asides.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$5.5 million fund 50 budgeted positions of which 47 are regular positions and 3 are limited term positions. Staffing decreased by a net total of 3 positions due to a decrease of 4 vacant Hazardous Materials Specialists II's and 1 vacant Hazardous Materials Specialists III's, offset by the addition of 1 Fire Marshal and 1 Staff Analyst. There are no operational impacts associated with the recommended staffing changes.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Hazardous Materials	47	3	50	37	11	2	50
Total	47	3	50	37	11	2	50

Hazardous MaterialsClassification

2	Accounts Representative
3	Administrative Secretary I
1	Administrative Secretary II
1	Administrative Supervisor I
1	Environmental Specialist III
1	Collection Officer
1	Deputy Fire Marshal
5	Hazardous Material Specialist 2/HM Responder Team
1	Hazardous Material Specialist 4/HM Responder Team
3	Hazardous Material Specialist 3
12	Hazardous Material Specialist 2
2	Hazardous Material Specialist 4
2	Hazardous Materials Specialist 3/HM Responder Team
2	Office Assistant II
3	Office Assistant III
3	PSE Office Assistant
3	Supervising Hazmat Specialist
1	Supervising Hazmat Specilaist/HM Responder Team
1	Staff Analyst I
1	Fire Marshal
1	Hazardous Material Specialist I
50	Total



Homeland Security Grant Program

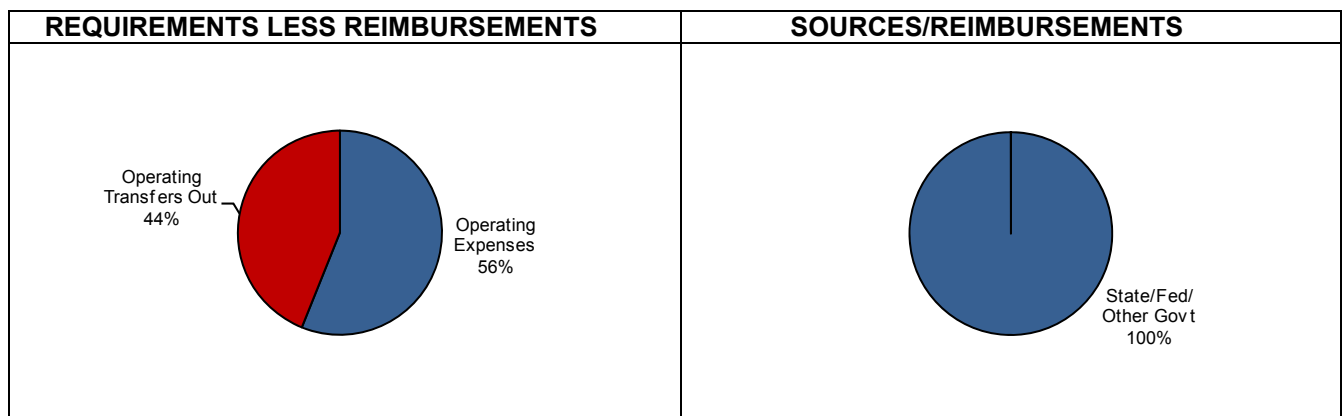
DESCRIPTION OF MAJOR SERVICES

Since 1999, grant funds have been received through the California Emergency Management Agency (Cal EMA), from the Federal Emergency Management Agency (FEMA), for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program (HSGP) is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded these grants, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

Budget at a Glance

Total Requirements	\$4,636,409
Total Sources	\$4,636,409
Fund Balance	\$0
Use of Fund Balance	\$0
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Homeland Security Grant Program

BUDGET UNIT: SME
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,603,015	2,781,811	2,847,060	1,632,195	5,481,118	2,600,518	(2,880,600)
Capital Expenditures	161,309	(1,608)	0	0	0	0	0
Contingencies	0	0	0	0	77,694	0	(77,694)
Total Exp Authority	1,764,323	2,780,203	2,847,060	1,632,195	5,558,812	2,600,518	(2,958,294)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,764,323	2,780,203	2,847,060	1,632,195	5,558,812	2,600,518	(2,958,294)
Operating Transfers Out	1,699,119	1,393,629	882,267	907,840	1,821,515	2,035,891	214,376
Total Requirements	3,463,442	4,173,832	3,729,327	2,540,035	7,380,327	4,636,409	(2,743,918)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,424,796	4,226,469	3,741,039	2,465,665	7,305,957	4,636,409	(2,669,548)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	11,751	(5,425)	4,301	0	0	0	0
Total Revenue	3,436,547	4,221,045	3,745,340	2,465,665	7,305,957	4,636,409	(2,669,548)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,436,547	4,221,045	3,745,340	2,465,665	7,305,957	4,636,409	(2,669,548)
Fund Balance					74,370	0	(74,370)
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$4.7 million represent operating expenses of \$2.6 million which include costs related to services and supplies, central services, travel, and reimbursements to other budget units and sub-recipients of the Homeland Security Grants. Operating transfers out of \$2.0 million is primarily for transfers out to the Sheriff/Coroner/Public Administrator, Public Health and other County departments for grant expenditures for terrorism risk capability assessments and eligible equipment. sources of \$4.6 million include state/federal/other government aid revenue from FEMA through Cal EMA for the 2011 and 2012 Homeland Security Grant Programs.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in operating expenses of \$2.6 million which is the result of decreased services and supplies due to completion of 2010 HSGP projects in the prior year, reclass of 2012 HSGP services and supplies to operating transfers out, and a decrease in transfers of \$881,045 due to completion of 2010 and 2011 HSGP projects in the prior year. The change in sources includes a decrease in federal aid of \$2.7 million due to completion of 2010 HSGP projects in the prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



Household Hazardous Waste

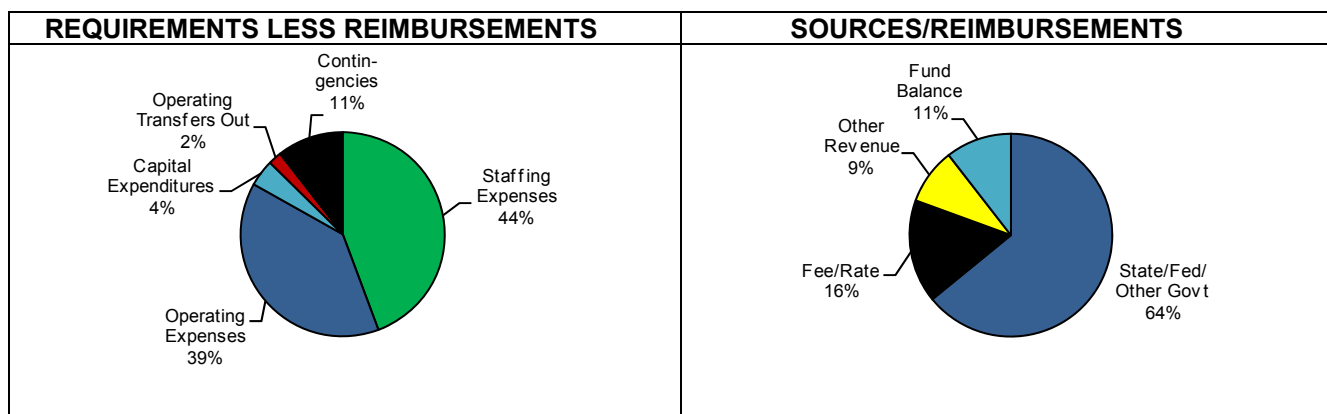
DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk Department that provides a nationally recognized award-winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to reduce or eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County.

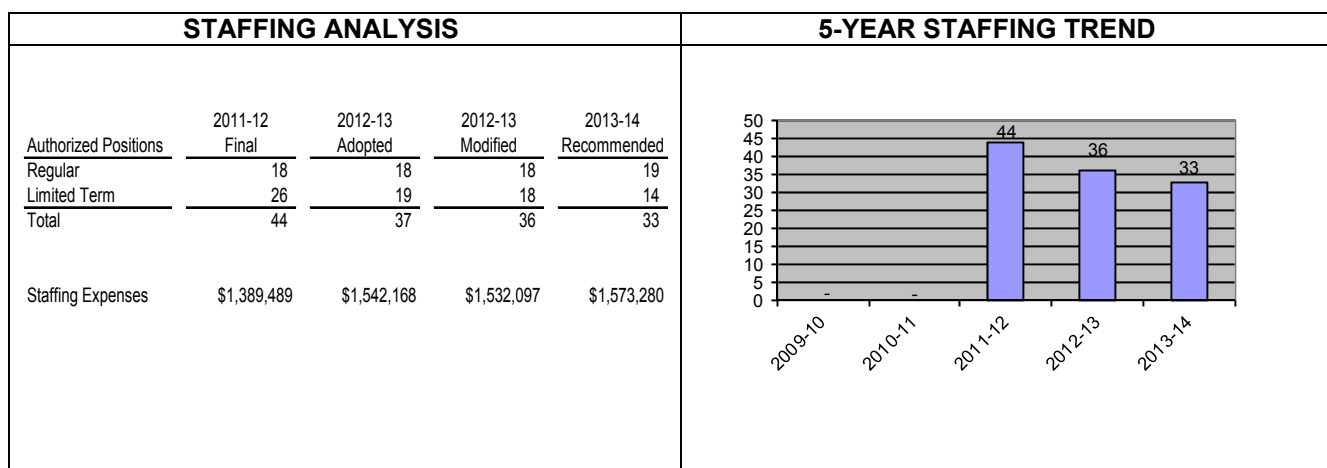
Budget at a Glance

Total Requirements	\$3,550,296
Total Sources	\$3,176,922
Fund Balance	\$373,374
Use of Fund Balance	\$0
Total Staff	33

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Household Hazardous Waste

BUDGET UNIT: FHH
 FUNCTION: Public Protection
 ACTIVITY: Hazardous Materials

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	1,389,489	1,393,847	1,532,097	1,573,280	41,183
Operating Expenses	0	0	1,345,165	1,180,947	1,336,901	1,378,563	41,662
Capital Expenditures	0	0	0	24,672	52,000	150,000	98,000
Contingencies	0	0	0	0	255,594	373,374	117,780
Total Exp Authority	0	0	2,734,654	2,599,466	3,176,592	3,475,217	298,625
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	2,734,654	2,599,466	3,176,592	3,475,217	298,625
Operating Transfers Out	0	0	0	100,000	100,000	75,079	(24,921)
Total Requirements	0	0	2,734,654	2,699,466	3,276,592	3,550,296	273,704
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	2,281,418	2,132,731	2,252,139	2,275,531	23,392
Fee/Rate	0	0	542,304	613,545	634,191	585,591	(48,600)
Other Revenue	0	0	(865)	166,100	229,300	165,800	(63,500)
Total Revenue	0	0	2,822,857	2,912,376	3,115,630	3,026,922	(88,708)
Operating Transfers In	0	0	69,946	3,260	3,758	150,000	146,242
Total Sources	0	0	2,892,803	2,915,636	3,119,388	3,176,922	57,534
Fund Balance					157,204	373,374	216,170
Budgeted Staffing					36	33	(3)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$3.6 million represent staffing expenses of \$1.6 million which make up the majority of the expenditures in this budget unit and fund 33 budgeted positions. These expenses are necessary to provide full service activities for the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. Additionally, operating expenses of \$1.4 million support the operations and administrative support to fulfill contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County. Contingencies of \$373,374 fund future year operations. Primary sources of revenue include \$2.3 million of state/federal/other government aid from participating contract cities, and fee/rate revenue of \$585,591.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in capital expenditures of \$98,000 due to the planned purchase of a box van. Contingencies increased \$117,780 as a result of prior year operations and to fund future year operations. Major sources of revenue changes include an increase in operating transfers in of \$146,242 due to transfer from vehicle reserves for the purchase of a box van.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1.6 million fund 33 budgeted positions of which 19 are regular positions and 14 are limited term positions. Staffing decreased by 4 positions due to a decrease in limited term staff trained and available for HHW roundup/collection events offset by the addition of 1 Office Assistant II position. These changes have no operational impact to the HHW program.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Household Hazardous Waste	19	14	33	32	0	1	33
Total	19	14	33	32	0	1	33

Household Hazardous WasteClassification

1	Administrative Secretary I
1	Environmental Specialist III
5	Environmental Technician II
5	Environmental Technician I
14	Household Hazardous Materials
1	Office Assistant III
1	Supv Hazardous Materials Specialist
1	Hazardous Materials Specialist III
3	Environmental Technician III
1	Office Assistant II
33	Total



Office of Emergency Services

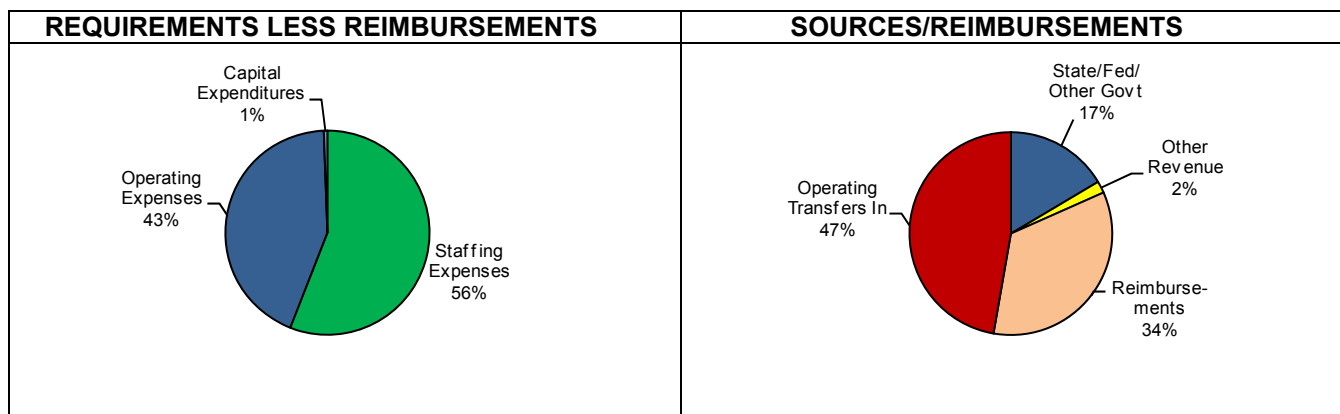
DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk Department providing emergency management and disaster planning and coordination throughout the County through its Office of Emergency Services (OES). OES functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures the coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as all the unincorporated portions of the County. It is the single point of contact for the California Emergency Management Agency (Cal EMA) for all County activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant (HSGP), the Emergency Management Performance Grant (EMPG), the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous County-wide plans such as the Hazard Mitigation Plan, and the Mass Care and Shelter Plan. OES also coordinates various task forces and boards such as the County's Flood Area Safety Taskforce.

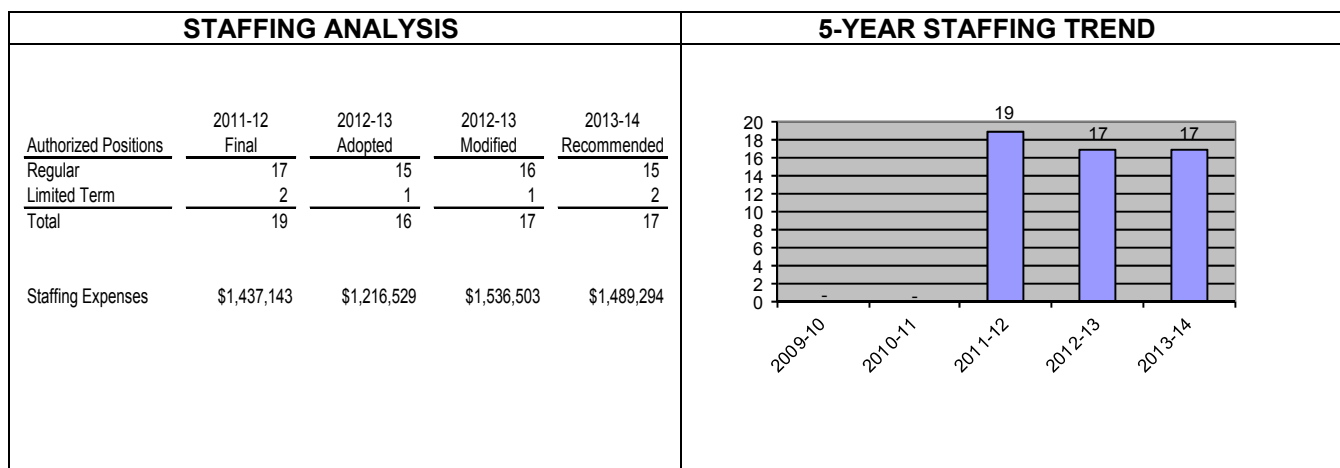
Budget at a Glance

Total Requirements	\$1,746,234
Total Sources	\$1,746,234
Fund Balance	\$0
Use of Fund Balance	\$0
Total Staff	17

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Office of Emergency Services

BUDGET UNIT: FES
FUNCTION: Public Protection
ACTIVITY: Office of Emergency Services

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	1,437,143	1,296,272	1,536,503	1,489,294	(47,209)
Operating Expenses	0	0	740,087	928,928	1,808,646	1,157,634	(651,012)
Capital Expenditures	0	0	8,016	66,727	81,803	15,076	(66,727)
Contingencies	0	0	0	0	821,827	0	(821,827)
Total Exp Authority	0	0	2,185,245	2,291,927	4,248,779	2,662,004	(1,586,775)
Reimbursements	0	0	(668,308)	(617,556)	(1,758,438)	(915,770)	842,668
Total Appropriation	0	0	1,516,937	1,674,371	2,490,341	1,746,234	(744,107)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	1,516,937	1,674,371	2,490,341	1,746,234	(744,107)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	331,882	319,960	1,021,306	438,539	(582,767)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	616,899	0	0	50,000	50,000
Total Revenue	0	0	948,780	319,960	1,021,306	488,539	(532,767)
Operating Transfers In	0	0	1,240,296	661,775	776,399	1,257,695	481,296
Total Sources	0	0	2,189,076	981,735	1,797,705	1,746,234	(51,471)
Fund Balance					692,636	0	(692,636)
Budgeted Staffing					17	17	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$1.7 million represent staffing expenses of \$1.5 million which make up the majority of expenditures in this budget unit and fund 17 budgeted positions. These expenditures are necessary to provide emergency management and disaster planning and coordination throughout the San Bernardino County Operational Area. Additionally, operating expenses of \$1.2 million support and assist all 24 cities and towns, as well as all the unincorporated portions of the County and include the costs related to the facilities, vehicle services, grants, and services and supplies. The most significant source for this budget unit is \$1.3 million of operating transfers in which represents County general fund support.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in operating expenses of \$651,012 due to a decrease in services and supplies and transfers out as a result of the closing of the 2011 EMPG grant and completion of 2010 HSGP projects in the prior year. Contingencies decreased by \$821,827 to fund prior year operations. Reimbursements decreased by \$842,668 due to the 2011 EMPG, 2009 Regional Catastrophe, and Disaster Corps II grants closing. Major sources of revenue changes include a decrease in state/federal/other government aid of \$582,767 due to the 2011 EMPG, 2009 Regional Catastrophe, and Disaster Corps II grants closing and an increase in operating transfers in of \$481,926 due to increased County general fund.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1.5 million fund 17 budgeted positions of which 15 are regular positions and 2 are limited term positions. There is a zero net impact to the budgeted positions as a result of a decrease of 3 Contract Emergency Services Officer positions offset by the increase of 2 Emergency Services Officer and 1 Public Service Employee (PSE) positions. The operational impact of the recommended staffing changes will allow adequate staffing coverage to continue following the elimination of grant revenue which funded the contract positions. Additional County general fund has been allocated internally to fund the additional positions.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of Emergency Services	11	2	13	8	3	2	13
Budget and Fiscal Services	4	0	4	3	1	0	4
Total	15	2	17	11	4	2	17

Office of Emergency Services		Budget and Fiscal Services	
Classification		Classification	
6	Emergency Services Officer	2	Staff Analyst II
1	Staff Analyst I	1	Accounting Technician
1	Office of Emergency Services Manager	1	Fire Equipment Technician
1	Office Assistant III	4	Total
2	PSE Office Assistant		
1	Manager		
1	Administrative Secretary II		
13	Total		



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

# Proj.	CIP Log #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code*	Project Budget	Discre- tionary General Funding	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects												
1		San Bernardino County Fire Protection District	Summit Valley	Station 48 under skirting	DM	FNZ 4030	9,775		9,775		9,775	North Desert Regional Service Zone
2		San Bernardino County Fire Protection District	Summit Valley	Station 48 exterior painting	DM	FNZ 4030	5,750		5,750		5,750	North Desert Regional Service Zone
3		San Bernardino County Fire Protection District	Helendale	Station 4 exterior painting	DM	FNZ 4030	15,000		15,000		15,000	North Desert Regional Service Zone
4		San Bernardino County Fire Protection District	Wrightwood	Station 14 roof replacement	R	FNZ 4030	37,375		37,375		37,375	North Desert Regional Service Zone
5		San Bernardino County Fire Protection District	Wrightwood	Station 14 fascia board replacement	DM	FNZ 4030	9,775		9,775		9,775	North Desert Regional Service Zone
6		San Bernardino County Fire Protection District	Searles Valley	Station 57 roof replacement	R	FNZ 4030	20,000		20,000		20,000	North Desert Regional Service Zone
7		San Bernardino County Fire Protection District	City of Hesperia	Station 304 carpet replacement	DM	FNZ 4030	6,500		6,500		6,500	North Desert Regional Service Zone
8		San Bernardino County Fire Protection District	Mt View Acres	Station 37 security gate motor	HS	FNZ 4030	6,000		6,000		6,000	North Desert Regional Service Zone
9		San Bernardino County Fire Protection District	Lake Arrowhead	Station 91 camera surveillance system	HS	FMZ 4030	13,000		13,000		13,000	Mountain Regional Service Zone
10		San Bernardino County Fire Protection District	Lake Arrowhead	Station 94 apparatus bay doors	DM	FMZ 4030	34,000		34,000		34,000	Mountain Regional Service Zone
11		San Bernardino County Fire Protection District	Lake Arrowhead	Station 94 kitchen and bathroom flooring	DM	FMZ 4030	30,000		30,000		30,000	Mountain Regional Service Zone
12		San Bernardino County Fire Protection District	Green Valley Lake	Station 95 camera surveillance system	HS	FMZ 4030	8,000		8,000		8,000	Mountain Regional Service Zone
13		San Bernardino County Fire Protection District	San Antonio Heights	Station 12 asphalt re-surface	P	FVZ 4030	10,000		10,000		10,000	Valley Regional Service Zone



2013-14 CAPITAL IMPROVEMENT PROJECTS

ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

#	CIP				Fund/		Discre-	Other				
Proj.	Log #	Dept.	Location-Address	Proj. Name	Proj. Type	Obj. Code*	Project Budget	General Funding	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects												
14		San Bernardino County Fire Protection District	Yucca Valley	Station 41 roof replacement	R	FSZ 4030	8,000		8,000		8,000	South Desert Regional Service Zone
15		San Bernardino County Fire Protection District	Angeles Oaks	Station 98 replacement shed	RE	FMZ 4030	13,539		13,539		13,539	Mountain Regional Service Zone
16		San Bernardino County Fire Protection District	Mentone	Station 9 bath remodel	RE	FVZ 4030	15,000		15,000		15,000	Valley Regional Service Zone
17		San Bernardino County Fire Protection District	Mentone	Station 9 hazard abatement	HS	FVZ 4030	15,000		15,000		15,000	Valley Regional Service Zone
18		San Bernardino County Fire Protection District	Muscoy	Station 75 landscaping	DM	FVZ 4030	15,000		15,000		15,000	Valley Regional Service Zone
19		San Bernardino County Fire Protection District	Bloomington	Station 76 kitchen remodel	RE	FVZ 4030	15,000		15,000		15,000	Valley Regional Service Zone
20		San Bernardino County Fire Protection District	Bloomington	Station 76 exterior upgrade-re-stucco	DM	FVZ 4030	20,000		20,000		20,000	Valley Regional Service Zone
San Bernardino County Fire Protection District (Administration)												
	TOTAL PROJECTS - OPERATING FUNDS						306,714	-	306,714		306,714	
	TOTAL PROJECTS - CAPITAL PROJECT FUNDS											
20 TOTAL CARRYOVER PROJECTS							306,714	-	306,714	-	306,714	



2013-14 San Bernardino County Fire Protection District (SBCFPD) Term Benefit and Capital Replacement Set-Asides

DISTRICT TYPE					FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and	FUND		REQUIRE- MENTS	CASH*	LOCAL	LOAN or	CDH	OTHER	
PROJECT NAME	DEPT	ORG		BALANCE	FUNDS	GRANT			
Termination Benefit Set-Asides	FTR	106	Various	5,825,429	5,795,429	30,000	0	0	0
Capital Replacement Set-Asides									
SBCFPD - General	FAR	106	Various	8,722,882	8,540,901	181,981	0	0	0
SBCFPD - Fire Training Tower	CRE	106	Various	471,582	469,582	2,000	0	0	0
Mountain Regional Service Zone - General	FMR	600	Various	1,780,084	1,681,527	98,557	0	0	0
North Desert Regional Service Zone - General	FNR	590	Various	2,807,322	2,661,486	145,836	0	0	0
South Desert Regional Service Zone - General	FSR	610	Various	540,898	437,021	103,877	0	0	0
Valley Regional Service Zone - General	FVR	580	Various	3,190,340	3,097,102	93,238	0	0	0
Hazmat - General	FHR	107	Various	6,995,349	6,609,557	385,792	0	0	0
Hazmat (CUPA Statewide Penalties) - General	FKE	107	Various	1,119,822	1,115,822	4,000	0	0	0
Hazmat (CUPA Admin Penalties) - General	FKF	107	Various	16,013	15,933	80	0	0	0
Hazmat (Statewide Tank Penalties) - General	FKT	107	Various	138,572	137,972	600	0	0	0
Total Capital Replacement Set-Asides				25,782,864	24,766,903	1,015,961	0	0	0
Total Termination Benefit and Capital Replacement Set-Asides				31,608,293	30,562,332	1,045,961	0	0	0

*Estimated cash balance available on July 1, 2013 for set-asides.

Set-asides include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.



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EQUIPMENT BUDGET DETAIL

FISCAL YEAR 2013-14

DISTRICT TYPE		RECOMMENDED		
DISTRICT NAME		REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT
EQUIPMENT RECOMMENDED				
San Bernardino County Fire Protection District		FUND		
Administration		FPD-106		
Vehicle Services Division (org 304)				
1	Brush Patrol	Replacement	6	1,140,000
2	Light Trucks	Addition	2	76,000
3	Amkus Sets	Additon	7	210,000
4	Dozer Trailer	Additon	1	70,000
5	Fire Truck	Replacement	1	775,000
6	Flatbed Truck with Liftgate	Re-fabrication	2	30,000
7	Sedan	Replacement	3	69,000
8	Full Size SUV	Replacement	4	136,000
9	Dozer	Additon	1	322,000
10	Water Tender	Re-fabrication	2	90,000
11	Type 1 Ambulance	Replacement		150,000
				3,068,000
Total Administration				3,068,000
* Purchases with reimbursable grant dollars (SME-108).				
Office of Emergency Services		FES-108		
1	Portable Credential ID Printer	Addition	1	15,076
				15,076
Total Office of Emergency Services				15,076
Hazardous Materials		FHZ-107		
1	Inficon Hapsit Service Module	Addition	1	41,800
2	Hapsit ER SITU Probe	Addition	1	38,500
3	Portable X-ray Fluroesc Analyzer	Addition	1	55,000
4	Portable Gas Chrom Chem ID	Addition	1	165,000
5	High Vol Hzmt Offloading pump	Addition	1	5,500
6	Particle Dust Aerosol Monitor	Addition	1	11,000
7	Mobile Lab Upgrade Generator	Addition	1	16,500
8	Compact SUV AWD	Replacement	4	112,000
9	Mobile Trailer	Addition	1	71,500
10	Thermo Microphazir	Addition	1	44,000
11	Sedan	Replacement	3	69,000
				629,800
Total Hazardous Materials				629,800



EQUIPMENT BUDGET DETAIL

FISCAL YEAR 2013-14

DISTRICT TYPE				RECOMMENDED	
DISTRICT NAME					
EQUIPMENT RECOMMENDED	FUND	REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT	
<u>Household Hazardous Waste</u>					
1 Box Van with Forklift	FHH-107	Addition	1	150,000	
				150,000	
Total Household Hazardous Waste					150,000
<u>Regional Fire Service Zones</u>					
<u>Mountain Regional Service Zone</u>					
1 Rescue Tripod	FMZ-600	Addition	1	8,000	
				8,000	
Total Mountain Regional Service Zone					8,000
<u>North Desert Regional Service Zone</u>					
1 Cardiac Monitor	FNZ-590	Addition	1	18,000	
				18,000	
Total North Desert Regional Service Zone					18,000
<u>South Desert Regional Service Zone</u>					
1 Fire Engine Lease Purchase	FSZ-610	Replacement	1	92,537	
Total South Desert Regional Service Zone					92,537
<u>Valley Regional Service Zone</u>					
1 Fire Engine Lease Purchase	FVZ-580	Replacement	2	185,656	
				185,656	
Total Valley Regional Service Zone					185,656
Sub-total Regional Fire Service Zones					304,193
TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT					4,167,069



**SPECIAL DISTRICTS
SUMMARY**

	<u>Page #</u>	<u>Requirements</u>	<u>Sources</u>	<u>Fund Balance</u>	<u>Staffing</u>
<u>SPECIAL REVENUE FUNDS</u>					
SPECIAL DISTRICTS	46				
GENERAL DISTRICTS - CONSOLIDATED	49	19,454,527	11,395,840	8,058,687	94
PARK DISTRICTS - CONSOLIDATED	61	8,374,382	6,033,307	2,341,075	90
ROAD DISTRICTS - CONSOLIDATED	69	3,771,000	1,715,825	2,055,175	1
STREETLIGHT DISTRICTS - CONSOLIDATED	83	1,395,728	759,445	636,283	0
TOTAL SPECIAL REVENUE FUNDS		<u>32,995,637</u>	<u>19,904,417</u>	<u>13,091,220</u>	<u>185</u>

	<u>Page #</u>	<u>Requirements</u>	<u>Sources</u>	<u>Net Budget</u>	<u>Staffing</u>
<u>ENTERPRISE FUNDS</u>					
SPECIAL DISTRICTS:					
CSA 60 APPLE VALLEY AIRPORT	55	5,572,889	2,234,189	(3,338,700)	0
CSA 60 APPLE VALLEY AIRPORT - CIP	57	4,117,693	64,000	(4,053,693)	0
CSA 70 HAVASU LAKE	59	83,393	77,693	(5,700)	0
SANITATION DISTRICTS - CONSOLIDATED	79	9,825,815	6,701,592	(3,124,223)	0
WATER DISTRICTS - CONSOLIDATED	87	10,957,363	7,380,918	(3,576,445)	0
TOTAL ENTERPRISE FUNDS		<u>30,557,153</u>	<u>16,458,392</u>	<u>(14,098,761)</u>	<u>0</u>

	<u>Page #</u>	<u>Total Amount</u>
CAPITAL IMPROVEMENT PROJECTS	91	23,924,012
RESERVES	96	33,799,046
EQUIPMENT	99	617,150



SPECIAL DISTRICTS

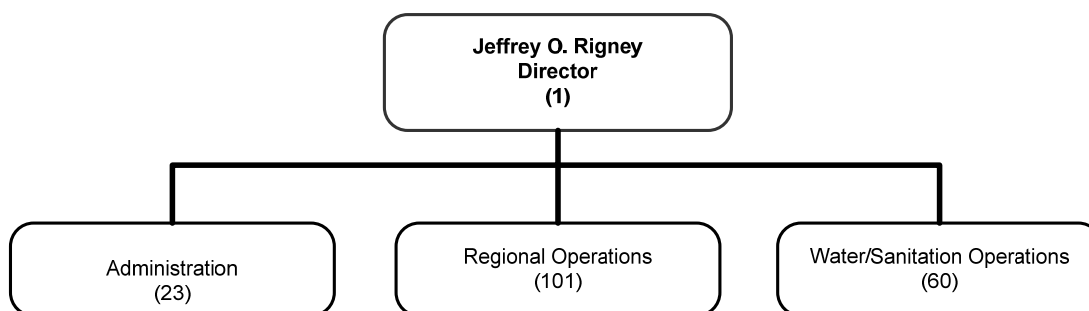
Jeffrey O. Rigney

DEPARTMENT MISSION STATEMENT

The Special Districts Department promotes safe, healthy, enjoyable, and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.



ORGANIZATIONAL CHART



2012-13 ACCOMPLISHMENTS

- Partnered with the City of Big Bear Lake on the relocation of the Big Bear Alpine Zoo.
- Worked with the Hi Desert Water District to provide potable water to the community of Pioneer Town.
- Worked on cooperative agreement between Big Horn Water district, Hi Desert Water District and County. Service Area 70 Zones W-1 (Landers) and W-4 (Pioneer Town) to ensure the protection of the Ames-Reche water basin.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

Objective(s): • *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*

Department Strategy:

- *Replace water meter reading with automated water meter infrastructure.*
- *Procure and implement a Computer Maintenance Management System (CMMS) for our water and sanitation division.*
- *Increase use of newly implemented automated bill payment system for our water and sanitation customers to reduce non-pay disconnects.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Install automated meters and infrastructure in County Service Area 70 Zone J.	N/A	N/A	N/A	50%
Implement the CMMS phases which include: repairs, maintenance and inventory.	N/A	N/A	N/A	100%
Reduce number of customer "non-pay disconnects" by 20%.	N/A	N/A	N/A	100%

SUMMARY OF BUDGET UNITS

2013-14						
	Requirements	Sources	Net County Cost	Fund Balance	Net Budget	Staffing
<u>Special Revenue Funds</u>						
General Districts - Consolidated	19,454,527	11,395,840		8,058,687		94
Park Districts - Consolidated	8,374,382	6,033,307		2,341,075		90
Road Districts - Consolidated	3,771,000	1,715,825		2,055,175		1
Streetlight Districts - Consolidated	1,395,728	759,445		636,283		0
Total Special Revenue Funds	32,995,637	19,904,417		13,091,220		185
<u>Enterprise Funds</u>						
CSA 60 Apple Valley Airport	5,572,889	2,234,189			(3,338,700)	0
CSA 60 Apple Valley Airport - CIP	4,117,693	64,000			(4,053,693)	0
CSA 70 HL Havasu Lake	83,393	77,693			(5,700)	0
Sanitation Districts - Consolidated	9,825,815	6,701,592			(3,124,223)	0
Water Districts - Consolidated	10,957,363	7,380,918			(3,576,445)	0
Total Enterprise Funds	30,557,153	16,458,392			(14,098,761)	0
Total - All Funds	63,552,790	36,362,809		13,091,220	(14,098,761)	185



5-YEAR REQUIREMENTS TREND

	2009-10	2010-11	2011-12	2012-13	2013-14
General Districts - Consolidated	10,155,887	10,821,931	12,055,579	21,213,132	19,454,527
CSA 60 Apple Valley Airport	3,115,569	3,347,296	5,566,790	6,144,933	5,572,889
CSA 60 Apple Valley Airport - CIP	2,684,015	7,270,462	5,360,429	4,922,355	4,117,693
CSA 70 HL Havasu Lake	91,989	63,788	61,391	91,344	83,393
Park Districts - Consolidated	9,670,753	9,114,100	8,672,414	9,822,079	8,374,382
Road Districts - Consolidated	4,189,959	3,883,186	3,713,962	3,654,828	3,771,000
Sanitation Districts - Consolidated	15,469,165	20,839,057	10,289,110	10,803,634	9,825,815
Streetlight Districts - Consolidated	3,033,093	3,190,589	1,413,810	1,394,389	1,395,728
Water Districts - Consolidated	9,517,933	11,251,210	10,398,320	12,451,646	10,957,363
Total	57,928,363	69,781,619	57,531,805	70,498,340	63,552,790

5-YEAR SOURCES TREND

	2009-10	2010-11	2011-12	2012-13	2013-14
General Districts - Consolidated	4,436,646	4,662,387	4,683,484	12,476,182	11,395,840
CSA 60 Apple Valley Airport	2,377,776	2,652,261	3,716,654	3,117,287	2,234,189
CSA 60 Apple Valley Airport - CIP	2,797,488	46,038	(905,155)	619,918	64,000
CSA 70 HL Havasu Lake	65,717	66,542	66,373	92,478	77,693
Park Districts - Consolidated	7,127,005	8,968,383	5,466,011	6,611,139	6,033,307
Road Districts - Consolidated	1,569,638	1,806,409	2,040,647	1,740,855	1,715,825
Sanitation Districts - Consolidated	10,438,599	15,329,024	6,135,766	6,623,369	6,701,592
Streetlight Districts - Consolidated	904,764	927,500	803,612	801,902	759,445
Water Districts - Consolidated	6,772,281	10,111,010	7,477,336	8,813,406	7,380,918
Total	36,489,914	44,569,554	29,484,728	40,896,536	36,362,809

5-YEAR FUND BALANCE TREND

	2009-10	2010-11	2011-12	2012-13	2013-14
General Districts - Consolidated	5,719,241	6,159,544	7,372,095	8,736,950	8,058,687
Park Districts - Consolidated	2,543,748	145,717	3,206,403	3,210,940	2,341,075
Road Districts - Consolidated	2,620,321	2,076,777	1,673,315	1,913,973	2,055,175
Streetlight Districts - Consolidated	2,128,329	2,263,089	610,198	592,487	636,283
Total	13,011,639	10,645,127	12,862,011	14,454,350	13,091,220

5-YEAR NET BUDGET TREND

	2009-10	2010-11	2011-12	2012-13	2013-14
CSA 60 Apple Valley Airport	(737,793)	(695,035)	(1,850,136)	(3,027,646)	(3,338,700)
CSA 60 Apple Valley Airport - CIP	113,473	(7,224,424)	(6,265,584)	(4,302,437)	(4,053,693)
CSA 70 HL Havasu Lake	(26,272)	2,754	4,982	1,134	(5,700)
Sanitation Districts - Consolidated	(5,030,566)	(5,510,033)	(4,153,344)	(4,180,265)	(3,124,223)
Water Districts - Consolidated	(2,745,652)	(1,140,200)	(2,920,984)	(3,638,240)	(3,576,445)
Total	(8,426,810)	(14,566,938)	(15,185,066)	(15,147,454)	(14,098,761)

Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in requirements in enterprise funds for budgetary purposes. In the table above, prior years have been restated for consistency.



General Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 40 Elephant Mountain was established by an act of the County of San Bernardino Board of Supervisors on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator service broadcast from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. This CSA provides service to approximately 35,000 households and is financed by property taxes and rental income. This CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

Budget at a Glance

Total Requirements	\$19,454,527
Total Sources	\$11,395,840
Fund Balance	\$8,058,687
Use of Fund Balance	\$3,490,480
Total Staff	94

CSA 70 Countywide was established by an act of the County of San Bernardino Board of Supervisors on December 29, 1969 to provide a centralized mechanism for administration of personnel and operations which serve all board governed special districts. The employees are engaged in multi-district operations funded by the various sanitation, water, road, streetlights, and park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll, information services, road maintenance and inspection services.

CSA 70 D-1 Lake Arrowhead was established by an act of the County of San Bernardino Board of Supervisors on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake. The Improvement Zone is financed by property taxes, which fund security, maintenance, replacement shrubbery, reforestation, and engineering services. This Improvement Zone has a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

CSA 70 DB-1 Bloomington was established by the County of San Bernardino Board of Supervisors on February 10, 2004. On January 23, 2004, property owners approved an annual service charge per parcel with a 2.5% annual inflationary increase, currently \$633.20. The Improvement Zone is responsible for the maintenance of two detention basins and four landscaped intersections in the Bloomington area. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 EV-1 East Valley was established by the San Bernardino County Board of Supervisors on April 23, 1996. The District is responsible for the maintenance of the Alabama Street storm drain in the Redlands Citrus Plaza area. Funding for this Improvement Zone's operation is generated through a developer buy-in charge, which was received in fiscal year 2008-09. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 DB-2 Big Bear was established by an act of the County of San Bernardino Board of Supervisors on April 27, 2010. The Improvement Zone maintains a detention basin, open space and storm drain conveyances to the basin of a newly developed tract on Maple Drive in the Big Bear area. This Improvement Zone's operations are funded by an annual service charge levied on property owners within the District. The district does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 120 North Etiwanda Preserve was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution No. 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The CSA provides for the management, protection and operation of 1,202 acres of open space and mitigation property. Acreage is primarily composed of mitigated Riversidean Alluvial Fan Sage Habitat located north of Rancho Cucamonga and east of Day Creek Blvd. The CSA is primarily financed by interest income generated annually from a non-wasting endowment fund. Additional endowments are received when mitigation acreage and management responsibility is accepted by the CSA. The CSA also receives grants and other funding for operation of the open space district. This CSA has an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.



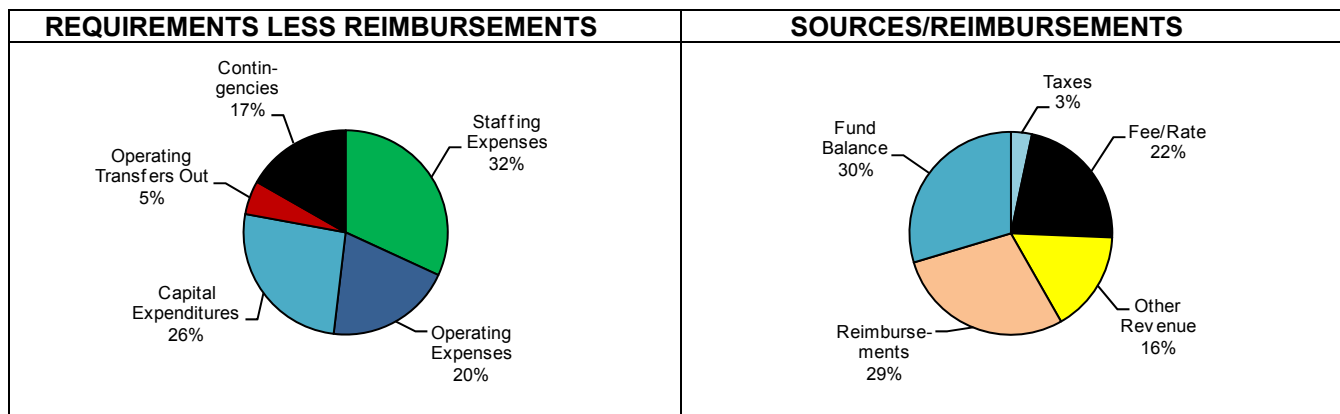
CSA 70 TV-2 Morongo Valley was established by an act of the County of San Bernardino Board of Supervisors on October 18, 1976 to provide nine channels of UHF television and one channel of VHF television translator service to the 38 square miles of the Morongo Valley area. This Improvement Zone provides service to approximately 2,000 households and is financed by property tax revenue. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

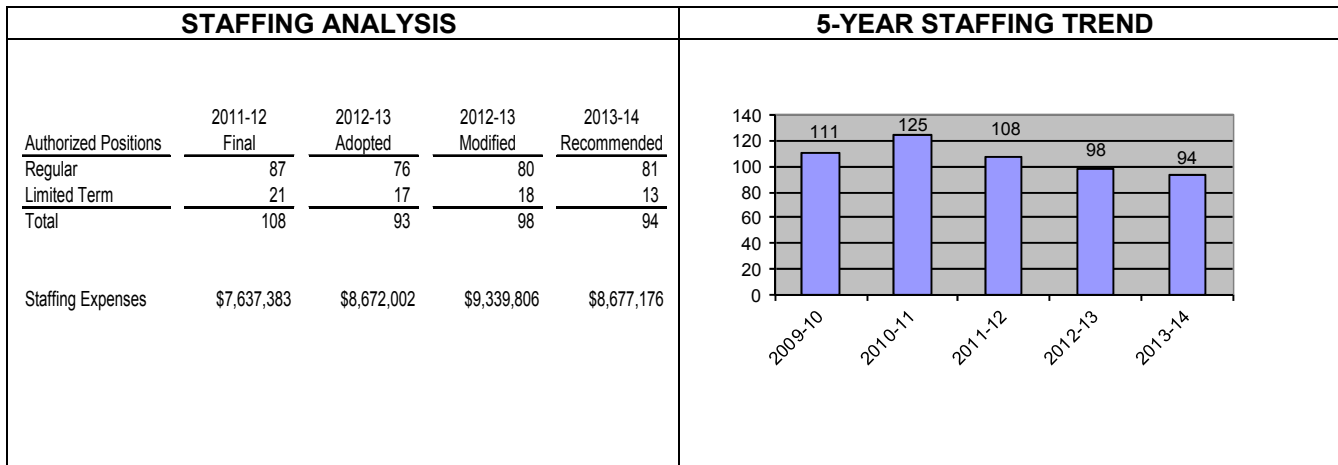
CSA 70 TV-4 Wonder Valley was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of UHF television translator service broadcast from Pinto Mountain, for the direct benefit of Wonder Valley. This Improvement Zone provides service to approximately 2,000 households and is financed by a special tax of \$5 per parcel on 4,871 parcels, which funds a part-time TV production assistant for community television, and a basic community television program service. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 TV-5 Mesa was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of UHF translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. This Improvement Zone provides service to approximately 18,000 households and is financed by a special tax of \$25 per improved parcel on 6,842 parcels that was approved by voters in 1995. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

Community Facilities District (CFD 2006-1) Lytle Creek was established by the San Bernardino County Board of Supervisors on March 13, 2007. Also, on March 13, 2007, the Board adopted an ordinance authorizing the levying of special taxes to finance the maintenance of public infrastructure. 2009-10 was the first year of the special tax levy. The CFD is responsible for the maintenance of open space and storm drain protection services in the Glen Helen area. This CFD does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING**ANALYSIS OF 2013-14 RECOMMENDED BUDGET**

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: General Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: General

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	8,876,081	8,044,915	7,637,383	7,898,272	9,339,806	8,677,176	(662,630)
Operating Expenses	4,543,627	4,324,568	3,431,632	4,195,886	6,237,729	5,454,294	(783,435)
Capital Expenditures	329,794	580,290	930,475	1,325,560	7,209,700	7,083,575	(126,125)
Contingencies	0	0	0	0	5,582,732	4,568,207	(1,014,525)
Total Exp Authority	13,749,502	12,949,773	11,999,490	13,419,718	28,369,967	25,783,252	(2,586,715)
Reimbursements	(10,709,510)	(9,375,017)	(8,611,660)	(7,679,538)	(7,722,435)	(7,783,725)	(61,290)
Total Appropriation	3,039,992	3,574,756	3,387,830	5,740,180	20,647,532	17,999,527	(2,648,005)
Operating Transfers Out	1,100,500	258,048	53,000	615,600	565,600	1,455,000	889,400
Total Requirements	4,140,492	3,832,804	3,440,830	6,355,780	21,213,132	19,454,527	(1,758,605)
Sources							
Taxes	1,201,530	932,011	927,580	899,340	915,929	909,548	(6,381)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	12,436	39,570	18,996	240,528	183,157	36,805	(146,352)
Fee/Rate	1,999,476	3,112,983	1,705,841	3,896,735	5,311,904	6,066,169	754,265
Other Revenue	923,476	433,153	818,097	493,555	254,156	268,818	14,662
Total Revenue	4,136,918	4,517,717	3,470,514	5,530,158	6,665,146	7,281,340	616,194
Operating Transfers In	0	0	1,211,795	147,359	5,811,036	4,114,500	(1,696,536)
Total Sources	4,136,918	4,517,717	4,682,309	5,677,517	12,476,182	11,395,840	(1,080,342)
Fund Balance					8,736,950	8,058,687	(678,263)
Budgeted Staffing					98	94	(4)



DETAIL OF 2013-14 RECOMMENDED BUDGET

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Special Revenue Funds</u>				
CSA 40 Elephant Mountain (Fund SIS)	1,154,625	318,579	836,046	2
CSA 70 Countywide (Fund SKV)	13,929,950	10,094,537	3,835,413	92
CSA 70 D-1 Lake Arrowhead (Fund SLA)	1,876,519	508,399	1,368,120	0
CSA 70 DB-1 Bloomington (Fund SLB)	150,771	44,244	106,527	0
CSA 70 EV-1 East Valley (Fund SFC)	234,881	251	234,630	0
CSA 70 DB-2 Big Bear (Fund EIB)	61,632	16,748	44,884	0
CSA 120 North Etiwanda Preserve (Fund SOH)	73,368	47,000	26,368	0
CSA 70 TV-2 Morongo Valley (Fund SLD)	835,975	148,965	687,010	0
CSA 70 TV-4 Wonder Valley (Fund SLF)	181,299	23,453	157,846	0
CSA 70 TV-5 Mesa (Fund SLE)	591,442	165,491	425,951	0
CFD 2006-1 Lytle Creek (Fund CXI)	364,065	28,173	335,892	0
Total Special Revenue Funds	19,454,527	11,395,840	8,058,687	94

CSA 40 Elephant Mountain – Requirements of \$1.2 million primarily includes salaries and benefits that fund 2 positions of which include 1 regular and 1 limited-term position; operating expenses for television translator services operations and maintenance, purchase of a digital transmitter and equipment upgrades, travel/training costs, and transfers for indirect costs for salaries/benefits and service/supplies; operating transfers out for the Pinto Mountain roadway project, and contingencies. Sources of \$318,579 are primarily from property taxes and other revenue. Fund balance of \$836,046 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 Countywide – Requirements of \$13.9 million primarily includes salaries and benefits for 92 positions of which 80 are regular and 12 are limited-term positions; operating expenses for department-wide administrative support services, vehicle services, maintenance costs, transfers for shared positions with other departments, contract services for other County departments including Regional Parks, Behavioral Health, and Airports, and various department-wide service contracts; capital expenditures for vehicle and equipment purchases, as well as capital improvement projects for Lake Gregory Dam, Prado Regional Park, and Calico Regional Park; and contingencies. Reimbursements of \$7.8 million represent funding received from all CSAs and Districts to fund countywide operations. Sources of \$10.1 million primarily include revenue to fund projects for Lake Gregory, Calico, Moabi, and Prado Regional Parks; other countywide water and sanitation services for Regional Parks, Sheriff's Department, and Airports; countywide engineering and lien administration revenues. Fund balance of \$3.8 million funds budgeted contingencies, current capital expenditures, and future operations.

CSA 70 D-1 Lake Arrowhead – Requirements of \$1.9 million includes operating expenses for dam maintenance and operations, transfers for allocated indirect operational cost reimbursements; operating transfers out for capital improvement projects such as detention basin, fence repair, and a new office building; and contingencies. Sources of \$508,399 primarily include property taxes. Fund balance of \$1.4 million funds budgeted contingencies and future capital improvement projects.

CSA 70 DB-1 Bloomington – Requirements of \$150,771 primarily include operating expenses for detention basin maintenance and landscaping; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$44,244 are primarily from service charges. Fund balance of \$106,527 funds budgeted contingencies and planned use to support operations for required repairs and improvements.

CSA 70 EV-1 East Valley – Requirements of \$234,881 primarily include operating expenses for maintaining storm drain protection and contingencies. There are no anticipated sources from developers expected for 2013-14. Fund balance of \$234,630 funds budgeted contingencies and planned use to support future maintenance projects.



CSA 70 DB-2 Big Bear – Requirements of \$61,632 primarily include operating expenses for detention basin, open space, and storm drain maintenance and contingencies. Sources of \$16,748 are primarily from service charges. Fund balance of \$44,884 funds budgeted contingencies.

CSA 120 North Etiwanda Preserve – Requirements of \$73,368 include operating expenses for the maintenance and operation of the preserve, conservation studies, and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$47,000 are primarily from Proposition 117 Habitat Conservation Grant, operating transfers in from interest earned on the endowment trust fund, and mitigation acceptance fees. Fund balance of \$26,368 funds contingencies and future maintenance programs.

CSA 70 TV-2 Morongo Valley – Requirements of \$835,975 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, acquisition of backup digital TV equipment; and contingencies. Sources of \$148,965 are primarily from property taxes. Fund balance of \$687,010 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 TV-4 Wonder Valley – Requirements of \$181,299 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, the purchase of digital monitoring equipment; and contingencies. Sources of \$23,453 are primarily from service charges. Fund balance of \$157,846 funds planned budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 TV-5 Mesa – Requirements of \$591,442 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, the purchase of digital monitoring equipment; and contingencies. Sources of \$165,491 are primarily from service charges. Fund balance of \$425,951 funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CFD 2006-1 Lytle Creek – Requirements of \$364,065 primarily include: operating expenses for maintaining open spaces and storm drain protection; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$28,173 are primarily from service charges. Fund balance of \$335,892 funds budgeted contingencies and future maintenance projects.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in staffing expenses of \$662,630 primarily due to a reduction of hours for limited-term employees; a decrease in operating expenses of \$783,435 due to a decrease in associated expenses for County projects; and a decrease in contingencies of \$1.0 million and an increase in operating transfers out of \$889,400 primarily to fund the CSA 70 D-1 Lake Arrowhead Dam new office building and other projects. Major changes in sources include an increase in current services of \$754,265 for engineering and water and sanitation services for Regional Parks, Architecture and Engineering, and other County projects; and a decrease of \$1.7 million in operating transfers in due to reduced level of funding for capital projects and the reprogramming of funding for carryover capital projects for Regional Parks and Architecture and Engineering to current services.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$8.7 million fund 94 budgeted positions of which 81 are regular positions and 13 are limited term positions. This is a decrease of 4 positions due to the decrease of 1 Water & Sanitation Supervisor, 1 Construction Inspector, and 5 Public Service Employees, offset by an increase of 1 Electrical Technician, 1 Maintenance Worker III, and 1 limited term equipment operators which was transferred from the CSA 70 R-15 Landers road district. The cost associated with services of this position will be charged back to the appropriate districts as those services are performed.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 40 Elephant Mountain	1	1	2	1	1	0	2
CSA 70 Countywide	80	12	92	81	10	1	92
Total	81	13	94	82	11	1	94

CSA 40 Elephant MountainClassification

- 1 BG CSA 70/Tv-5 Comm Engineer Tech
- 1 BG Public Service Employee
- 2 Total

CSA 70 CountywideClassification

- 2 Assistant Regional Manager
- 1 BG Treatment Plant Operator III
- 1 BG Administrative Supervisor I
- 1 BG Automated Systems Analyst II
- 1 BG Automated Systems Analyst I
- 1 BG Building Construction Engineer III
- 1 BG Buyer I
- 1 BG Communications Technician
- 1 BG CSA 18 District Coordinator
- 2 BG CSA 70 Accounts Representative
- 2 BG CSA 70 Build Const Eng III
- 1 BG CSA 70 Construction Inspector
- 3 BG CSA 70 Customer Service Rep
- 1 BG CSA 70 Director of Special Districts
- 1 BG CSA 70 Executive Assistant
- 11 BG CSA 70 Maintenance Worker I
- 9 BG CSA 70 Maintenance Worker II
- 7 BG CSA 70 Maintenance Worker III
- 1 BG CSA 70 Sampling Technician
- 2 BG CSA 70 Staff Analyst I
- 1 BG CSA Assessment Technician
- 1 BG Deputy Director
- 1 BG District Coordinator
- 1 BG District Planner
- 1 BG Electrical Technician
- 1 BG Electrical Technician II
- 1 BG Engineering Technician 3
- 1 BG Fiscal Assistant
- 1 BG MIS Supervisor
- 2 BG Office Assistant II
- 1 BG Payroll Specialist
- 1 BG Principal Budget Officer
- 2 BG PSE-Equipment Operator
- 9 BG Public Service Employee
- 2 BG Regional Manager
- 1 BG Regulatory Compliance Specialist
- 2 BG Staff Analyst II
- 1 BG Storekeeper
- 1 BG Supervising Fiscal Specialist
- 1 BG Supervising Office Assistant I
- 2 BG Treatment Plant Operations I
- 1 BG Water & Sanitation Acct Tech
- 2 BG Water & Sanitation Supervisor
- 1 BG Water & Sanitation Operations Mgr
- 1 BG Division Manager, Engineering
- 1 Fiscal Specialist
- 1 PSE-WAS Supervisor
- 1 Treatment Plant Operator 4
- 92 Total



CSA 60 – Apple Valley Airport

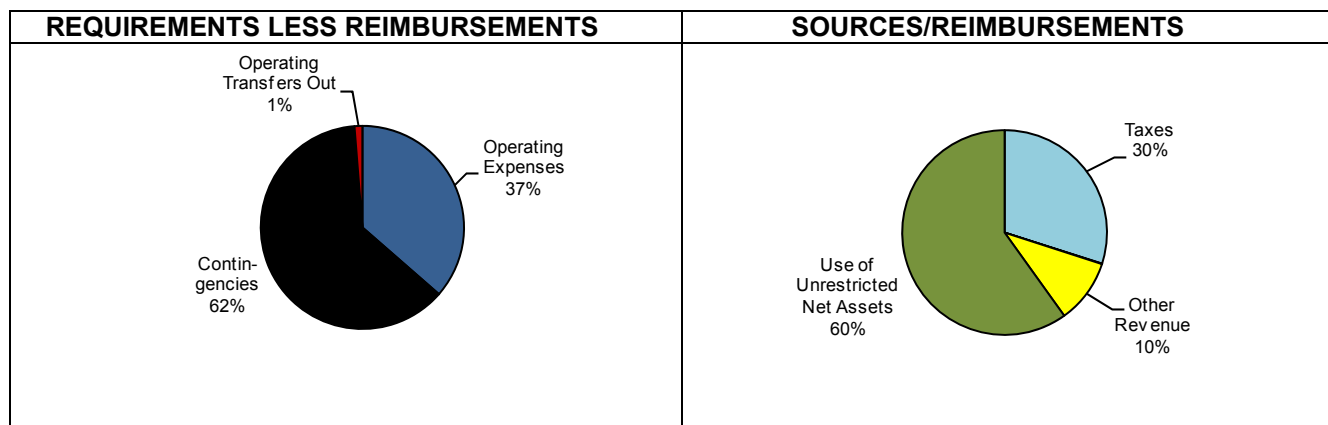
DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

Budget at a Glance

Total Requirements	\$5,572,889
Total Sources	\$2,234,189
Net Budget	(\$3,338,700)
Estimated Unrestricted Net Assets	\$4,872,383
Use of Unrestricted Net Assets	\$3,338,700
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,305,452	1,365,828	1,431,096	1,473,389	2,018,763	2,029,536	10,773
Capital Expenditures	(21,107)	0	167,687	0	0	0	0
Contingencies	0	0	0	0	3,606,170	3,473,353	(132,817)
Total Exp Authority	1,284,345	1,365,828	1,598,783	1,473,389	5,624,933	5,502,889	(122,044)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,284,345	1,365,828	1,598,783	1,473,389	5,624,933	5,502,889	(122,044)
Operating Transfers Out	0	0	0	563,000	520,000	70,000	(450,000)
Total Requirements	1,284,345	1,365,828	1,598,783	2,036,389	6,144,933	5,572,889	(572,044)
Sources							
Taxes	1,896,751	1,792,854	1,888,386	1,641,281	1,667,539	1,667,539	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	23,417	42,315	31,951	19,698	10,000	0	(10,000)
Fee/Rate	(7,946)	(6,255)	(13,158)	1,276	6,599	3,600	(2,999)
Other Revenue	891,490	823,345	650,292	685,188	1,433,149	563,050	(870,099)
Total Revenue	2,803,712	2,652,259	2,557,471	2,347,443	3,117,287	2,234,189	(883,098)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,803,712	2,652,259	2,557,471	2,347,443	3,117,287	2,234,189	(883,098)
Net Budget	1,519,367	1,286,431	958,688	311,054	(3,027,646)	(3,338,700)	(311,054)
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$2.0 million include \$831,276 in transfers to reimburse the Airport's general fund budget for staffing costs and services and supplies costs for personnel assigned to support the Apple Valley Airport, and general airport operating expenses that include utilities. Contingencies of \$3.5 million are set aside for unanticipated expenses and for future capital projects. Sources of \$2.2 million primarily consist of \$1.7 million from tax revenue receipts and \$533,050 for leasing related activity revenues.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes reflect a decrease of \$572,044 in requirements, which includes a net decrease of \$450,000 to operating transfers out due to the one-time transfer of \$500,000 to the Apple Valley Airport – Capital Improvement Fund for land acquisition in 2012-13, and a minor decrease in contingencies that are set aside for unanticipated expenses and for future capital projects. The overall decrease in sources of \$883,098 reflects budgeting the other revenue source category at a realistic level for 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget reimburses the Airport's general fund budget for staffing costs incurred in connection with service to the Apple Valley Airport.



CSA 60 – Apple Valley Airport – Capital Improvement Fund

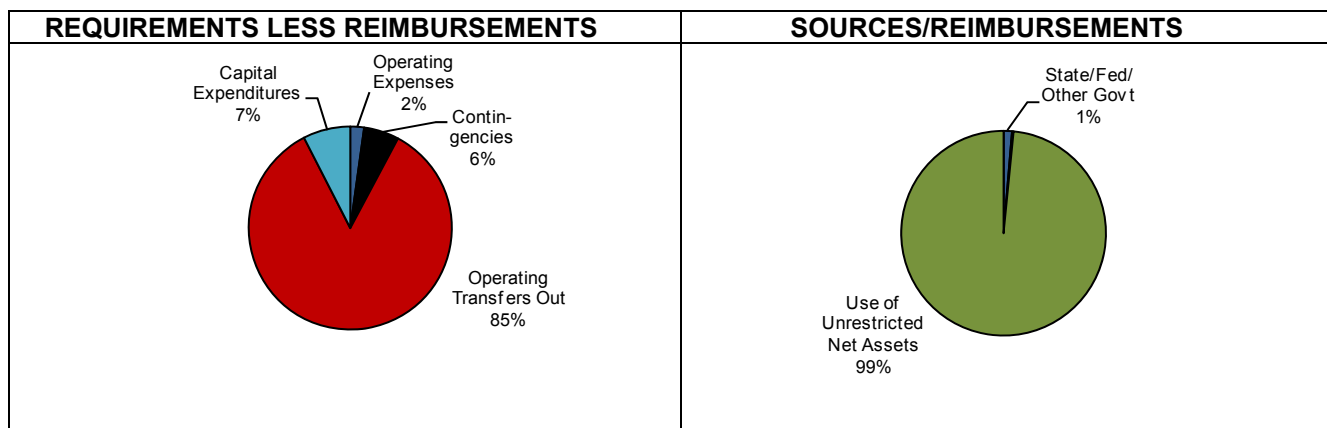
DESCRIPTION OF MAJOR SERVICES

County Service area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

Budget at a Glance

Total Requirements	\$4,117,693
Total Sources	\$64,000
Net Budget	(\$4,053,693)
Estimated Unrestricted Net Assets	\$4,634,219
Use of Unrestricted Net Assets	\$4,053,693
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA 60 - Apple Valley Airport Capital Improvement Fund

BUDGET UNIT: RAI 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	385,298	20,834	761,633	350,336	351,550	90,000	(261,550)
Capital Expenditures	11,045	2,711	17,627	213,850	460,860	310,000	(150,860)
Contingencies	0	0	0	0	657,805	230,679	(427,126)
Total Exp Authority	396,343	23,545	779,260	564,186	1,470,215	630,679	(839,536)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	396,343	23,545	779,260	564,186	1,470,215	630,679	(839,536)
Operating Transfers Out	0	0	185,772	199,361	3,452,140	3,487,014	34,874
Total Requirements	396,343	23,545	965,032	763,547	4,922,355	4,117,693	(804,662)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	57,715	0	0	0	0	54,000	54,000
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	56,935	25,955	14,803	119,918	10,000	(109,918)
Total Revenue	57,715	56,935	25,955	14,803	119,918	64,000	(55,918)
Operating Transfers In	2,251,178	0	0	500,000	500,000	0	(500,000)
Total Sources	2,308,893	56,935	25,955	514,803	619,918	64,000	(555,918)
Net Budget	1,912,550	33,390	(939,077)	(248,744)	(4,302,437)	(4,053,693)	248,744
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$4.1 million consist primarily of operating transfers out of \$3.5 million to Architecture and Engineering for the management of capital improvement projects, including \$3.2 million for the fuel facility replacement project at Apple Valley Airport. Contingencies of \$230,679 are set aside for future projects and/or unanticipated expenses. Capital expenditures of \$310,000 represent three new projects including \$200,000 for fog sealing and striping at Apple Valley Airport. Sources of \$64,000 consist primarily of funding from the Federal Aviation Administration for a runway rehabilitation project.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes include a decrease of \$804,662 in requirements primarily due to a decrease in direct construction related services and supplies expenses, and a decrease in contingencies due to use of funding for planned projects. Sources have decreased by \$555,918 primarily due to the one-time operating transfer in of \$500,000 from the Apple Valley Airport budget in 2012-13 for land acquisition that is not relevant for 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



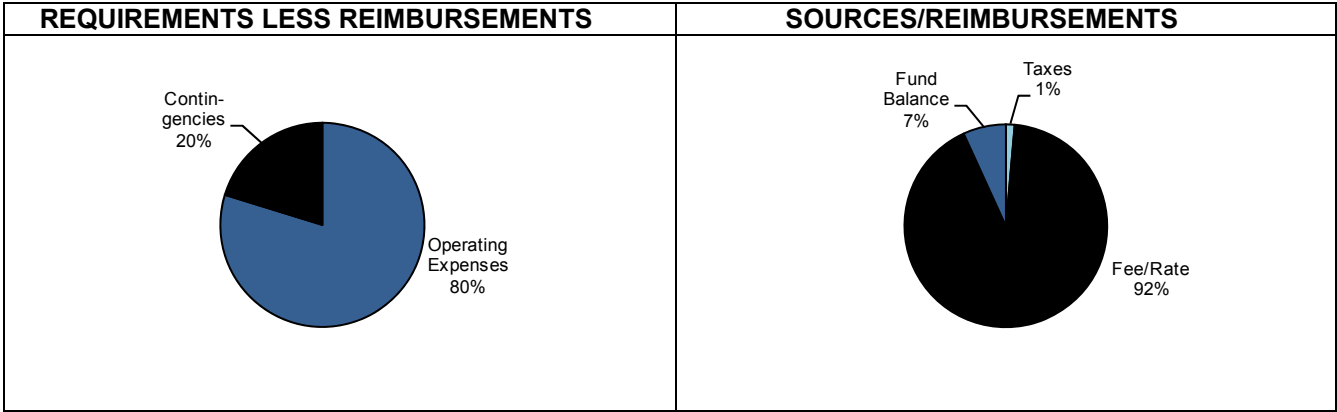
CSA 70 Havasu Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The District is financed by an annual service charge.

Budget at a Glance	
Total Requirements	\$83,393
Total Sources	\$77,693
Fund Balance	\$5,700
Use of Fund Balance	\$0
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: CSA70 HL Havasu Lake

BUDGET UNIT: EJA 487
 FUNCTION: Operating
 ACTIVITY: General

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	65,618	66,748	60,870	61,398	83,638	66,505	(17,133)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	(1,200)	7,706	16,888	9,182
Total Exp Authority	65,618	66,748	60,870	60,198	91,344	83,393	(7,951)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	65,618	66,748	60,870	60,198	91,344	83,393	(7,951)
Operating Transfers Out	30,000	0	0	0	0	0	0
Total Requirements	95,618	66,748	60,870	60,198	91,344	83,393	(7,951)
Sources							
Taxes	51,150	1,193	1,242	1,167	250	1,167	917
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	63,235	63,046	64,368	73,178	76,479	3,301
Other Revenue	30,854	93	39	47	19,050	47	(19,003)
Total Revenue	82,004	64,521	64,327	65,582	92,478	77,693	(14,785)
Operating Transfers In	0	0	2,000	1,450	0	0	0
Total Sources	82,004	64,521	66,327	67,032	92,478	77,693	(14,785)
Fund Balance					(1,134)	5,700	6,834
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$83,393 represent operating expenses to fund other professional and specialized services and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$77,693 primarily include user service charges.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements and sources include a decrease in operating expenses of \$17,133 and a decrease in other revenue of \$19,003 due to the Zone not requiring a revolving loan to support operations in 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There are no staffing associated with this budget unit.



Park Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of parks throughout the County Service Areas (CSA). Revenue is received through property taxes, state aid, federal aid and service charges.

Budget at a Glance

Total Requirements	\$8,374,382
Total Sources	\$6,033,307
Fund Balance	\$2,341,075
Use of Fund Balance	\$894,095
Total Staff	90

CSA 20 Joshua Tree was established by an act of the County of San Bernardino Board of Supervisors on June 1, 1964. Resolution 1993-22 consolidated the services of fire with streetlighting, park and recreation. This park CSA provides financing for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 sq. ft. community center. This park CSA also provides maintenance for approximately 298 streetlights. Financing of this District is derived from property taxes and a \$30 improved parcel and \$10 unimproved parcel service charge. Currently there are approximately 4,468 improved parcels and 5,527 unimproved parcels. The park CSA serves a population of approximately 11,000. This park CSA has a Board appointed Municipal Advisory Council (MAC) and utilizes the Joshua Tree Community Center for meetings.

CSA 29 Lucerne Valley was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964. The park CSA provides park and recreation services, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. The park CSA serves approximately 3,000 residents and provides an equestrian center for local horse groups and for events. Services are funded primarily by property taxes. This park CSA has a Board appointed MAC and utilizes the Lucerne Valley Community Center for meetings.

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide water, sewer, park, refuse collection, and streetlighting services to the community of Oro Grande. This park CSA serves approximately 123 residences. In 2009-10 the District consolidated park and streetlight services to increase operational efficiencies and reduce administrative activities. The park CSA funds the operation and maintenance of 40 streetlights. Services are funded by property taxes, park program fees, and other miscellaneous revenue. This park CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Oro Grande Community Building.

CSA 56 Wrightwood was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide park and recreation services along with one community center and one senior center. The community of Wrightwood provides various park and recreation activities for approximately 3,000 users. Services are funded primarily by property taxes. This park CSA has a Board appointed MAC and utilizes the Wrightwood Community Center for meetings.

CSA 63 Oak Glen-Yucaipa was established by an act of the County of San Bernardino Board of Supervisors on December 18, 1967 to maintain a 19-acre park site which contains a historical schoolhouse, tennis court, playground, picnic area and paved parking lot for unincorporated areas in Yucaipa and Oak Glen. This park CSA is located 4 miles northeast of Yucaipa and serves approximately 10,000 park visitors annually. Services are funded primarily by property taxes. This park CSA does not utilize an Advisory Commission or MAC. Community meetings are held. The park CSA distributes a quarterly newsletter and has an active Museum Association.

CSA 70 M Wonder Valley is located ten miles east of Twenty-Nine Palms and was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to provide park services to the community of Wonder Valley. This park Improvement Zone is financed by a \$10 per parcel, per year service charge levied on 4,634 parcels. This park Improvement Zone has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

CSA 70 P-6 El Mirage was established by an act of the County of San Bernardino Board of Supervisors on October 15, 1990. This park Improvement Zone provides park and recreation services for approximately 3,710 users through a special tax of \$9.00 per parcel, per year billed on 3,562 parcels. This park Improvement Zone has a Board appointed MAC and utilizes the El Mirage Community Center for meetings.



CSA 70 P-8 Fontana was established by an act of the County of San Bernardino Board of Supervisors and a service charge of \$394 per parcel for the first year was approved on July 13, 1993, to provide park maintenance and streetlighting services for Tract 15305 in an unincorporated area east of Fontana. Per the Board Agenda Item of July 13, 1993, after the first year service charge of \$375 the service charge for future years is to be based on actual maintenance costs. The 2013-14 service charge will be \$174 per parcel and will be levied on 25 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-10 Mentone was established by an act of the County of San Bernardino Board of Supervisors on November 28, 1995 to provide park maintenance, landscaping, and streetlighting services. There are 28 streetlights in the District. The park Improvement Zone is financed by a service charge with a maximum charge of \$500 per parcel, per year. The 2013-14 service charge is \$375 per parcel and will be levied on 128 residential properties. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-12 Montclair was established by an act of the County of San Bernardino Board of Supervisors on February 7, 2006 and voters approved a \$700 per parcel, per year service charge with a 1.5% inflationary increase to provide landscaping, graffiti removal, block wall maintenance, and streetlighting services to Tract 17509 in the Montclair area. The service charge for 2013-14 is \$731.98 per parcel and will be levied on 37 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-13 El Rancho Verde was established by an act of the County of San Bernardino Board of Supervisors and on August 1, 2006 to provide landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. A \$142.65 per parcel, per year service charge for 509 parcels, approved by property owners in the improvement zone, covers ongoing maintenance costs associated with landscape improvements. This park Improvement Zone utilizes a Municipal Advisory Council (MAC). Community meetings are held as needed at the El Rivino Country Club.

CSA 70 P-14 Mentone was established by an act of the County of San Bernardino Board of Supervisors on December 19, 2006 to provide landscape maintenance, streetlighting services and a detention basin to Tract 16602 in the Mentone area. A service charge of \$1,100 per parcel, per year, with a 2.5% inflationary increase was approved July 10, 2007. Therefore, the service charge was reduced in 2012-13 from \$1,214.20 per parcel to \$350 per parcel. The 2013-14 service charge of \$350 will be levied on 108 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-16 Eagle Crest was established by an act of the County of San Bernardino Board of Supervisors on January 23, 2007 to provide landscape maintenance and streetlighting services to Tract 16756 in the Mentone area. At that time a service charge of \$388 per parcel, per year with a 2.5% inflationary increase was approved to fund the services provided by this District. The 2012-13 service charge of \$407.65 will be levied on 44 parcels. Therefore, no 2.5% inflationary increase is required for 2013-14. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 W Hinkley was established by an act of the County of San Bernardino Board of Supervisors on April 30, 1973, to provide park services and a community center to the community of Hinkley. The park Improvement Zone serves approximately 5,000 community residents and is funded by property taxes. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Community Center.

CSA 82 Searles Valley was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. Located in the Northwest corner of the County, this budget represents maintenance costs for the roadside park in Searles Valley. This park CSA serves approximately 800 park users. The park CSA is primarily financed by revenues from CSA 82, Sanitation District (EFY-495). This park CSA has a Board appointed MAC and an Advisory Commission. They utilize the Doris Bray Senior Center for meetings.

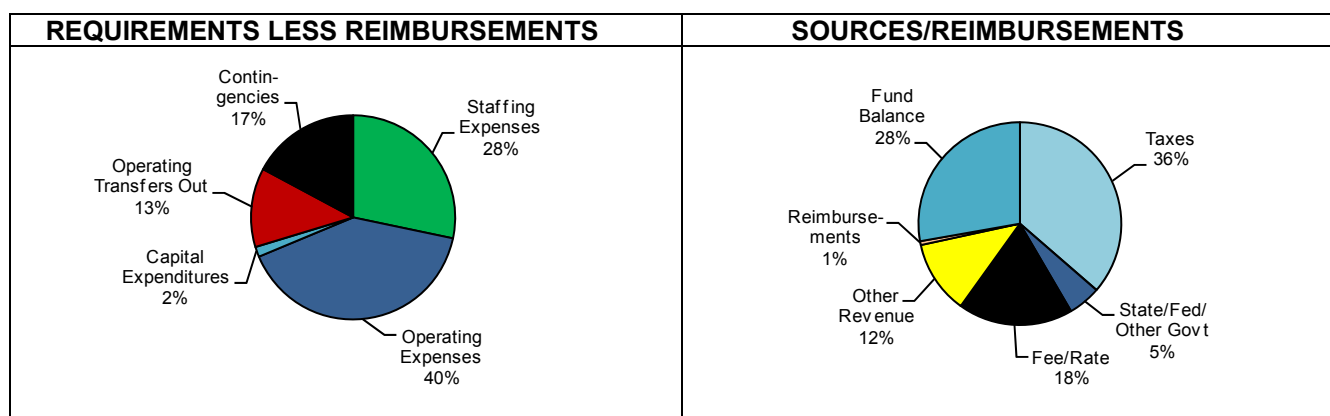


The Big Bear Valley Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1934. The District currently maintains 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. The District serves approximately 60,000 park users and is funded by property taxes and park service fees. This District has a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.

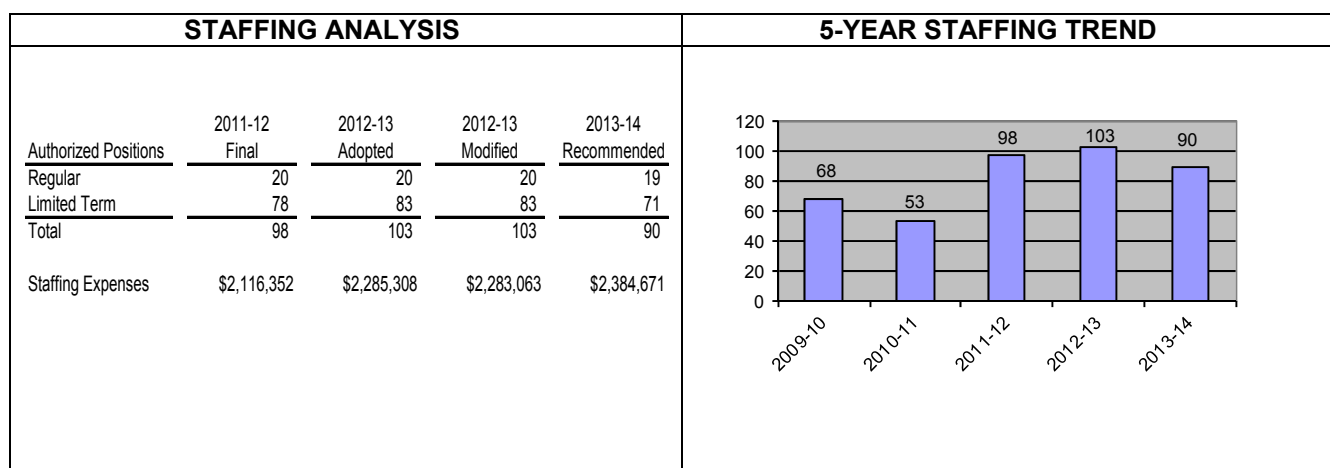
The Big Bear Alpine Zoo (formerly known as Moonridge Animal Park) is managed and funded by the Big Bear Valley Recreation and Park District and operates on 2.5 acres in the Moonridge area of Big Bear Valley. The zoo is open year round for visitors to see alpine species on exhibit. The zoo receives approximately 99,600 visitors annually. The Big Bear Valley Park advisory commission serves as advisory to this District

The Bloomington Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors on July 19, 1972. The District maintains 2 community parks, an equestrian arena, sports fields, and a community center which are funded primarily by property taxes. This District has a Board appointed MAC and utilizes the Bloomington Community Center for meetings.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Park Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Park and Streetlighting

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	2,479,071	2,242,990	2,116,352	1,996,101	2,283,063	2,384,671	101,608
Operating Expenses	3,092,448	2,853,745	3,271,653	1,975,627	3,599,101	3,405,008	(194,093)
Capital Expenditures	34,283	45,147	138,177	1,293,738	231,300	135,000	(96,300)
Contingencies	0	0	0	0	2,034,739	1,446,980	(587,759)
Total Exp Authority	5,605,802	5,141,882	5,526,182	5,265,466	8,148,203	7,371,659	(776,544)
Reimbursements	(97,627)	(297,569)	(46,787)	(54,283)	(81,061)	(51,558)	29,503
Total Appropriation	5,508,175	4,844,313	5,479,395	5,211,183	8,067,142	7,320,101	(747,041)
Operating Transfers Out	1,487,689	1,205,523	602,491	1,125,089	1,752,702	1,054,281	(698,421)
Total Requirements	6,995,864	6,049,836	6,081,886	6,336,272	9,819,844	8,374,382	(1,445,462)
Sources							
Taxes	3,852,647	3,120,334	3,124,708	3,050,039	3,060,289	3,064,638	4,349
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	1,280,513	318,190	109,975	148,767	1,090,394	438,047	(652,347)
Fee/Rate	973,110	1,747,291	1,554,701	1,581,404	1,669,091	1,545,431	(123,660)
Other Revenue	901,633	890,087	427,451	192,821	368,221	766,378	398,157
Total Revenue	7,007,903	6,075,902	5,216,835	4,973,031	6,187,995	5,814,494	(373,501)
Operating Transfers In	0	198,198	312,295	495,613	423,146	218,813	(204,333)
Total Sources	7,007,903	6,274,100	5,529,130	5,468,644	6,611,141	6,033,307	(577,834)
Fund Balance					3,208,703	2,341,075	(867,628)
Budgeted Staffing					103	90	(13)

DETAIL OF 2013-14 RECOMMENDED BUDGET

2013-14				
Requirements	Sources	Fund Balance	Staffing	
Special Revenue Funds				
CSA 20 Joshua Tree (Fund SGD)	1,399,916	1,034,128	365,788	9
CSA 29 Lucerne Valley (Fund SGG)	570,878	494,482	76,396	4
CSA 42 Oro Grande (Fund SIV)	50,901	44,507	6,394	1
CSA 56 Wrightwood (Fund SKD)	499,892	353,162	146,730	3
CSA 63 Oak Glen-Yucaipa (Fund SKM)	458,625	107,895	350,730	3
CSA 70 M Wonder Valley (Fund SYR)	84,263	58,495	25,768	1
CSA 70 P-6 El Mirage (Fund SYP)	64,705	33,029	31,676	1
CSA 70 P-8 Fontana (Fund SMK)	41,819	4,571	37,248	0
CSA 70 P-10 Mentone (Fund RGT)	117,902	49,141	68,761	0
CSA 70 P-12 Montclair (Fund SLL)	95,200	28,956	66,244	0
CSA 70 P-13 El Rancho Verde (Fund SLU)	153,149	75,051	78,098	0
CSA 70 P-14 Mentone (Fund RCZ)	286,893	38,896	247,997	0
CSA 70 P-16 Eagle Crest (Fund RWZ)	65,614	16,339	49,275	0
CSA 70 W Hinkley (Fund SLT)	51,679	20,248	31,431	0
CSA 82 Searles Valley (Fund SOZ)	48,448	25,157	23,291	0
Big Bear Valley Recreation and Park District (Fund SSA)	2,582,711	2,273,597	309,114	50
Big Bear Alpine Zoo (Fund SSF)	963,970	815,210	148,760	16
Bloomington Recreation and Park District (Fund SSD)	837,817	560,443	277,374	2
Total Special Revenue Funds	8,374,382	6,033,307	2,341,075	90



CSA 20 Joshua Tree – Requirements of \$1.4 million include staffing expenses to fund 9 positions of which 5 are regular and 4 are limited-term positions; operating expenses for park and streetlight operations and maintenance, transfers for allocated indirect operational cost reimbursements, capital expenditures for various park improvement projects, and operating transfers out to the Desert View Conservation project. Sources of \$1.0 million are primarily from property taxes, special assessments, grant revenue and other revenue for various park services and concessions. Fund balance of \$365,788 primarily funds budgeted contingencies and planned use to fund capital expenditures.

CSA 29 Lucerne Valley – Requirements of \$570,878 include staffing expenses to fund 4 positions of which 3 are regular and 1 is a limited-term positions; operating expenses for park operations and maintenance costs, and transfers for allocated indirect operational cost reimbursements. Sources of \$494,482 are primarily from property taxes, grant revenue, and other revenue. Fund balance of \$76,396 primarily funds budgeted contingencies and planned use to support operations.

CSA 42 Oro Grande – Requirements of \$50,901 includes staffing expenses for 1 limited-term position; operating expenses for park operations, and transfers for allocated indirect operational cost reimbursements. Sources of \$44,507 are primarily from property taxes and operating transfers in from CSA 70 Countywide to support operations pending a Redevelopment Agency settlement for increased share of property taxes. Fund balance of \$6,394 primarily funds budgeted contingencies.

CSA 56 Wrightwood – Requirements of \$499,892 include staffing expenses for 3 limited-term positions; operating expenses for park operations and maintenance, transfers for allocated indirect operational cost reimbursements; operating transfers out for a skate park project; and contingencies. Sources of \$353,162 include property taxes, rents, concessions, and interest. Fund balance of \$146,730 primarily funds budgeted contingencies and planned use to fund capital expenditures and to support operations.

CSA 63 Oak Glen-Yucaipa – Requirements of \$458,625 include staffing expenses to fund 3 limited-term positions; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$107,895 are primarily from property taxes and other revenue. Fund balance of \$350,730 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

CSA 70 M Wonder Valley – Requirements of \$84,263 include staffing expenses for 1 limited-term position; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; operating transfers out to a parking lot repaving project, and contingencies. Sources of \$58,495 are primarily from special assessments and other revenue. Fund balance of \$25,768 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

CSA 70 P-6 El Mirage – Requirements of \$64,705 include staffing expenses to fund 1 limited-term position; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; capital expenditures for light-emitting diode (LED) streetlights, and reimbursements for the LED streetlights. Sources of \$33,029 are primarily from special taxes. Fund balance of \$31,676 funds current year capital expenditures.

CSA 70 P-8 Fontana – Requirements of \$41,819 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$4,571 are primarily from service charges. Fund balance of \$37,248 primarily funds budgeted contingencies and planned use for operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-10 Mentone – Requirements of \$117,902 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$49,141 are primarily from service charges. Fund balance of \$68,761 primarily funds budgeted contingencies and to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.



CSA 70 P-12 Montclair – Requirements of \$95,200 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$28,956 are primarily from service charges. Fund balance of \$66,244 primarily funds budgeted contingencies.

CSA 70 P-13 El Rancho Verde – Requirements of \$153,149 include operating expenses; maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$75,051 are primarily from service charges. Fund balance of \$78,098 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-14 Mentone – Requirements of \$286,893 include operating expenses; maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$38,896 are primarily from service charges. Fund balance of \$247,997 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-16 Eagle Crest – Requirements of \$65,614 include operating expenses, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$16,339 are primarily from service charges. Fund balance of \$49,275 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 W Hinkley – Requirements of \$51,679 include operating expenses, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$20,248 are primarily from property taxes. Fund balance \$31,431 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 82 Searles Valley – Requirements of \$48,448 include operating expenses for park operations, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$25,157 are primarily from an annual operating transfer in from CSA 82 Searles Valley Sanitation District. Fund balance of \$23,291 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

Big Bear Valley Recreation and Park District – Requirements of \$2.6 million include staffing expenses to fund 50 positions of which 7 are regular positions and 43 are limited-term; operating expenses for park and facility operations, maintenance, transfers for allocated indirect operational cost reimbursements; capital expenditures for various park improvement projects; contingencies; and operating transfers out of for the property tax split with Big Bear Alpine Zoo. Sources of \$2.3 million are primarily from property taxes, and fee/rate revenue from park programs, services, concessions. Fund balance of \$309,114 primarily funds budgeted contingencies and planned use to fund capital expenditures.

Big Bear Alpine Zoo (formerly known as Moonridge Animal Park) – Requirements of \$963,970 include staffing expenses for 16 positions of which include 2 regular positions and 14 limited-term positions; operating expenses for park and facility operations, transfers for allocated indirect operational cost reimbursements; and maintenance including veterinary services, animal feed, and property rental. Sources of \$815,210 are primarily from fee/rate revenue for entrance, park services, and concessions; other revenue; and operating transfers in from Big Bear Valley Recreation and Park District for property tax share split and interest earned on the Big Bear Alpine Zoo capital improvement project to assist in property rental costs until the Zoo is able to move to its new location. Fund balance of \$148,760 primarily funds budgeted contingencies and to support operations.

Bloomington Recreation and Park District – Requirements of \$837,817 include salaries and benefits for 2 regular park employees, operating expenses for park operations, maintenance, transfers for allocated indirect operational cost reimbursements; contingencies and operating transfers out to Ayala Park for a capital improvement project. Sources of \$560,443 are primarily from property taxes and fee/rate revenue for park services. Fund balance of \$277,374 primarily funds contingencies and planned use to fund capital expenditures and to support operations.



BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$194,093 primarily due to reduced allocations for indirect costs; a decrease in contingencies of \$589,994 primarily to fund a Bloomington Recreation and Park District capital improvement project; and a decrease in operating transfers out of \$698,421 primarily due to a reduction in capital improvement projects for 2013-14 in comparison to the prior year. Major changes in sources include a decrease in state, federal, or government aid of \$652,347 due to a decrease in grant revenue for 2013-14; an increase in other revenue of \$398,159 due to an increase in residual equity transfers in as a result of completed capital improvement projects; and a decrease in operating transfers in of \$204,333 due to Board discretionary funding received in the prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2.4 million fund 90 positions of which 19 are regular and 71 are limited-term positions, many of which are part-time and seasonal. The decrease of 13 positions is due to the elimination of 1 limited-term Public Service Employee (PSE) position in CSA 29 Lucerne Valley; 3 limited-term PSE Lifeguard positions and 2 limited-term PSE positions in CSA 56 Wrightwood; 1 limited-term Maintenance Worker 1 in CSA 70 M Wonder Valley; and 11 limited-term PSE positions and 1 Maintenance Worker I position due to a reclassification in Big Bear Valley Recreation and Park District. These decreases are offset by the increase of 2 limited-term PSE positions in CSA 56 Wrightwood; 1 limited-term PSE in CSA 70 M Wonder Valley; 2 Maintenance Worker II's in Big Bear Valley Recreation and Park District (1 due to the reclassification); and 1 limited-term PSE in Big Bear Alpine Zoo.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 20 Joshua Tree	4	5	9	8	1	0	9
CSA 29 Lucerne Valley	3	1	4	4	0	0	4
CSA 42 Oro Grande	0	1	1	1	0	0	1
CSA 56 Wrightwood	0	3	3	1	0	2	3
CSA 63 Oak Glen-Yucaipa	0	3	3	3	0	0	3
CSA 70 Zone M Wonder Valley	1	0	1	0	0	1	1
CSA 70 Zone P-6 El Mirage	0	1	1	1	0	0	1
Big Bear Valley Recreation and Park District	7	43	50	37	11	2	50
Big Bear Alpine Zoo	2	14	16	15	0	1	16
Bloomington Recreation and Park District	2	0	2	2	0	0	2
Total	19	71	90	72	12	6	90

CSA 29 Joshua TreeClassification

- 1 BG CSA 20 Park Maint Worker I
- 1 BG CSA 70 District Svcs Coordinator
- 1 BG Joshua Tree PSE Attendant
- 2 BG PSE Pre-School Aide
- 1 BG PSE Teacher
- 1 BG Recreation Assistant
- 1 Recreation Coordinator
- 1 BG Park Maint Worker 2
- 9 Total**

CSA 56 WrightwoodClassification

- 3 BG Public Service Employee
- 3 Total**

CSA 70 Zone P-6 El MirageClassification

- 1 CSA 70 Facilities Attendant
- 1 Total**

Bloomington Recreation and Park DistrictClassification

- 2 BG CSA 70 Park Maintenance Worker I
- 2 Total**

CSA 29 Lucerne ValleyClassification

- 1 BG CSA 29 Park Maintenance Worker II
- 1 BG CSA 29 Public Service Employee
- 1 BG District Services Coordinator
- 1 BG Park Maintenance Worker III
- 4 Total**

CSA 63 Oak Glen - YucaipaClassification

- 3 BG Public Service Employee
- 3 Total**

Big Bear Valley Recreation and Park DistrictClassification

- 41 BG BB P&R-PSE Park Service Empl
- 1 BG Big Bear P&R Maint Superintendent
- 1 BG Big Bear P&R Maint Worker I
- 1 BG Big Bear P&R Rec Superintendent
- 1 BG General Manager
- 1 BG Office Assistant II
- 2 BG Park Maintenance Worker 2
- 1 BG PSE-Food Services Manager
- 1 BG PSE-Guest Services Coordinator
- 50 Total**

CSA 42 Oro GrandeClassification

- 1 BG PSE Park Maintenance Worker
- 1 Total**

CSA 70 Zone M Wonder ValleyClassification

- 1 BG Public Service Employee
- 1 Total**

Big Bear Alpine ZooClassification

- 11 BG BB P&R-PSE Park Service Emp
- 1 BG Big Bear Animal Keeper I
- 1 BG Moon Ridge Zoo Curator
- 1 BG PSE Zoo Instructor
- 2 BG PSE Zoo Service Employee
- 16 Total**



Road Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of road districts throughout the County offering various services from snowplowing to basic road maintenance to 40 County Service Areas (CSA) and Improvement Zones. Sources include property taxes, specialty taxes and service charges.

Budget at a Glance

Total Requirements	\$3,771,000
Total Sources	\$1,715,825
Fund Balance	\$2,055,175
Use of Fund Balance	\$466,799
Total Staff	1

CSA 18 Cedarpines was established by an act of the County of San Bernardino Board of Supervisors on July 17, 1967 to maintain 17.3 miles of paved and dirt roadways, one community center and one five-acre park. This road CSA receives property taxes revenue and a \$50 per parcel service charge on approximately 3,781 parcels. This road CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

CSA 59 Deer Lodge Park was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1966 to maintain 5 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. On June 7, 2011 voters approved an annual special tax of \$220 per parcel per year with a 2.5% inflationary factor for road paving and road maintenance services. The 2013-14 per parcel special tax is \$231.14, currently there are 706 parcels billed for the special tax. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 68 Valley of the Moon was established by an act of the County of San Bernardino Board of Supervisors on December 1, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 69 Lake Arrowhead Road was established by an act of the County of San Bernardino Board of Supervisors on December 22, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue and a \$100 service charge levied on each of 394 parcels of land for the maintenance of roads and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 G Wrightwood Road was established by an act of the County of San Bernardino Board of Supervisors on November 29, 1971 to maintain 7.3 miles of paved and unpaved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2003, voters approved an annual special tax of \$375 per parcel. There are 464 parcels currently billed the special tax in this Improvement Zone. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 M Wonder Valley was established by an act of the County of San Bernardino Board of Supervisors on August 14, 1972 to provide road maintenance for 178.4 miles of road to the community of Wonder Valley. This road Improvement Zone is located 10 miles east of Twenty-Nine Palms and receives a \$15 service charge currently billed on 4,634 parcels of land to fund its maintenance service. This road Improvement Zone has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

Permanent Road Division (PRD) G-1 Wrightwood was established by an act of the County of San Bernardino Board of Supervisors on April 18, 2006 to provide financing for a road improvement project in CSA 70, Zone G (Wrightwood).

CSA 70 R-2 Twin Peaks was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 1.5 miles of paved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2008 voters approved a special tax of \$225 per parcel, per year with a 2.5% inflationary factor increase each year thereafter.

There are currently 303 parcels which will be billed the 2013-14 special tax of \$254.58 to fund road improvements and increased operating expenses. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-3 Erwin Lake was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 9 miles of paved roads. This road Improvement Zone receives property taxes revenue and a \$12 service charge currently billed on 1,114 parcels of land to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-4 Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on September 26, 1977 to maintain 964 feet of paved roads. This road Improvement Zone receives a \$100 service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-5 Sugarloaf was established by an act of the County of San Bernardino Board of Supervisors on March 5, 1980 to maintain 20.9 miles of paved and unpaved roads. On May 1, 2007 voters approved a special tax of \$60 per parcel, per year with a 2.5% inflationary factor. This road Improvement Zone receives a \$69.60 special tax for 2013-14 on 3,520 parcels to fund road maintenance and snow removal services. This road Improvement Zone has a board appointed MAC and utilizes the Sugarloaf Fire Station for meetings.

CSA 70 R-7 Lake Arrowhead was established by an act of the County of San Bernardino Board of Supervisors on December 15, 1980 to maintain 965 feet of paved roads. This road Improvement Zone receives a \$700 per parcel service charge on 9 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-8 Riverside Terrace located in the Chino area was established by an act of the County of San Bernardino Board of Supervisors on March 16, 1982 to maintain 1 mile of paved road. On June 5, 2007 voters approved an increase in the annual service charge from \$250 per parcel to \$350 per parcel with a 2.5% inflationary factor. The 2013-14 service charge of \$376.91 will be billed on 67 parcels to fund the road maintenance services. No 2.5% annual inflationary increase is required for 2013-14. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-9 Rim Forest was established by an act of the County of San Bernardino Board of Supervisors on May 9, 1983 to maintain 1 mile of paved road. This road Improvement Zone receives a \$60 per parcel, per year service charge on 149 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-12 Baldwin Lake was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.62 miles of unpaved road. On August 19, 2008 voters approved an increase in the service charge from \$50 per parcel, per year to \$288 per parcel, per year with an annual 2.5% inflation increase every year thereafter. There are currently 33 parcels which will be billed the \$325.84 service charge for 2013-14 to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-13 Lake Arrowhead North Shore was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.39 miles of paved roads. This road Improvement Zone receives a \$100 per parcel annual service charge on 88 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-15 Landers was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 162 miles of unpaved roads in the community of Landers. This road Improvement Zone receives a \$20 per parcel service charge on 3,497 parcels to fund road grading and road maintenance services. CSA 70 R-15 and CSA 70 M share the cost of 1 full-time Equipment Operator I position. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-16 Running Springs was established by an act of the County of San Bernardino Board of Supervisors on May 14, 1984 to maintain .94 miles of paved roads in the community of Running Springs. This road Improvement Zone receives a \$600 per parcel, per year special tax on 25 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-19 Copper Mountain in the vicinity of 29 Palms was established by an act of the County of San Bernardino Board of Supervisors on May 19, 1986 to maintain 91.7 miles of unpaved road. This road Improvement Zone receives a \$20 per parcel, per year service charge on 2,051 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-20 Flamingo Heights was established by an act of the County of San Bernardino Board of Supervisors on April 7, 1986 to maintain 36.9 miles of unpaved roads. This road Improvement Zone receives a \$15 per parcel, per year service charge on 762 parcels to fund road maintenance services. This road Improvement Zone has a board appointed Advisory Commission and utilizes the Flamingo Heights Community Center for meetings.

CSA 70 R-21 Mountain View was established by an act of the County of San Bernardino Board of Supervisors on August 17, 1987 to maintain approximately 1,290 feet of paved roads. This road Improvement Zone receives a \$90 per parcel, per year service charge on 24 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-22 Twin Peaks was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 2 miles of paved road in the community of Twin Peaks. This road Improvement Zone receives a per parcel, per year service charge of \$100 on 187 parcels and a per parcel, per year special tax of \$100 on 10 annexed parcels which was approved by voters on July 16, 2002 to fund road maintenance and snow removal services. This road Improvement Zone utilizes an Advisory Commission. Community meetings are held as needed.

CSA 70 R-23 Mile High Park was established by an act of the County of San Bernardino Board of Supervisors on July 8, 1991 to maintain 1 mile of paved road. This road Improvement Zone receives an annual service charge of \$240 on each improved parcel of land and \$120 for each unimproved parcel. There are currently 58 improved parcels and 24 unimproved parcels billed to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-25 Lucerne Valley was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain .56 mile of unpaved road in the community of Lucerne Valley. This road Improvement Zone receives a \$60 per parcel, per year service charge on 18 parcels to hold in reserve in case of emergency needs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-26 Yucca Mesa was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 8.8 miles of roads. This road Improvement Zone receives a \$35 per parcel, per year service charge on 184 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-29 Yucca Mesa was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 7 miles of road. This road Improvement Zone receives a \$30 per parcel, per year service charge on 209 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-30 Verdemont was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to maintain 1 mile of unpaved road in the Devore/Glen Helen area. This road Improvement Zone receives a \$100 per parcel, per year service charge on 23 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-31 Lytle Creek was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 1.14 miles of paved road in the community of Lytle Creek. This road Improvement Zone receives a \$30 per parcel, per year service charge on 94 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-33 Big Bear City was established by an act of the County of San Bernardino Board of Supervisors on August 22, 1995 to maintain .76 mile of paved road on Fairway Blvd. in the City of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 97 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-34 Big Bear was established by an act of the County of San Bernardino Board of Supervisors on January 11, 1994 to maintain approximately 1,026 feet of unpaved road on Alley Way in the community of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-35 Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain approximately 745 feet of paved road. This road Improvement Zone receives a \$150 per parcel, per year service charge on 17 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-36 Pan Springs was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain .77 mile of paved road near Big Bear Airport. This road Improvement Zone receives a \$100 per parcel, per year service charge on 90 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-39 Highland Estates was established by the County of San Bernardino Board of Supervisors on January 03, 2001 to maintain 3.7 miles of paved roads. This road Improvement Zone receives a \$405 per parcel, per year service charge on 177 parcels of land to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-40 Upper No. Bay, Lake Arrowhead was approved by the County of San Bernardino Board of Supervisors on March 20, 2001 to maintain approximately 0.5 miles of the paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead. This road Improvement Zone receives a \$500 per parcel, per year special tax on 35 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-41 Quail Summit was approved by the County of San Bernardino Board of Supervisors on January 29, 2002 to maintain approximately 1.23 miles of paved road and 11 streetlights in the Quail Summit tract in Oak Hills. On March 26, 2002 voters approved an annual service charge of \$166 per parcel, per year with an annual inflationary increase of 1.5% every year thereafter. The service charge for 2013-14 is \$184.23 which will be billed on 33 parcels to fund road maintenance and streetlight costs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-42 Windy Pass was approved by the County of San Bernardino Board of Supervisors on September 11, 2002 to maintain approximately 2.15 miles of paved roadway in the Barstow Heights area. On July 16, 2002 voters approved a special tax, of \$750 per parcel, per year, currently billed on 60 parcels, to fund road paving and maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-44 Saw Pit Canyon was established through voter approval on August 16, 2005. This road Improvement Zone was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This Improvement Zone receives a \$1,000 per parcel, per year special tax on 11 parcels. This road Improvement Zone consists of 1.14 miles of road which includes Ascension Road, Ascension Court, and Alder Glen Road in the Sawpit Canyon area of Cedar Pines Park. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

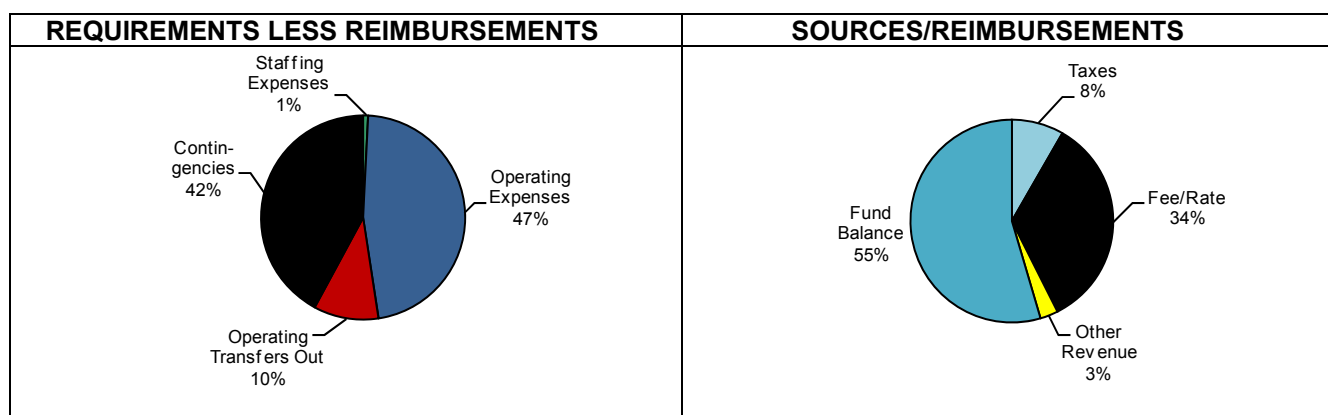
CSA 70 R-45 Erwin Lake was approved by the County of San Bernardino Board of Supervisors on August 18, 2009, to maintain approximately .72 miles of dirt road in the Erwin Lake area on the east end of Big Bear Valley. The service charge for 2013-14 is \$172.30 which will be billed on 58 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-46 So. Fairway Drive was established through voter approval on August 10, 2010 to assess a \$325 per parcel per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$341.46 on 17 parcels will fund road maintenance, snow removal, and road grading services. This road Improvement Zone will include South Fairway Drive in the unincorporated area of Lake Arrowhead. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 79 R-1 Green Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on September 14, 1993 to maintain approximately .65 mile of paved road in "The Meadow" area of Green Valley Lake. On August 7, 2007, voters approved a \$325 per parcel, per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$408.22 on 66 parcels will fund road maintenance, paving, and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Road Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Road

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	176,587	62,090	78,794	92,328	114,331	29,394	(84,937)
Operating Expenses	1,488,206	1,589,095	1,454,628	957,962	1,474,953	1,765,234	290,281
Capital Expenditures	134,186	0	0	330,286	330,286	0	(330,286)
Contingencies	0	0	0	0	1,266,858	1,588,376	321,518
Total Exp Authority	1,798,979	1,651,185	1,533,422	1,380,576	3,186,428	3,383,004	196,576
Reimbursements	(55,547)	(10,000)	(4,089)	6,000	0	0	0
Total Appropriation	1,743,432	1,641,185	1,529,333	1,386,576	3,186,428	3,383,004	196,576
Operating Transfers Out	399,196	551,400	287,282	393,900	468,400	387,996	(80,404)
Total Requirements	2,142,628	2,192,585	1,816,615	1,780,476	3,654,828	3,771,000	116,172
Sources							
Taxes	1,445,037	322,429	303,969	312,829	308,889	312,829	3,940
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	4,485	0	151,965	3,612	3,768	3,612	(156)
Fee/Rate	15,078	1,225,364	1,314,472	1,345,663	1,315,780	1,291,254	(24,526)
Other Revenue	192,356	137,199	102,972	160,174	13,018	8,730	(4,288)
Total Revenue	1,656,956	1,684,992	1,873,378	1,822,278	1,641,455	1,616,425	(25,030)
Operating Transfers In	0	99,361	111,171	99,400	99,400	99,400	0
Total Sources	1,656,956	1,784,353	1,984,549	1,921,678	1,740,855	1,715,825	(25,030)
Fund Balance					1,913,973	2,055,175	141,202
Budgeted Staffing					2	1	(1)



DETAIL OF 2013-14 RECOMMENDED BUDGET

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<u>Special Revenue Funds</u>				
CSA 18 Cedarpines (Fund SFY)	432,708	262,493	170,215	0
CSA 59 Deer Lodge Park (Fund SKJ)	292,083	154,531	137,552	0
CSA 68 Valley of the Moon (Fund SKP)	83,068	41,920	41,148	0
CSA 69 Lake Arrowhead Road (Fund SKS)	134,280	63,352	70,928	0
CSA 70 G Wrightwood Road (Fund SLG)	372,989	159,672	213,317	0
CSA 70 M Wonder Valley (Fund SLP)	109,601	69,402	40,199	1
CSA 70 PRD G-1 Wrightwood (Fund SLK)	99,428	99,414	14	0
CSA 70 R-2 Twin Peaks (Fund SMA)	159,101	70,429	88,672	0
CSA 70 R-3 Erwin Lake (Fund SMD)	100,885	68,296	32,589	0
CSA 70 R-4 Cedar Glen (Fund SMG)	9,433	3,075	6,358	0
CSA 70 R-5 Sugarloaf (Fund SMP)	779,892	241,018	538,874	0
CSA 70 R-7 Lake Arrowhead (Fund SMS)	11,206	5,716	5,490	0
CSA 70 R-8 Riverside Terrace (Fund SMY)	198,783	25,775	173,008	0
CSA 70 R-9 Rim Forest (Fund SNG)	12,895	8,595	4,300	0
CSA 70 R-12 Baldwin Lake (Fund SOA)	28,250	9,869	18,381	0
CSA 70 R-13 Lake Arrowhead North Shore (Fund SOE)	29,769	8,711	21,058	0
CSA 70 R-15 Landers (Fund SOG)	167,104	68,988	98,116	0
CSA 70 R-16 Running Springs (Fund SOJ)	31,363	15,162	16,201	0
CSA 70 R-19 Copper Mountain (Fund SNA)	59,736	40,904	18,832	0
CSA 70 R-20 Flamingo Heights (Fund SNS)	21,413	11,745	9,668	0
CSA 70 R-21 Mountain View (Fund SNM)	5,438	2,834	2,604	0
CSA 70 R-22 Twin Peaks (Fund SOB)	29,557	19,714	9,843	0
CSA 70 R-23 Mile High Park (Fund RCA)	42,833	17,350	25,483	0
CSA 70 R-25 Lucerne Valley (Fund SOC)	2,673	1,424	1,249	0
CSA 70 R-26 Yucca Mesa (Fund SOD)	18,177	6,521	11,656	0
CSA 70 R-29 Yucca Mesa (Fund RCB)	12,376	6,553	5,823	0
CSA 70 R-30 Verdemon (Fund RCC)	4,807	2,711	2,096	0
CSA 70 R-31 Lytle Creek (Fund RCE)	6,717	3,023	3,694	0
CSA 70 R-33 Big Bear City (Fund RCN)	56,991	9,346	47,645	0
CSA 70 R-34 Big Bear (Fund RCM)	11,467	2,644	8,823	0
CSA 70 R-35 Cedar Glen (Fund RCQ)	6,131	2,361	3,770	0
CSA 70 R-36 Pan Springs (Fund RCR)	48,118	10,152	37,966	0
CSA 70 R-39 Highland Estates (Fund RCK)	75,382	65,982	9,400	0
CSA 70 R-40 Upper No. Bay, Lake Arrowhead (Fund RGW)	73,384	18,941	54,443	0
CSA 70 R-41 Quail Summit (Fund RGY)	23,818	8,691	15,127	0
CSA 70 R-42 Windy Pass (Fund RHL)	122,016	54,405	67,611	0
CSA 70 R-44 Saw Pit Canyon (Fund SYT)	11,618	11,503	115	0
CSA 70 R-45 Erwin Lake (Fund SMO)	26,128	10,722	15,406	0
CSA 70 R-46 South Fairway Drive (Fund SYX)	20,375	8,347	12,028	0
CSA 79 R-1 Green Valley Lake (Fund RCP)	39,007	23,534	15,473	0
Total Special Revenue Funds	3,771,000	1,715,825	2,055,175	1



CSA 18 Cedarripines – Requirements of \$432,708 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$262,493 are primarily from special taxes and service charges. Fund balance of \$170,215 primarily funds budgeted contingencies and planned use to support operations for required road repairs.

CSA 59 Deer Lodge Park – Requirements of \$292,083 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$154,531 are from special taxes and service charges. Fund balance of \$137,552 primarily funds budgeted contingencies and planned use to fund a road improvement project.

CSA 68 Valley of the Moon – Requirements of \$83,068 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs. Sources of \$41,920 are from property taxes. Fund balance of \$41,148 funds operating expenses for required road repairs.

CSA 69 Lake Arrowhead Road – Requirements of \$134,280 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$63,352 are from property taxes. Fund balance of \$70,928 primarily funds budgeted contingencies.

CSA 70 G Wrightwood Road – Requirements of \$372,989 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out to the CSA 70 PRD G-1 loan payment fund. Sources of \$159,672 are from property taxes and service charges. Fund balance of \$213,317 funds budgeted contingencies.

CSA 70 M Wonder Valley – Requirements of \$109,601 primarily includes salaries and benefits for 1 extra help position, operating expenses for road maintenance, transfers for indirect costs and contingencies. Sources of \$69,402 are from service charges. Fund balance of \$40,199 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 Permanent Road Division (PRD) G-1 Wrightwood – Requirements of \$99,428 represents the debt payment of a project loan. Sources of \$99,414 are from an operating transfer in from CSA 70 Zone G operating fund. Fund balance of \$14 funds budgeted contingencies.

CSA 70 R-2 Twin Peaks – Requirements of \$159,101 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$70,429 are from property taxes and service charges. Fund balance of \$88,672 funds budgeted contingencies.

CSA 70 R-3 Erwin Lake – Requirements of \$100,885 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$68,296 are from property taxes and service charges. Fund balance of \$32,589 funds budgeted contingencies.

CSA 70 R-4 Cedar Glen – Requirements of \$9,433 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$3,075 are from service charges. Fund balance of \$6,358 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-5 Sugarloaf – Requirements of \$779,892 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$241,018 are from special taxes. Fund balance of \$538,874 funds budgeted contingencies, operating expenses for required road repairs, and operating transfers out for a road paving project.

CSA 70 R-7 Lake Arrowhead – Requirements of \$11,206 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$5,716 are from service charges. Fund balance of \$5,490 funds budgeted contingencies.



CSA 70 R-8 Riverside Terrace – Requirements of \$198,783 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$25,775 are from service charges and other financing sources due to residual equity from completed capital improvement project. Fund balance of \$173,008 funds budgeted contingencies.

CSA 70 R-9 Rim Forest – Requirements of \$12,895 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,595 are from service charges. Fund balance of \$4,300 funds operating expenses for required road repairs.

CSA 70 R-12 Baldwin Lake – Requirements of \$28,250 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$9,869 are from service charges. Fund balance of \$18,381 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-13 Lake Arrowhead North Shore – Requirements of \$29,769 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,711 are from service charges. Fund balance of \$21,058 funds budgeted contingencies and expenses for required road repairs.

CSA 70 R-15 Landers – Requirements of \$167,104 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$68,988 are from service charges. Fund balance of \$98,116 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-16 Running Springs – Requirements of \$31,363 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$15,162 are from special taxes. Fund balance of \$16,201 funds budgeted contingencies and expenses for required road repairs and operations.

CSA 70 R-19 Copper Mountain – Requirements of \$59,736 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$40,904 are from service charges. Fund balance of \$18,832 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-20 Flamingo Heights – Requirements of \$21,413 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,745 are from service charges. Fund balance of \$9,668 funds operating expenses for required road repairs.

CSA 70 R-21 Mountain View – Requirements of \$5,438 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,834 are from service charges. Fund balance of \$2,604 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-22 Twin Peaks – Requirements of \$29,557 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$19,714 are from service charges. Fund balance of \$9,843 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-23 Mile High Park – Requirements of \$42,833 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$17,350 are from service charges. Fund balance of \$25,483 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-25 Lucerne Valley – Requirements of \$2,673 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$1,424 are from service charges. Fund balance of \$1,249 funds budgeted contingencies and operating expenses for required road repairs.



CSA 70 R-26 Yucca Mesa – Requirements of \$18,177 primarily includes expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,521 are from service charges. Fund balance of \$11,656 funds budgeted contingencies.

CSA 70 R-29 Yucca Mesa – Requirements of \$12,376 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,553 are from service charges. Fund balance of \$5,823 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-30 Verdemont – Requirements of \$4,807 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$2,711 are from service charges. Fund balance of \$2,096 funds required road repairs and planned use to support operations.

CSA 70 R-31 Lytle Creek – Requirements of \$6,717 primarily includes operating expenses for road maintenance and grading services, and transfers for indirect costs. Sources of \$3,023 are from service charges. Fund balance of \$3,694 funds operating expenses for required road projects.

CSA 70 R-33 Big Bear City – Requirements of \$56,991 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$9,346 are from service charges. Fund balance of \$47,645 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-34 Big Bear – Requirements of \$11,467 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,644 are from service charges. Fund balance of \$8,823 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

CSA 70 R-35 Cedar Glen – Requirements of \$6,131 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,361 are from service charges. Fund balance of \$3,770 funds budgeted contingencies and planned use to support operations.

CSA 70 R-36 Pan Springs – Requirements of \$48,118 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$10,152 are from service charges. Fund balance of \$37,966 funds budgeted contingencies.

CSA 70 R-39 Highland Estates – Requirements of \$75,382 primarily includes operating expenses for road maintenance, debt service for a CSA Revolving Loan, transfers for indirect costs, and contingencies. Sources of \$65,982 are from service charges. Fund balance of \$9,400 funds planned use to support operations.

CSA 70 R-40 Upper No. Bay, Lake Arrowhead – Requirements of \$73,384 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$18,941 are from special taxes. Fund balance of \$54,443 funds budgeted contingencies.

CSA 70 R-41 Quail Summit – Requirements of \$23,818 primarily includes operating expenses for road maintenance and streetlighting, transfers for indirect costs, and contingencies. Sources of \$8,691 are from service charges. Fund balance of \$15,127 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-42 Windy Pass – Requirements of \$122,016 primarily includes operating expenses for road maintenance and paving services, transfers for indirect costs, and contingencies. Sources of \$54,405 are from special taxes. Fund balance of \$67,611 funds budgeted contingencies.

CSA 70 R-44 Saw Pit Canyon – Requirements of \$11,618 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,503 are from special taxes. Fund balance of \$115 funds budgeted contingencies.



CSA 70 R-45 Erwin Lake South – Requirements of \$26,128 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$10,722 are from service charges. Fund balance of \$15,406 funds budgeted contingencies.

CSA 70 R-46 So. Fairway Drive – Requirements of \$20,375 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$8,347 are from service charges. Fund balance of \$12,028 funds operating expenses for required road repairs.

CSA 79 R-1 Green Valley Lake – Requirements of \$39,007 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$23,534 are from special taxes. Fund balance of \$15,473 funds budgeted contingencies.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in capital expenditures of \$330,286 due to a reduction in road paving projects compared to prior year and an increase of contingencies of \$321,518 as a result of operations due to no significant winter storm events resulting in reduced snowplowing and road repair expenditures. There are no significant changes in sources.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$29,394 fund 1 limited term position and are decreasing by \$84,937 primarily due to a reduction of 1 limited term Public Service Employee Equipment Operator position which was transferred to CSA 70 Countywide into a shared position and the reduction of hours for the 1 remaining limited term position.



Sanitation Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of sanitation collection systems and wastewater treatment facilities throughout the County Service Areas (CSA) and Improvement Zones. Sources include property taxes, service charges and user fees.

Budget at a Glance

Total Requirements	\$9,825,815
Total Sources	\$6,701,592
Net Budget	(\$3,124,223)
Estimated Unrestricted Net Assets	\$3,124,223
Use of Unrestricted Net Assets	\$1,832,223
Total Staff	0

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide sewer services to the community of Oro Grande. This sanitation CSA is located five miles northwest of Victorville, provides sewer services to 188 Equivalent Dwelling Units (EDU). The sanitation CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed in the Oro Grande Community Building.

CSA 53B Fawnskin is located on the north shore of Big Bear Lake. The sanitation CSA was established by an act of the County of San Bernardino Board of Supervisors on January 2, 1968. The sewage collection system, which includes an innovative vacuum system, services 1,252 EDUs. Sewage treatment is provided by contract with Big Bear Area Regional Water Agency (BBARWA). This sanitation CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 64, Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968. This sanitation CSA is located southeast of the City of Victorville, provides sewer services to 4,317 EDUs and maintains three lift stations. The sanitation CSA does not utilize an Advisory Commission or MAC. Community meetings are held with residents as needed in the Community Building (Great Room).

CSA 70 GH Glen Helen was established by an act of the County of San Bernardino Board of Supervisors on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The sanitation Improvement Zone provides sanitation services to the San Bernardino Sheriff's Department Detention facility as well as a Master Planned community currently in development. The sanitation Improvement Zone currently provides sewer service to 533 EDUs.

CSA 70 S-3 Lytle Creek was established by an act of the County of San Bernardino Board of Supervisors on December 2, 1974 to provide sanitation services to residents in the Lytle Creek Community and the U.S. Forest Service. The sanitation Improvement Zone currently provides sewer service to 801 EDUs. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Lytle Creek Community Building.

CSA 70 S-7 Lenwood was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1977 to provide sewer services to the community of Lenwood. The sanitation Improvement Zone recently completed construction of a new sewer system to replace individual septic systems within Lenwood but is limited to specific property owners who approved assessments to pay the debt service. The City of Barstow performs routine maintenance of the system; this sanitation Improvement Zone is responsible for non-routine repairs. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

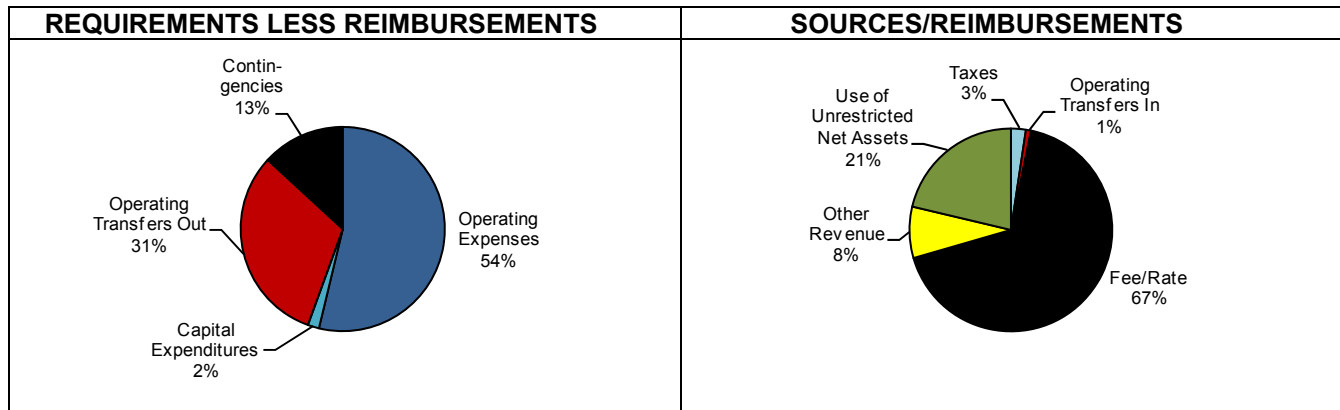
CSA 70 SP-2 High Country was established by an act of the County of San Bernardino Board of Supervisors on May 20, 1985 and is located 1.5 miles west of Hesperia. The sanitation Improvement Zone owns and operates a sewer collection system that provides service to 231 EDUs in the High Country Development tract of homes. Through an out-of-area service agreement with the City of Hesperia, the Improvement Zone also provides service to 286 EDUs within city boundaries. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Rick Novack Community Center.



CSA 79 Green Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on September 7, 1971 to maintain a sewer collection system and interceptor, with sewage treatment provided through a contract with Running Springs Water District. The sanitation CSA provides sewer service to 1,252 EDUs. This sanitation CSA has a Board appointed Advisory Commission and utilizes the Green Valley Lake Fire Station for meetings.

CSA 82 Searles Valley was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. On June 6, 2000, the sanitation CSA combined and included Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through the Board of Supervisors Resolution No. 2000-132. The newly combined sanitation CSA 82 provides sewage collection service to 768 EDUs as well as streetlight services. The sanitation CSA has a Board appointed MAC and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Sanitation Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operations
ACTIVITY: Sanitation Districts

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,930,717	12,314,121	4,995,122	4,924,321	5,822,594	5,282,131	(540,463)
Capital Expenditures	222,679	11,950	6,284	0	166,500	175,450	8,950
Contingencies	0	0	0	0	2,276,408	1,292,000	(984,408)
Total Exp Authority	8,153,396	12,326,071	5,001,406	4,924,321	8,265,502	6,749,581	(1,515,921)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	8,153,396	12,326,071	5,001,406	4,924,321	8,265,502	6,749,581	(1,515,921)
Operating Transfers Out	2,254,452	405,669	1,098,453	2,276,704	2,538,132	3,076,234	538,102
Total Requirements	10,407,848	12,731,740	6,099,859	7,201,025	10,803,634	9,825,815	(977,819)
Sources							
Taxes	1,580,039	1,118,806	199,962	208,750	197,342	204,751	7,409
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	6,909	14,057	51,112	633	644	633	(11)
Fee/Rate	6,959,378	5,103,761	5,410,429	5,233,448	5,055,951	5,793,462	737,511
Other Revenue	2,100,512	5,079,861	397,602	702,152	631,832	633,092	1,260
Total Revenue	10,646,838	11,316,485	6,059,105	6,144,983	5,885,769	6,631,938	746,169
Operating Transfers In	0	4,954	98,769	0	737,600	69,654	(667,946)
Total Sources	10,646,838	11,321,439	6,157,874	6,144,983	6,623,369	6,701,592	78,223
Net Budget	238,990	(1,410,301)	58,015	(1,056,042)	(4,180,265)	(3,124,223)	1,056,042
Budgeted Staffing					0	0	0

DETAIL OF 2013-14 RECOMMENDED BUDGET

2013-14				
Requirements	Sources	Net Budget	Staffing	
Enterprise Funds				
CSA 42 Oro Grande (Fund EAP)	335,964	224,275	(111,689)	0
CSA 53 B Fawnskin (Fund EBA)	1,240,850	959,387	(281,463)	0
CSA 64 Spring Valley Lake (Fund EBM)	3,121,553	2,243,784	(877,769)	0
CSA 70 GH Glen Helen (Fund ELH)	1,318,089	917,021	(401,068)	0
CSA 70 S-3 Lytle Creek (Fund ECP)	894,719	583,837	(310,882)	0
CSA 70 S-7 Lenwood (Fund ECR)	472,633	11,672	(460,961)	0
CSA 70 SP-2 High Country (Fund EFA)	408,299	298,573	(109,726)	0
CSA 79 Green Valley Lake (Fund EFP)	1,424,463	1,080,376	(344,087)	0
CSA 82 Searles Valley (Fund EFY)	609,245	382,667	(226,578)	0
Total Enterprise Funds	9,825,815	6,701,592	(3,124,223)	0

CSA 42 Oro Grande – Requirements of \$335,964 include operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, and transfers for allocated indirect operational cost reimbursements; operating transfers out for a connection meter capital project; and contingencies. Sources of \$224,275 are primarily from user fees, connection fees, and service charges.

CSA 53B Fawnskin – Requirements of \$1.2 million include operating expenses for sewer services including operations and maintenance costs, charges from Big Bear Area Regulatory Wastewater Agency, and transfers for allocated indirect operational cost reimbursements; operating transfers out to the CSA's replacement reserve for future capital projects and to fund various capital improvement projects including manhole sealing, pipeline repair, wetwell lids; and contingencies. Sources of \$959,387 are primarily from user fees, connection fees, and service charges.



CSA 64 Spring Valley Lake – Requirements of \$3.1 million include operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund a manhole sealing capital project; and contingencies. Sources of \$2.2 million are primarily from taxes, user fees, connection fees, and service charges.

CSA 70 GH Glen Helen – Requirements of \$1.3 million include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to replacement reserves to fund capital improvement projects; and contingencies. Sources of \$917,021 are primarily from user fees, connection fees, service charges, and developer charges.

CSA 70 S-3 Lytle Creek – Requirements of \$894,719 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; equipment; operating transfers out to replacement reserves for future capital improvement projects and to fund a manhole sealing project and a Chemical Feed Degreaser System; and contingencies. Sources of \$583,837 are primarily from user fees, connection fees, and service charges.

CSA 70 S-7 Lenwood – Requirements of \$472,633 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$11,672 are primarily from connection charges through an agreement with the City of Barstow.

CSA 70 SP-2 High Country – Requirements of \$408,299 include operating expenses for sewer services including operations and maintenance costs, professional services including an agreement with the City of Hesperia for waste processing, and transfers for allocated indirect operational cost reimbursements; operating transfers out to replacement reserves for depreciation and to fund future projects; and contingencies. Sources of \$298,573 are primarily from user fees, connection fees, and service charges.

CSA 79 Green Valley Lake – Requirements of \$1.4 million include operating expenses for sewer services including operations and maintenance costs, professional services including charges from Running Springs Water District, and transfers for allocated indirect operational cost reimbursements; operating transfers out for the Awanahoe lift station project and a manhole sealing project; and contingencies. Sources of \$1.1 million are primarily from user fees, connection fees, and service charges.

CSA 82 Searles Valley – Requirements of \$609,245 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund maintenance in the CSA 82 park/rest stop and to the replacement reserves to fund a new pump station, sewer main lines, a manhole sealing project, and future improvement projects; and contingencies. Sources of \$382,667 are primarily from taxes, user fees, connection fees, and service charges.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$540,463 primarily as a result of lower charges from Victor Valley Wastewater Reclamation Authority for waste treatment for CSA 64 Spring Valley Lake; a decrease in contingencies of \$984,408 and an increase in operating transfers out of \$538,102 as a result of transferring fund balance to replacement reserve accounts. Major changes in sources consist of an increase in fee/rate revenue of \$737,511 due to increases in user rates and a decrease of operating transfers in of \$667,946 due to a reduction in required reserve usage for operations and capital improvement projects.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Sanitation Districts.



Streetlight Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of streetlighting within eleven County Service Areas (CSA) and Improvement Zones throughout the County. Sources include property taxes or per parcel service charges.

Budget at a Glance

Total Requirements	\$1,395,728
Total Sources	\$759,445
Fund Balance	\$636,283
Use of Fund Balance	\$36,066
Total Staff	0

CSA 30 Red Mountain was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964 to provide funding for the maintenance and operation of 14 streetlights in the community of Red Mountain. This streetlight CSA is funded through property tax revenue. This streetlight CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

CSA 53A Big Bear was established on September 19, 1966 by an act of the County of San Bernardino Board of Supervisors to provide streetlight services to the community of Fawnskin in the Big Bear area. This streetlight CSA receives property taxes to fund the operation and maintenance of 15 streetlights. The streetlight CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 54 Crest Forest was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide streetlight services to the community of Crest Forest. This streetlight CSA receives property taxes to fund the operation and maintenance of 87 streetlights. This streetlight CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 EV-1 Citrus Plaza was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1996. Community Facilities District 2010-1 was formed in 2010 to provide an ongoing funding mechanism for the streetlight energy charges of 119 streetlights in the unincorporated area of the County known as the "Donut Hole". The Rate and Method of Apportionment sets a special tax for each parcel to pay for the streetlighting energy charges. There are currently 46 parcels billed for this special tax. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 GH Glen Helen was established by an act of the County of San Bernardino Board of Supervisors on August 24, 2004, to providing services for Tract 15900. Tract 15900 is an approved development of approximately 2,086 housing units in a development area known as "Lytle Creek North Development" project, which includes a provision for the installation of 480 streetlights in this area. On January 30, 2007, voters approved a service charge of \$41.71 per parcel, per year with an annual 2.5% inflationary increase to fund streetlight services. The service charge for 2013-14 is \$48.37 per parcel and is currently billed on 812 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-2 Chino was established by an act of the County of San Bernardino Board of Supervisors and a \$122 per parcel, per year with a 1.5% inflationary increase was approved by voters on November 16, 2004. The fund balance exceeds the 25% reserve requirement therefore, no inflationary increase is required and the 2013-14 service charge is \$100 per parcel and will be billed on 26 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-3 Mentone was established by an act of the County of San Bernardino Board of Supervisors and voters approved a service charge of \$40 per parcel, per year with a 1.5% annual inflationary increase on February 15, 2005. This streetlight Improvement Zone funds 12 streetlights in the community of Mentone. No inflationary increase is required for 2013-14 and 69 parcels will be billed \$42.46 for 2013-14. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



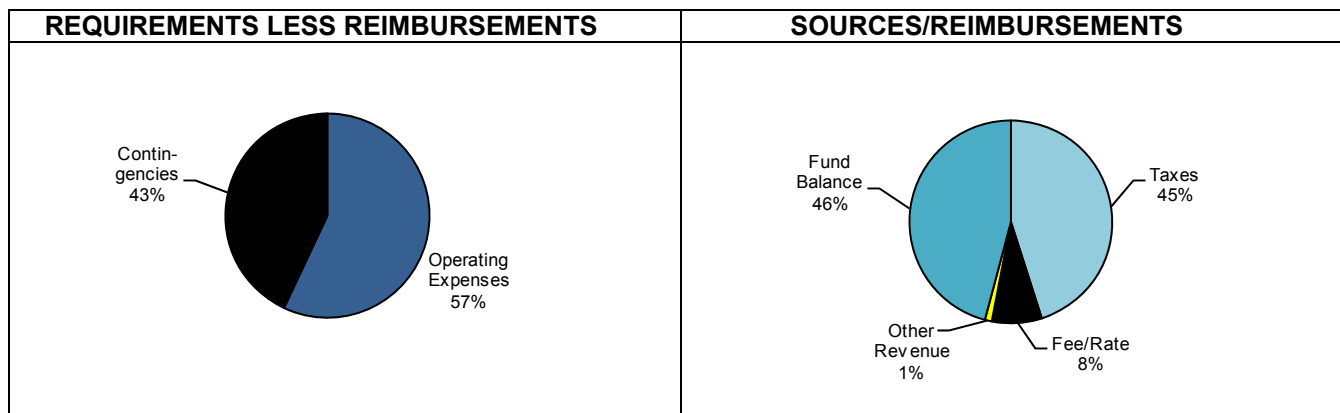
CSA 70 SL-4 Bloomington was established by an act of the County of San Bernardino Board of Supervisors and voters approved a \$247 per parcel, per year service charge with a 2.5% annual inflationary increase on August 22, 2006. This streetlight Improvement Zone funds 5 streetlights in the community of Bloomington. The fund balance exceeds the 25% reserve requirement therefore, no inflationary increase is required and the 2013-14 service charge is \$100 per parcel and will be billed on 31 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-5 Muscoy was established by an act of the County of San Bernardino Board of Supervisors and voters approved a service charge of \$18 per parcel, per year with an annual 2.5% inflationary increase on June 5, 2007. No inflationary increase is required for 2013-14 and the 2013-14 service charge of \$18.45 will be billed on 2,160 parcels. This streetlight Improvement Zone funds 207 streetlights in the community of Muscoy. This streetlight Improvement Zone has a MAC. Community meetings are held as needed.

CSA 73 Arrowbear Lake was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1970. This streetlight Improvement Zone receives property taxes to fund the operation and maintenance of 17 streetlights. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA SL-1 Countywide was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965. This streetlight CSA receives property taxes to fund the operation and maintenance of 3,993 streetlights in communities throughout the County. This streetlight CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Streetlight Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Streetlighting

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	31,670	4,364	0	0	0	0	0
Operating Expenses	804,748	2,565,860	802,750	753,665	907,495	795,511	(111,984)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	486,894	600,217	113,323
Total Exp Authority	836,418	2,570,224	802,750	753,665	1,394,389	1,395,728	1,339
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	836,418	2,570,224	802,750	753,665	1,394,389	1,395,728	1,339
Operating Transfers Out	0	0	14,979	0	0	0	0
Total Requirements	836,418	2,570,224	817,729	753,665	1,394,389	1,395,728	1,339
Sources							
Taxes	916,897	797,741	654,266	625,286	654,053	625,286	(28,767)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	10,351	30,693	8,141	8,364	8,141	(223)
Fee/Rate	0	92,964	106,881	121,918	109,796	110,423	627
Other Revenue	30,026	14,941	6,302	41,451	29,689	15,595	(14,094)
Total Revenue	946,923	915,997	798,142	796,796	801,902	759,445	(42,457)
Operating Transfers In	0	8,980	14,979	665	0	0	0
Total Sources	946,923	924,977	813,121	797,461	801,902	759,445	(42,457)
Fund Balance					592,487	636,283	43,796
Budgeted Staffing					0	0	0

DETAIL OF 2013-14 RECOMMENDED BUDGET

2013-14				
	Requirements	Sources	Fund Balance	Staffing
Special Revenue Funds				
CSA 30 Red Mountain (Fund SGJ)	3,937	3,810	127	0
CSA 53A Big Bear (Fund SJP)	29,793	9,071	20,722	0
CSA 54 Crest Forest (Fund SJV)	62,321	34,497	27,824	0
CSA 70 EV-1 Citrus Plaza (Fund SQW)	89,325	42,368	46,957	0
CSA 70 GH Glen Helen (Fund RWX)	74,865	35,450	39,415	0
CSA 70 SL-2 Chino (Fund SQX)	7,642	3,127	4,515	0
CSA 70 SL-3 Mentone (Fund SQZ)	6,313	2,937	3,376	0
CSA 70 SL-4 Bloomington (Fund SMC)	34,307	4,203	30,104	0
CSA 70 SL-5 Muscoy (Fund SMJ)	77,439	40,943	36,496	0
CSA 73 Arrowbear Lake (Fund SOP)	3,857	3,857	0	0
CSA SL-1 Countywide (Fund SQV)	1,005,929	579,182	426,747	0
Total Special Revenue Funds	1,395,728	759,445	636,283	0

CSA 30 Red Mountain – Requirements are \$3,937 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,810 are primarily from property taxes. Fund balance of \$127 funds minor planned use to support operations for streetlighting charges.

CSA 53A Big Bear – Requirements are \$29,793 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$9,071 are primarily from property taxes. Fund balance of \$20,722 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.



CSA 54 Crest Forest - Requirements are \$62,321 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$34,497 are primarily from per parcel service charges. Fund balance of \$27,824 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 EV-1 Citrus Plaza – Requirements of \$89,325 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$42,368 are from property taxes and per parcel service charges. Fund balance of \$46,957 funds budgeted contingencies.

CSA 70 GH Glen Helen - Requirements of \$74,865 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$35,450 are primarily from property taxes and per parcel service charges. Fund balance of \$39,415 funds budgeted contingencies and planned use to support operations.

CSA 70 SL-2 Chino - Requirements of \$7,642 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,127 are primarily from property taxes and per parcel service charges. Fund balance of \$4,515 funds budgeted contingencies and planned use to support operations.

CSA 70 SL-3 Mentone - Requirements of \$6,313 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$2,937 are primarily from property taxes and per parcel service charges. Fund balance of \$3,376 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 SL-4 Bloomington - Requirements of \$34,307 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$4,203 are primarily from property taxes and per parcel service charges. Fund balance of \$30,104 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 SL-5 Muscoy - Requirements of \$77,439 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$40,943 are primarily from property taxes and per parcel service charges. Fund balance of \$36,496 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 73 Arrowbear Lake - Requirements of \$3,857 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,857 are primarily from property taxes.

CSA SL-1 Countywide - Requirements of \$1.0 million primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$579,182 are primarily from property taxes. Fund balance of \$426,747 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$111,984 due to lower than anticipated Edison energy costs and a decrease in allocation transfers for indirect costs to CSA 70 Countywide; and an increase in contingencies of \$113,323 as a result of prior year operations due to the lower than expected energy costs and lower indirect costs. Sources include a total decrease \$42,457 primarily due to reduced contributions from developers in CSA 70 GH Glen Helen.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Streetlight Districts.



Water Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of water distribution systems throughout unincorporated areas of the County Service Areas (CSA) and Improvement Zones. Sources include property taxes, service charges and user fees.

Budget at a Glance

Total Requirements	\$10,957,363
Total Sources	\$7,380,918
Net Budget	(\$3,576,445)
Estimated Unrestricted Net Assets	\$3,576,445
Use of Unrestricted Net Assets	\$2,281,445
Total Staff	0

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 and is located 5 miles northwest of Victorville. The water CSA provides financing for the operation and maintenance of water connections for 137 customers. The water CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed in the Oro Grande Community Building.

CSA 64 Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968 to provide water services in the community of Spring Valley Lake. The water CSA provides financing for the operation and maintenance of water connections for 3,825 customers. The water CSA also maintains five wells, one booster station and three water tanks. The water CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Community Building (Great Room).

CSA 70 CG Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on July 12, 2005 to provide water service to the community of Cedar Glen. This water Improvement Zone serves approximately 331 customers. The water Improvement Zone has undertaken a multi-phase capital improvement project to upgrade system infrastructure. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 F Morongo Valley was established by an act of the County of San Bernardino Board of Supervisors on September 20, 1971 to provide water service to the community of Morongo Valley. This water Improvement Zone maintains three wells, one booster station and a reservoir that stores 260,000 gallons of water for service to 84 customers. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Covington Park Community Room.

CSA 70 J Oak Hills was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1971 and is located 16 miles southwest of Victorville. The water Improvement Zone provides service to 3,180 customers. This water Improvement Zone also maintains four wells, five booster stations, nine water storage reservoirs and approximately 130 miles of water pipelines ranging from 6 inches to 16 inches in diameter. The water Improvement Zone has a Board appointed Advisory Commission and utilizes the Oak Hills Community Building for meetings.

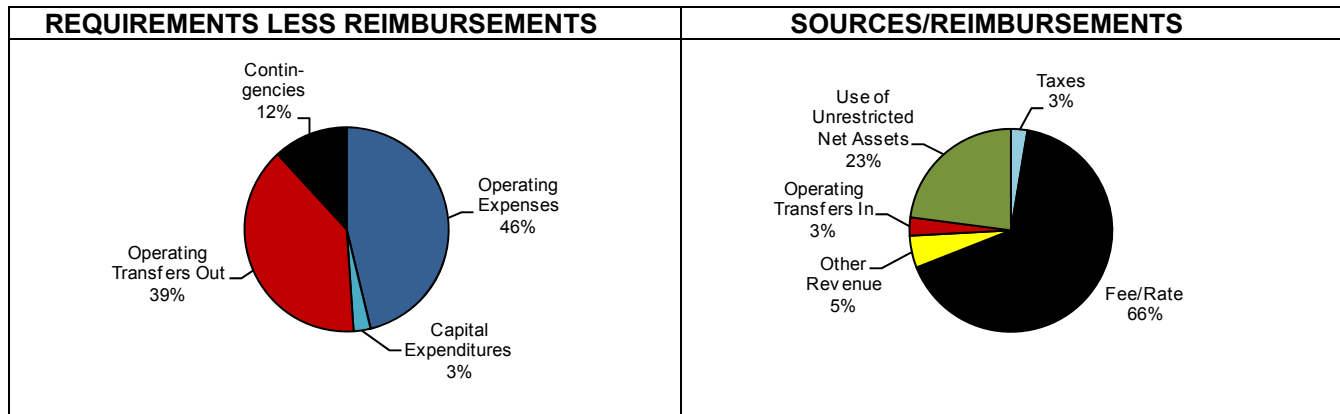
CSA 70 W-1 Goat Mountain was established by an act of the County of San Bernardino Board of Supervisors on November 5, 1973 and is located 10 miles north of Yucca Valley in the Landers area. The water Improvement Zone provides financing for the operation and maintenance of water connections for 646 customers. This water Improvement Zone also maintains three wells, two booster stations and 420,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Belfield Hall.

CSA 70 W-3 Hacienda was established by an act of the County of San Bernardino Board of Supervisors on December 6, 1976 and is located 10 miles north of Yucca Valley. The water Improvement Zone provides financing for the operation and maintenance of water connections for 167 customers. This water Improvement Zone also maintains two wells, four booster stations and 110,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Covington Park Community Room.



CSA 70 W-4 Pioneertown was established by an act of the County of San Bernardino Board of Supervisors on January 14, 1980 and is located five miles northwest of Yucca Valley. The water Improvement Zone provides financing for the operation and maintenance of 120 water connections. This water Improvement Zone also maintains six wells and 310,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Pioneer Mission Church.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Water Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Water

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	5,758,051	6,230,731	6,067,743	5,920,955	6,554,528	5,064,758	(1,489,770)
Capital Expenditures	78,167	1,086,119	124,312	79,300	393,500	295,000	(98,500)
Contingencies	0	0	0	0	2,391,688	1,295,000	(1,096,688)
Total Exp Authority	5,836,218	7,316,850	6,192,055	6,000,255	9,339,716	6,654,758	(2,684,958)
Reimbursements	0	(8,360)	7,513	0	0	0	0
Total Appropriation	5,836,218	7,308,490	6,199,568	6,000,255	9,339,716	6,654,758	(2,684,958)
Operating Transfers Out	1,117,218	2,152,781	736,773	1,395,664	3,111,930	4,302,605	1,190,675
Total Requirements	6,953,436	9,461,271	6,936,341	7,395,919	12,451,646	10,957,363	(1,494,283)
Sources							
Taxes	485,121	312,471	225,927	262,079	273,555	262,079	(11,476)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	2,500	4,799	225,219	4,682	616,875	4,682	(612,193)
Fee/Rate	4,719,918	5,639,455	5,905,130	6,556,167	6,565,674	6,603,955	38,281
Other Revenue	1,638,149	287,112	622,472	252,761	449,302	221,601	(227,701)
Total Revenue	6,845,688	6,243,837	6,978,748	7,075,689	7,905,406	7,092,317	(813,089)
Operating Transfers In	0	3,783,444	554,639	258,435	908,000	288,601	(619,399)
Total Sources	6,845,688	10,027,281	7,533,387	7,334,124	8,813,406	7,380,918	(1,432,488)
Net Budget	(107,748)	566,010	597,046	(61,795)	(3,638,240)	(3,576,445)	61,795
Budgeted Staffing					0	0	0



DETAIL OF 2013-14 RECOMMENDED BUDGET

	2013-14			
	Requirements	Sources	Net Budget	Staffing
Enterprise Funds				
CSA 42 Oro Grande (Fund EAS)	428,335	168,056	(260,279)	0
CSA 64 Spring Valley Lake (Fund ECB)	3,911,906	2,570,276	(1,341,630)	0
CSA 70 CG Cedar Glen (Fund ELL)	848,011	510,379	(337,632)	0
CSA 70 F Morongo Valley (Fund EBY)	173,495	172,611	(884)	0
CSA 70 J Oak Hills (Fund ECA)	4,592,015	3,285,314	(1,306,701)	0
CSA 70 W-1 Goat Mountain (Fund ECS)	595,594	384,717	(210,877)	0
CSA 70 W-3 Hacienda (Fund ECY)	274,073	178,289	(95,784)	0
CSA 70 W-4 Pioneertown (Fund EDD)	133,934	111,276	(22,658)	0
Total Enterprise Funds	10,957,363	7,380,918	(3,576,445)	0

CSA 42 Oro Grande – Requirements of \$428,335 include operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out including transfers for depreciation and capital improvements; and contingencies. Sources of \$168,056 are primarily from user fees, connection fees, and service charges.

CSA 64 Spring Valley Lake – Requirements of \$3.9 million primarily includes operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund various capital improvement projects including Service Line Replacement, depreciation for future replacement projects, a Well Rehab project, a Manifold Well project, Hesperia Interconnection, a Meter Replacement project and Chlorinator project; and contingencies. Sources of \$2.6 million are primarily from property taxes, user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund for capital improvement projects.

CSA 70 CG Cedar Glen – Requirements of \$848,011 include operating expenses for water connection services including operations and maintenance costs, and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund a Uranium Cleanup Project and a meter replacement project; and contingencies. Sources of \$510,379 are primarily from user fees, connection fees, and service charges.

CSA 70 F Morongo Valley – Requirements of \$173,495 include operating expenses for water connection services, including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements, other charges for loan payments consisting of a CSA Revolving Loan and a County loan payment; and contingencies. Sources of \$172,611 are primarily from user fees, connection fees, and service charges.

CSA 70 J Oak Hills – Requirements of \$4.6 million primarily includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements; and other charges for debt service; operating transfers out to fund a Radio Read Meters project, Booster upgrade project, a Roof Repair project for Well 1 and Booster 3, Well House projects, and a Chlorinator upgrade project; and contingencies. Sources of \$3.3 million are primarily from user fees, connection fees, service charges, taxes, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-1 Goat Mountain – Requirements of \$595,594 primarily includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements; operating transfers out to provide funding for the Rehab Pressure Reducing Valve (PRV) Stations project, the Reservoir A Rehab project, the Meter Replacement project, the Service Line Replacement project, and Chlorinator project; and contingencies. Sources of \$384,717 are primarily from user fees, connection fees, service charges, taxes, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.



CSA 70 W-3 Hacienda – Requirements of \$274,073 include operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to provide funding for a Meter Replacement project, Water Mainline Valve Insertion project, a Uranium Cleanup project, and Chlorinator project; and contingencies. Sources of \$178,289 are primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-4 Pioneertown – Requirements of \$133,934 primarily includes operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to provide funding for a Meter Replacement project, Offsite Pipeline project, Water Manifolds at Wells 4 & 5; and contingencies. Sources of \$111,276 are primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$1.5 million primarily due to a decrease in services and supplies as a result of fewer tank inspections and pump repairs, a decrease in debt service and water mitigation purchases, a decrease in indirect costs, and a decrease in vehicle and equipment purchases compared to 2012-13; a decrease in contingencies of \$1.1 million and an increase in operating transfers out of \$1.2 million due to the transferring of fund balance to replacement reserve accounts for future capital improvement projects. Major changes in sources include a decrease of \$612,193 in grant revenue, a decrease in other revenue of \$227,701 due to decrease in connection fees expected for CSA 42 Oro Grande and CSA 64 Spring Valley Lake, and a decrease in operating transfers in of \$619,399 from replacement reserves for capital improvement projects as compared to prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Water Districts.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
1	2005	General	CSA 40 Elephant Mountain	Roadway Maintenance	Maintenance of the road	P	CLY3002005			50,188	50,188	
2	3017	Water	CSA 42 Oro Grande	Chlorinators	Replace existing gas chlorinators with tablet chlorinators for disinfecting	RP	EAS310310	45,000			45,000	
3	2067	Water	CSA 42 Oro Grande	Reservoir 2 (Design Only)	Design of reservoir 2	PL	EAV3102067	110,000			110,000	
4	2068	Water	CSA 42 Oro Grande	Meter replacement Project	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	EAV3102068	70,400			70,400	
5	2066	Water	CSA 42 Oro Grande	Land Acquisition/Design	Land acquisition and design	PL	EAV310310			115,500	115,500	
6	2069	Sanitation	CSA 42 Oro Grande	Vault & Meter VVWRA Connection	VVWRA Connection	RP	EKA3102069	27,500			27,500	
7	1Z32	Sanitation	CSA 42 Oro Grande	Sewer Line Replacement	Replace approximately 300 feet of existing sewerline that currently cannot be accessed by maintenance equipment	RP	EKA310310			56,659	56,659	
8	2081	Water	CSA 42 Oro Grande	Water Main Line Replacement	Replace existing water main line	RP	ELR310310	60,000			60,000	
9	2006	Park	CSA 56 Wrightwood	Skate Park	Design and construct a pre-fabricated concrete skate plaza with additional features including fencing	C	CDW3802006	250,000		95,604	345,604	
10	2045	Water	CSA 64 Spring Valley	Hesperia Interconnection	Installation of an interconnection with the City of Hesperia Water District	RP	CEK4202045	54,600			54,600	
11	2046	Water	CSA 64 Spring Valley	Manifold Piping Wells 3 & 5	Install manifold piping between wells 3 & 5 for switchover service when needed	RP	CEK4202046	194,100			194,100	
12	2049	Water	CSA 64 Spring Valley	Meter Replacement Project	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	CEK4202049	633,330			633,330	
13	2038	Water	CSA 64 Spring Valley	Water Line Replacement	Replace water lines in the district including road repairs	RP	CEK420420			302,436	302,436	
14	3041	Water	CSA 64 Spring Valley	Install Efficient Pump / Motor	Install more efficient pump and motor	RP	CSJ420420	87,150			87,150	
15	3023	Sanitation	CSA 64 Spring Valley	Sanitation Pipeline Replacement (A&E)	Replace existing sewer pipeline	RP	EBL420200	112,600			112,600	
16	1Z33	Sanitation	CSA 64 Spring Valley	Sanitation Manhole Sealing	Spray application sealant on existing manholes that currently allow significant water inflow	RU	EBL420200	245,382		59,400	304,782	
17	2070	Sanitation	CSA 64 Spring Valley	Vault & Meter VVWRA Connection	VVWRA Connection	RP	EBL4202070	47,422		110,178	157,600	
18	3016	Water	CSA 64 Spring Valley	Chlorinators	Replace existing gas chlorinators with tablet chlorinators for disinfecting	RP	ECB420420	105,000			105,000	
19	2009	Water	CSA 64 Spring Valley	Water Pressure Relief Valve Rehab	Rehabilitate the pressure relief valve systems	RU	EDB420100			124,900	124,900	
20	2010	Water	CSA 64 Spring Valley	Water Well Rehab #4	Rehabilitate well #4	RU	EDB420101	119,744		53,256	173,000	
21		Water	CSA 64 Spring Valley	16" Waterline Reservoir	Install a transmission line to feed the low pressure zone	RP	EDB420420	443,319		306,681	750,000	
22	1Z37	Water	CSA 64 Spring Valley	Construction Well #7	Drill and equip a new well to comply with CA Dept of Health requirements for water storage	HS	EDB420420	443,000		308,820	751,820	
23	1Z38	Water	CSA 64 Spring Valley	(2) 3 Million Gallon Reservoirs	Construct 2 new 3.0 million gallon water reservoirs to comply with CA Dept Health requirements for water storage in the district	HS	EDC420420	65,415		684,585	750,000	
24	1Z30	General	CSA 70 County Wide	Purchase office building for WAS Division	Acquire office and workshop space for Water and Sanitation Division relocation	AC	CJA105105	775,978		122,068	898,046	
25	3030	Road	CSA 70 R33 Big Bear City	Slurry Seal Project	Preventative seal to protect the road material and extend the life of the road	RU	CNS537537	43,630			43,630	
26	3032	Road	CSA 70 R-42 Windy Pass	Slurry Seal Project	Preventative seal to protect the road material and extend the life of the road	RU	CWR559559	100,358			100,358	
27	2054	Sanitation	CSA 70 SP-2 High Country	Flow Meter & Vault	VVWRA Connection	RP	EFA490490	32,600			32,600	

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
28	1Z35	Water	CSA 70J Oak Hills	Water Radio Read Meters	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	CCN165165	9,320		794,680	804,000	
29	1Z02	Water	CSA 70J Oak Hills	Water Line Extensions	Design and construct critical pipelines to close loops and eliminate dead end lines in the system	C	CJU165165	124,984		25,016	150,000	
30	1Z03	Water	CSA 70J Oak Hills	Water Pipeline Replacements	Replace approximately 2500 feet of existing waterlines that have reached their service life	RP	CQR165165	9,500			9,500	
31	3039	Water	CSA 70J Oak Hills	Install Efficient Pump/Motor	Install more efficient pump and motor	RU	CQS165165	45,150			45,150	
32	2041	Water	CSA 70J Oak Hills	Add Booster Site 2A	Construct a new replacement booster station to pump additional water to high pressure zones in the district	C	CQS1652041	15,000		36,850	51,850	
33	2042	Water	CSA 70J Oak Hills	Install 1 Well House	Install an enclosure around an existing well	RP	CQS1652042			36,000	36,000	
34	2043	Water	CSA 70J Oak Hills	Roofing Repairs Well 1 & Booster 3	Repair roof on well 1 and booster 3	R	CQS1652043	31,400		10,000	41,400	
35	3015	Water	CSA 70J Oak Hills	Chlorinators	Replace existing gas chlorinators with tablet chlorinators for disinfecting	RP	ECA165165	45,000			45,000	
36	1006	Sanitation	CSA 79 Green Valley Lake	Sewer Manhole Sealing	Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow	RU	ENF485101	45,500		4,500	50,000	
37	1Z28	Sanitation	CSA 79 Green Valley Lake	Awanhee Lift Station	Construction of 50,000 gallons of additional wet well capacity to extend the needed emergency response times	C	ENF485485	112,852		192,148	305,000	
38	1007	Sanitation	CSA 82 Searles Valley	Searles Valley Sanitation Manhole Sealing	Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow	RU	CJN495100	102,526			102,526	
39	2055	Sanitation	CSA 82 Searles Valley	New Pump Station	Installation of new pump station	C	CJN4952055	55,000			55,000	
40	3037	Sanitation	CSA 82 Searles Valley	Slip Lines	Rehabilitation of existing sewer lines by slip lining with PVC liner	RU	CJN495495	294,000			294,000	
41	3038	Sanitation	CSA 82 Searles Valley	Rebuild Splitter Boxes for Tanks 3 & 4	Replace existing splitter boxes with new structures	RP	EFF495495	30,150			30,150	
42	3036	Sanitation	CSA 82 Searles Valley	Replace 50' of 4" Sewer Main	Replace approximately 50 feet of existing sewerline	RP	EFY495495	7,650			7,650	
43		Sanitation	CSA 82 Searles Valley	Abandon Septic Tank	Dig up septic tank and backfill to recover	RU	EFY495495	15,350			15,350	
44	3037	Sanitation	CSA 82 Searles Valley	Replace 125' of Sewer Main	Replace approximately 125 feet of existing sewerline	RP	EFY495495	31,900			31,900	
45	3034	Road	CSA 59 Deer Lodge Park	Slurry Seal Project	Preventative seal to protect the road material and extend the life of the road	RU	CMS395395	35,000			35,000	
46	1Z15	Water	CSA 70 Cedar Glen	Water Improvements	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for new well	C	CRD563563		476,253		476,253	Grant
47	1Z16	Water	CSA 70 Cedar Glen	Water Improvements	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for new well	C	CRL563563		2,439,828	1,100	2,440,928	Grant
48	2047	General	CSA 70 D-1 Lake Arrowhead	Fencing	Install a fence around the park	C	CSY1302047	54,000		196,000	250,000	
49	2048	General	CSA 70 D-1 Lake Arrowhead	Detention Basin	Construct a detention basin	C	CSY1302048	151,600		73,400	225,000	
50	3027	General	CSA 70 D-1 Lake Arrowhead	Arrowhead Office Building	Design and rebuild the Arrowhead Community Center building	PL	CSY1303027	1,000,000			1,000,000	
51	3035	Road	CSA 70 R-40 Upper N Bay	Slurry Seal Project	Preventative seal to protect the road material and extend the life of the road	RU	CNX553553	39,400			39,400	
52	1Z43	Sanitation	CSA70 S-3 Lytle Creek	Manhole Sealing	Spray application sealant on existing manholes that currently allow significant water inflow	RU	CCU305100	2,000		50,747	52,747	
53	3043	Sanitation	CSA70 S-3 Lytle Creek	Chemical Feed Degreaser System	Installation of automatic feed system for sewer line degreasing	C	CCU305305	62,650			62,650	
54	3034	Road	CSA70 R2 Twin Peaks	Road Project	Road Maintenance	P	CPS225225	35,000			35,000	

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
55	1219	Park	Big Bear Alpine Zoo	Relocation Project	Design, construct new zoo, and relocate existing zoo to a new site	PL	CRR620620			5,981,652	5,981,652	
56	1023	Park	Big Bear Recreation and Park District	Erwin Ranch Pool Renovation	Renovation of the existing pool and expansion of the facility	RE	CSZ6201023			412,152	412,152	
57	2004	Park	Big Bear Recreation and Park District	Erwin Park Clubhouse Renovation	Renovation of the existing park building that was damaged due to flooding and upgrade to meet current code requirements	RE	CSZ6202004			148,000	148,000	
58	2040	Park	Big Bear Recreation and Park District	Erwin Ranch Soccer Park	Build a soccer park	C	CSZ6202040	13,000			13,000	
59	AR03	Park	Big Bear Recreation and Park District	ARRA Bear City Park	Installation of new walk paths and landscaping at the existing Bear City Park	RE	CSZ620AR03			28,262	28,262	
60	1011	Park	CSA 20 Joshua Tree	Parking Pavement	Rehabilitate and repave the community center parking lot	RU	CEW2001011	1,095		48,905	50,000	
61	3029	Park	CSA 20 Joshua Tree	Community Park Preschool Paving Project	Rehabilitate and repave the Community Park / Preschool parking lot	RU	CEW200200	25,000			25,000	
62	1Z05	Park	CSA 20 Joshua Tree	Desert View Conservation Area	Design and construct improvements for an interpretive trail system	RE	CFU200200	300,000		5,245	305,245	
63	3028	Park	CSA 20 Joshua Tree	Roof Enclosure	Enclose and build a roof over half of the existing racquetball structure to allow for park facility storage area	R	CQB200200	75,000			75,000	
64	2022	Park	CSA 20 Joshua Tree	Restroom	Installation of a staff restroom at the preschool	RE	CQB2002022	8,486		1,514	10,000	
65		Park	CSA 20 Joshua Tree	Landscape at Community Park	Landscape improvements at Community Park	RU	SGD200200	10,000			10,000	
66		Park	CSA 20 Joshua Tree	Remodel at Community Center	Remodel of the Community Center including new flooring, showers, mirrors and windows	RE	SGD200200	25,000			25,000	
67		Park	CSA 63 Oak Glen / Yucaipa	Exterior Paint and Patch	Patch, prepare and paint the exterior of the existing school house	RU	SKM415415	20,000			20,000	
68		Park	CSA 63 Oak Glen / Yucaipa	Construction of Wooden Replica School House	Build a wooden replica of the existing school house	C	SKM415415	30,000			30,000	
69	2037	Sanitation	CSA 70 53B Fawnskin	Replace Wetwell Lids	Replace damaged and aged lids of wetwells	RP	EAI3652037	32,900			32,900	
70	2036	Sanitation	CSA 70 53B Fawnskin	Stations A,B,C improvements	Improvements to lift stations A, B, and C for Fawnskin sanitation district	RU	EAI365365	9,643		35,717	45,360	
71	TBD	Sanitation	CSA 70 53B Fawnskin	Station A & C Pipe Replacement	Replace existing damaged pipe	RP	EBA365365	43,800			43,800	
72	2013	Sanitation	CSA 70 53B Fawnskin	Sanitation Manhole Sealing	Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow	RU	EBB365100	4,278		50,722	55,000	
73	2035	Sanitation	CSA 70 53B Fawnskin	Pipeline Repair Project	Replace existing damaged pipe	RP	EBB365101	65,100			65,100	
74	2064	Water	CSA 70 F Morongo Valley	Uranium Treatment	Treat and remove uranium from water	HS	CWD1352064	99,925		9,075	109,000	
75	2065	Water	CSA 70 F Morongo Valley	Meter Replacement	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	CWD1352065	24,987		13	25,000	
76	3031	Road	CSA 70 R-36 Pan Springs	Slurry Seal Project	Preventative seal to protect the road material and extend the life of the road	RU	CLV541541	35,208			35,208	

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
77	1Z31	General	CSA 70 TV-4 Wonder Valley	Power System	Replace and update the existing TV translator controls and electrical panel	RU	CAL332332			100,678	100,678	
78		General	CSA 70 TV-5 Mesa	Ceramic Insulators	Replace ceramic insulators/runs between power poles	RP	SLE331331	25,000			25,000	
79		General	CSA 70 TV-5 Mesa	Power Pole Installation	Installation of additional power poles	C	SLE331331	25,000			25,000	
80	2060	Water	CSA 70 W-1 Landers	Rehab PRV Stations	Rehabilitate the pressure relief valves	RU	CCW3452060			34,400	34,400	
81	2061	Water	CSA 70 W-1 Landers	Rehab Reservoir A/Site 2	Rehabilitate Reservoir A at Site 2	RU	CCW3452061			77,600	77,600	
82	2062	Water	CSA 70 W-1 Landers	Water Meter Replacement	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	CCW3452062	116,500			116,500	
83	2063	Water	CSA 70 W-1 Landers	Replace Service Lines	Replace service lines as needed throughout the district	RP	CCW3452063	183,100			183,100	
84	3040	Water	CSA 70 W-1 Landers	Install Efficient Pump/Motor	Install more efficient pump and motor	RP	CCW345345	80,650			80,650	
85	3014	Water	CSA 70 W-1 Landers	Chlorinators	Replace existing gas chlorinators with tablet chlorinators for disinfecting	RP	ECS345345	72,500			72,500	
86	3018	Water	CSA 70 W-3 Hacienda	Chlorinators	Replace existing gas chlorinators with tablet chlorinators for disinfecting	RP	ECY350350	27,500			27,500	
87	2056	Water	CSA 70 W-3 Hacienda	Meter Replacement Project	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	EJQ3502056	50,000			50,000	
88	2057	Water	CSA 70 W-3 Hacienda	Uranium Removal	Treat and remove uranium from water	HS	EJQ3502057	99,000			99,000	
89	2059	Water	CSA 70 W-3 Hacienda	Replace Boosters	Replace aged booster stations	RP	EJQ3502059	1,004		44,596	45,600	
90	3011	Water	CSA 70 W-3 Hacienda	Water Mainline Valve Insertion	Installation of 4 isolation valves	RU	EJQ350350			49,000	49,000	
91	2050	Water	CSA 70 W-4 Pioneertown	Meter Replacement Project	Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement	RP	CEA3602050			34,048	34,048	
92	1Z27	Water	CSA 70 W-4 Pioneertown	Offsite Pipeline/Supply	Design and construction of a 3.5 mile water pipeline, a 75,000 gallon water reservoir and a 200 gpm pump station	C	CQP360360	360,919			360,919	
93	2015	Water	CSA 70 W-4 Pioneertown	Water Manifold Piping Well 4 & 5	Construction of necessary piping to interconnect two existing wells for blending of the water	C	END360360	21,099		104	21,203	
94	2074	Park	CSA 70M Wonder Valley	Park Pavement Project	Pave and Repair Roads	P	SYS205205			49,563	49,563	
95	1005	Sanitation	CSA 79 Green Valley Lake	Sewer Slip Lining	Rehabilitation of existing sewer lines by slip lining with PVC liner	RU	ENF485100	59,500			59,500	
96	1017	Park	Bloomington Recreation and Park District	Bloomington Education Center	Installation of new flooring and fencing at existing facility	RE	CAQ625625	8,747		26,253	35,000	
97	1Z18	Park	Bloomington Recreation and Park District	Ayala Park Improvements	Design and construct five fitness stations along a 1/4-mile fitness course	C	CAR625625	48,606		13,698	62,304	
98	0009	Park	Bloomington Recreation and Park District	Kessler Park Improvements	Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building, & equestrian facilities	C	CNJ6250009		290,000	775,361	1,065,361	Grant
99	3012	Sanitation	CSA 70 Glen Helen	Drum Screen	Install a drum screen at the Glen Helen Wastewater Treatment Plant	RU	CVX3063012	50,000			50,000	
100	1Z41	Sanitation	CSA 70 Glen Helen	Vactor Dump Basin	Install a dump manhole and piping for vactor truck unloading at the Lytle Creek North Wastewater Treatment Plant	RU	CVX306306	1,009		13,491	14,500	
101	2071	Sanitation	CSA 70 Glen Helen	Isolation Valve	Install isolation valve at the Glen Helen Wastewater Treatment Plant	RU	CXL3062071	2,200		26,800	29,000	

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
102	3044	Sanitation	CSA 70 Glen Helen	Clarifier Replacement	Upgrade wastewater clarifier for treatment plant	RU	CVX306306	195,000			195,000	
103	2072	Sanitation	CSA 70 Glen Helen	Sludge Drying Beds	Build sludge drying beds at the Glen Helen Wastewater Treatment Plant	C	CXL3062072	39,000		135,000	174,000	
104	1Z42	Sanitation	CSA 70 Glen Helen	SCADA Alarms	Install new SCADA alarms for the process equipment at the Lytle Creek North Wastewater Treatment Plant	RP	CXL306306			50,000	50,000	
105	3008	Sanitation	CSA 70 Glen Helen	Auto Shut Off	Install Auto Shut Off to Prevent Sewer Overflow	RU	ELH306306	20,000			20,000	
106	3042	Sanitation	CSA 70 Glen Helen	VFD Pump and Controls	Install variable flow starters at influent pump station	RU	ELH306306	24,150			24,150	
TOTAL PROJECTS - OPERATING FUNDS								595,450	-	-	595,450	
TOTAL PROJECTS - CAPITAL PROJECT FUNDS								8,159,916	3,206,081	11,962,565	23,328,562	
TOTAL CARRYOVER PROJECTS								8,755,366	3,206,081	11,962,565	23,924,012	



SPECIAL DISTRICTS DEPARTMENT 2013-14 RECOMMENDED RESERVES

DISTRICT TYPE				FUNDING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME	FUND DEPT	2013-14 REQUIREMENTS	FUND BALANCE	DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER	
GENERAL DISTRICTS								
CSA 70 Countywide Special Districts								
Termination Benefits Reserve	SKW 105	2,528,345	2,516,345	12,000	0	0	0	
General Reserve	SKU 105	346,926	344,926	2,000	0	0	0	
General Reserve	CAN 105	4,884,155	4,759,155	125,000	0	0	0	
CSA Loan Fund	SKI 105	381,907	381,507	400	0	0	0	
North Etiwand Trust Reserve	VFG 547	1,609,210	1,594,210	15,000	0	0	0	
District Totals		9,750,543	9,596,143	154,400	0	0	0	
TOTAL FOR GENERAL RESERVES		9,750,543	9,596,143	154,400	0	0	0	
PARK DISTRICTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
ROAD DISTRICTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
SANITATION DISTRICTS								
CSA 42 Oro Grande								
Capital Replacement Reserve	EAW 310	234,394	61,916	172,478				
Capital Expansion Reserve	EAZ 310	8,753	8,753	0	0	0	0	
District Totals		8,753	8,753	0	0	0	0	
CSA 53 B Fawnskin								
Capital Replacement Reserve	EAE 365	1,039,485	710,060	329,425	0	0	0	
Capital Expansion Reserve	EAK 365	174,900	171,005	3,895	0	0	0	
District Totals		1,214,385	881,065	333,320	0	0	0	
CSA 64 Spring Valley Lake								
Capital Replacement Reserve	EBR 420	1,692,469	941,835	750,634	0	0	0	
Capital Expansion Reserve	EBU 420	1,124,102	1,116,902	7,200	0	0	0	
District Totals		2,816,571	2,058,737	757,834	0	0	0	
CSA 70 GH Glen Helen								
Capital Replacement Reserve	ELI 306	2,126,527	1,569,000	557,527	0	0	0	
District Totals		2,126,527	1,569,000	557,527	0	0	0	
CSA 70 S-3 Lytle Creek								
Capital Replacement Reserve	ECM 305	1,083,160	582,047	501,113	0	0	0	
Capital Expansion Reserve	EFN 305	183,518	183,018	500	0	0	0	
District Totals		1,266,678	765,065	501,613	0	0	0	
CSA 70 SP-2 High Country								
Capital Replacement Reserve	EFU 490	476,574	385,252	91,322	0	0	0	
Capital Expansion Reserve	EFX 490	325,120	323,520	1,600	0	0	0	
District Totals		801,694	708,772	92,922	0	0	0	
CSA 70 SP-7 Lenwood								
Capital Replacement Reserve	ECZ 315	429,821	60,591	369,230				
Capital Expansion Reserve	ECU 315	122,119	122,119	0	0	0	0	
District Totals		122,119	122,119	0	0	0	0	
CSA 79 Green Valley Lake								
Capital Replacement Reserve	EFS 485	970,147	705,674	264,473	0	0	0	
Capital Expansion Reserve	EJS 485	97,513	97,063	450	0	0	0	
District Totals		1,067,660	802,737	264,923	0	0	0	
CSA 82 Searles Valley								
Capital Replacement Reserve	EIG 495	557,748	395,175	162,573	0	0	0	
Capital Expansion Reserve	EGB 495	256,708	255,508	1,200	0	0	0	
District Totals		814,456	650,683	163,773	0	0	0	
TOTAL FOR SANITATION RESERVES		10,238,843	7,566,931	2,671,912	0	0	0	



SPECIAL DISTRICTS DEPARTMENT 2013-14 RECOMMENDED RESERVES

DISTRICT TYPE				FUNDING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME		FUND DEPT	2013-14 REQUIREMENTS	FUND BALANCE	DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER
STREETLIGHTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
WATER DISTRICTS								
CSA 42 Oro Grande								
Capital Replacement Reserve	EAX	310	568,442	202,255	366,187	0	0	0
Capital Expansion Reserve	EAT	310	134,107	134,107	0	0	0	0
District Totals			702,549	336,362	366,187	0	0	0
CSA 64 Spring Valley Lake								
Capital Replacement Reserve	EIV	420	2,803,083	1,406,429	1,396,654	0	0	0
Capital Expansion Reserve	EBT	420	460,691	458,491	2,200	0	0	0
District Totals			3,263,774	1,864,920	1,398,854	0	0	0
CSA 70 CG Cedar Glen								
Capital Replacement Reserve	ELO	563	680,602	206,000	474,602			
Capital Expansion Reserve	ELN	563	844	844	0	0	0	0
District Totals			681,446	206,844	474,602	0	0	0
CSA 70 F Morongo Valley								
Capital Replacement Reserve	EIO	135	88,017	77,547	10,470	0	0	0
Capital Expansion Reserve	EBX	135	140,573	139,923	650	0	0	0
District Totals			228,590	217,470	11,120	0	0	0
CSA 70 J Oak Hills								
Capital Replacement Reserve	EFO	165	2,372,604	660,642	1,711,962	0	0	0
Capital Expansion Reserve	EFG	165	3,169,309	3,135,309	34,000	0	0	0
Rate Stabilization Fund	EFZ	165	1,869,610	548,110	1,321,500			
District Totals			7,411,523	4,344,061	3,067,462	0	0	0
CSA 70 W-1 Goat Mountain								
Capital Replacement Reserve	EFQ	345	835,326	536,849	298,477	0	0	0
Capital Expansion Reserve	EDY	345	319,177	317,627	1,550	0	0	0
District Totals			1,154,503	854,476	300,027	0	0	0
CSA 70 W-3 Hacienda								
Capital Replacement Reserve	EFT	350	220,055	74,881	145,174	0	0	0
Capital Expansion Reserve	ECW	350	13,169	13,119	50	0	0	0
District Totals			233,224	88,000	145,224	0	0	0
CSA 70 W-4 Pioneertown								
Capital Replacement Reserve	EFW	360	134,051	91,475	42,576	0	0	0
District Totals			134,051	91,475	42,576	0	0	0
TOTAL FOR WATER RESERVES			13,809,660	8,003,608	5,806,052	0	0	0
GRAND TOTAL FOR RESERVES			33,799,046	25,166,682	8,632,364	0	0	0



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EQUIPMENT BUDGET DETAIL

FISCAL YEAR 2013-14

DISTRICT TYPE		RECOMMENDED		
DISTRICT NAME		ADDITION/ REPLACEMENT	UNITS	\$ AMOUNT
EQUIPMENT REQUESTED				
GENERAL DISTRICTS		FUND		
CSA 70 Countywide		SKV-105		
Water & Sanitation (Org 200)				
1	Radio Read Data Collector	Addition	1	30,000
2	Directional Boring Machine	Addition	1	10,000
3	Interrogators	Addition	2	25,000
4	Push Camera	Replacement	1	12,000
5	Trench Compactor	Addition	1	8,000
6	Saddle Fuel Tank	Addition	1	8,000
7	Easement Crawler for Sewer Cleaner	Addition	1	60,000
8	Skid-steer	Addition	1	60,000
9	Excavator	Addition	1	75,000
10	Portable Compressor	Addition	1	17,000
11	SUV	Replacement	2	70,000
12	3/4 ton 4 x 4 Utility Pick-up Truck	Addition	1	45,000
13	1/2 ton 4 x 4 with Pipe Rack	Addition	1	40,000
				460,000
Engineering (Org 130)				
1	Engineering Plotter	Replacement	1	18,000
				18,000
CSA 40 Elephant Mountain		SIS-300		
1	Spare Digital Transmitter	Addition	1	15,000
				15,000
CSA 70 TV-2 Morongo Valley		SLD-330		
1	Monitoring Equipment	Addition	1	15,000
				15,000
CSA 70 TV-4 Wonder Valley		SLF-332		
1	Monitoring Equipment	Addition	1	15,000
				15,000
CSA 70 TV-5 Mesa		SLE-331		
1	Monitoring Equipment	Addition	1	10,000
				10,000
GENERAL DISTRICTS TOTAL				533,000



EQUIPMENT BUDGET DETAIL

FISCAL YEAR 2013-14

DISTRICT TYPE				RECOMMENDED	
DISTRICT NAME		ADDITION/ REPLACEMENT		UNITS	\$ AMOUNT
EQUIPMENT REQUESTED		FUND			
PARK DISTRICTS					
<u>Bloomington Park</u>		SSD-625			
1	Mower		Replacement	1	15,000
					15,000
<u>CSA 70 P-6 El Mirage</u>		SYP-212			
1	LED Streetlights		Addition	1	25,000
					25,000
PARK DISTRICTS TOTAL					40,000
ROAD DISTRICTS					
<u>No Equipment purchases for this district type</u>					
SANITATION DISTRICTS					
<u>CSA 70 GH Glen Helen/Lytle Creek</u>		ELH-306			
1	Auto Shut Off at Drum Screen		Addition	1	20,000
2	VFD Pump and Controls		Addition	1	24,150
					44,150
SANITATION DISTRICTS TOTAL					44,150
STREETLIGHTING DISTRICTS					
<u>No Equipment purchases for this district type</u>					
WATER DISTRICTS					
<u>No Equipment purchases for this district type</u>					
TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT)					617,150



**FLOOD CONTROL
SUMMARY**

SPECIAL REVENUE FUNDS

	<u>Page #</u>	<u>Requirements</u>	<u>Sources</u>	<u>Fund Balance</u>	<u>Staffing</u>
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	101				
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	102	137,090,870	68,205,595	68,885,275	146
TOTAL SPECIAL REVENUE FUNDS		<u>137,090,870</u>	<u>68,205,595</u>	<u>68,885,275</u>	<u>146</u>

INTERNAL SERVICE FUND

	<u>Page #</u>	<u>Requirements</u>	<u>Sources</u>	<u>Net Budget</u>	<u>Staffing</u>
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT: FLOOD CONTROL EQUIPMENT	110	2,061,000	2,930,000	869,000	0
TOTAL INTERNAL SERVICES FUND		<u>2,061,000</u>	<u>2,930,000</u>	<u>869,000</u>	<u>146</u>

	<u>Page #</u>	<u>Total Amount</u>
CAPITAL IMPROVEMENT PROJECTS	112	35,950,000



SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT

Gerry Newcombe

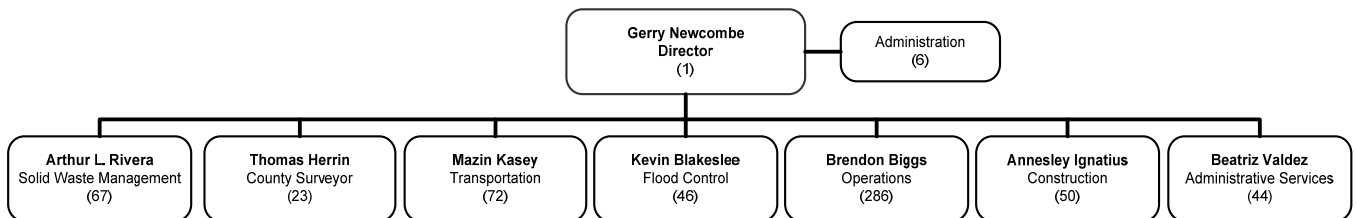
DEPARTMENT MISSION STATEMENT

The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services and County Surveyor functions.

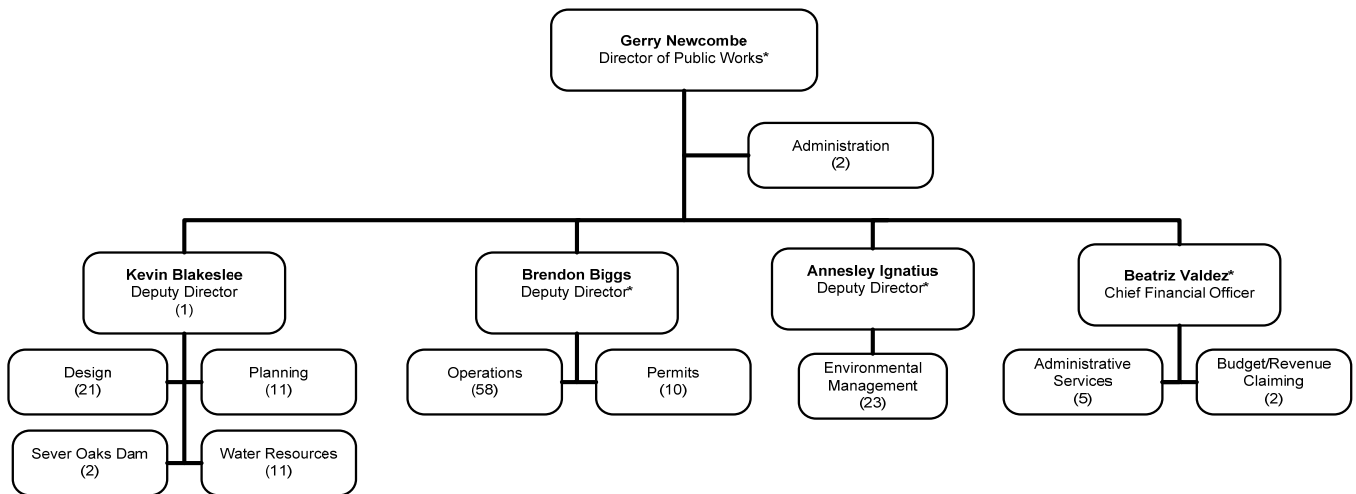


ORGANIZATIONAL CHART

Public Works



San Bernardino County Flood Control District



*Position budgeted in Transportation budget.

2012-13 ACCOMPLISHMENTS

- Completed design, environmental activities, and advertised for construction the following projects:
 - Mountain View Acres Storm Drain Project in the Victorville area.
 - Lytle Cajon Channel Invert Repair Project in the Colton/San Bernardino area.
 - Sheep Creek Grouted Rock Bank Protection Project in the Wrightwood area.
- Completed construction on Sultana Cypress Storm Drain Phase II-C for an additional catch basin in the Ontario area.
- Completed design and environmental activities, advertised and awarded a contract for the construction of Alabama Street at City Creek in the Highland/Redlands area.
- Completed Cactus Basin Supplemental Environmental Impact Report in Rialto.
- Completed removal of approximately 50,000 cubic yards of material in San Timoteo basins 13 to 15 and anticipates removing an additional 100,000 cubic yards in Fiscal Year 2013-14.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: IMPROVE COUNTY GOVERNMENT OPERATIONS

Objective(s): • Monitor and evaluate operations and implement strategies to continually improve efficiency and effectiveness.

Department Strategy: • Manage existing funding sources in order to maintain and build the Flood Control System by prioritizing maintenance and construction activities.

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Percentage of Flood Control basins cleaned out to full capacity.	N/A	N/A	96%	99%

SUMMARY OF BUDGET UNITS

	2013-14					
	Requirements	Sources	Net County Cost	Fund Balance	Net Budget	Staffing
<u>Special Revenue Funds</u>						
Flood Control Consolidated	137,090,870	68,205,595		68,885,275		146
Total Special Revenue Funds	137,090,870	68,205,595		68,885,275		146
<u>Internal Service Fund</u>						
Flood Control Equipment	2,061,000	2,930,000			869,000	0
Total Internal Service Fund	2,061,000	2,930,000			869,000	0
Total - All Funds	139,151,870	71,135,595	0	68,885,275	869,000	146

5-YEAR REQUIREMENTS TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Flood Control Consolidated	117,721,245	129,491,826	125,626,420	126,374,541	137,090,870
Flood Control Equipment	2,609,001	5,094,468	7,916,830	6,726,093	2,061,000
Total	120,330,246	134,586,294	133,543,250	133,100,634	139,151,870

5-YEAR SOURCES TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Flood Control Consolidated	73,587,941	76,194,625	70,303,083	74,081,020	68,205,595
Flood Control Equipment	2,935,000	3,052,541	3,063,700	3,075,000	2,930,000
Total	76,522,941	79,247,166	73,366,783	77,156,020	71,135,595

5-YEAR FUND BALANCE TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Flood Control Consolidated	44,133,304	53,297,201	55,323,337	52,293,521	68,885,275
Total	44,133,304	53,297,201	55,323,337	52,293,521	68,885,275

5-YEAR NET BUDGET TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Flood Control Equipment	325,999	(2,041,927)	(4,853,130)	(3,651,093)	869,000
Total	325,999	(2,041,927)	(4,853,130)	(3,651,093)	869,000

Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in requirements in internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.



San Bernardino County Flood Control District

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the County, as well as to promote water conservation and improved water quality.

Budget at a Glance

Total Requirements	\$137,090,870
Total Sources	\$68,205,595
Fund Balance	\$68,885,275
Use of Fund Balance	\$16,857,756
Total Staff	146

The District covers the entire County, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the County's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the East end of San Bernardino Valley, east of Zone 2. Zone 4 covers the Mojave River Valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the County not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

Flood Protection on Major Streams: In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

Water Conservation: The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and Northern California is spread and percolated into the groundwater basins underlying the County. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

Storm Drain Construction: The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

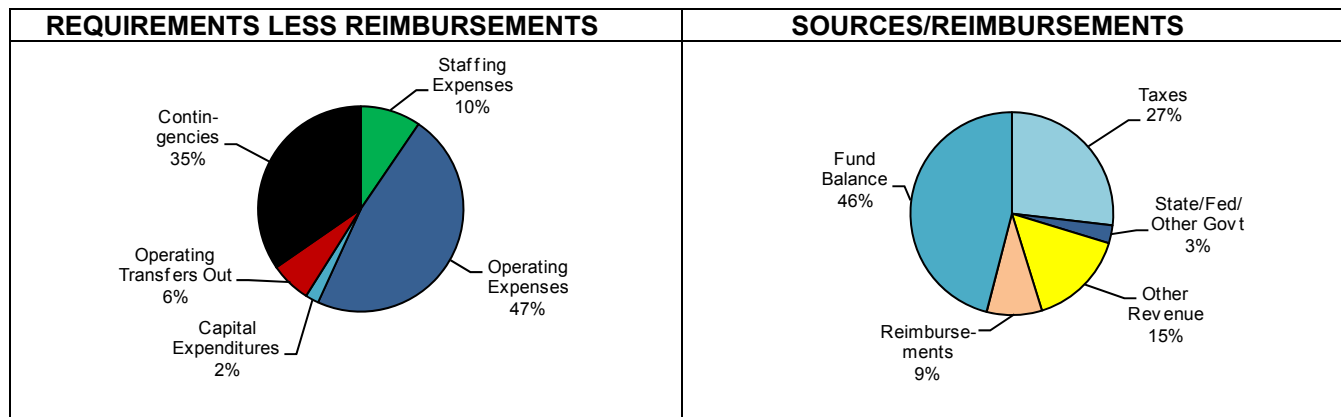
Facility Maintenance: The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

National Pollutant Discharge Elimination System (NPDES): The District is the lead permittee in the San Bernardino Valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

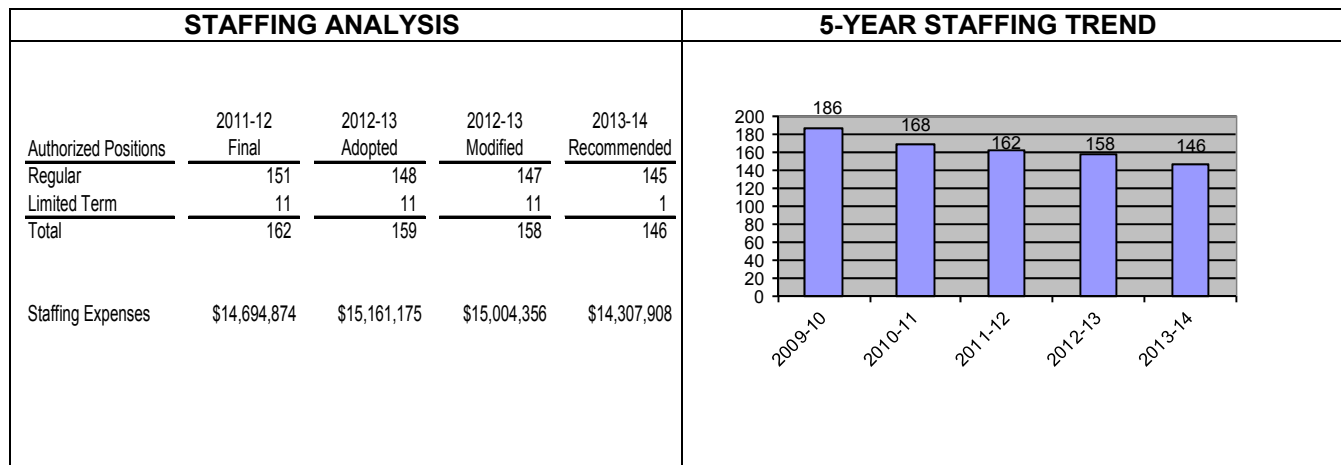
Flood Operations: During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.



2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: San Bernardino County Flood Control District
FUND: Consolidated

BUDGET UNIT: Various
FUNCTION: Flood Control
ACTIVITY: Flood Control

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	15,365,099	13,728,949	13,474,972	13,244,696	15,004,356	14,307,908	(696,448)
Operating Expenses	35,797,511	58,925,210	52,695,794	45,287,655	69,546,598	71,104,824	1,558,226
Capital Expenditures	1,092,398	254,417	256,334	1,073,784	1,245,000	3,164,700	1,919,700
Contingencies	0	0	0	0	34,450,962	52,027,519	17,576,557
Total Exp Authority	52,255,008	72,908,576	66,427,100	59,606,135	120,246,916	140,604,951	20,358,035
Reimbursements	(487,895)	(13,942,667)	(13,628,850)	(12,182,193)	(15,487,175)	(13,195,874)	2,291,301
Total Appropriation	51,767,113	58,965,909	52,798,250	47,423,942	104,759,741	127,409,077	22,649,336
Operating Transfers Out	11,547,724	10,129,411	12,708,146	11,111,524	21,614,800	9,681,793	(11,933,007)
Total Requirements	63,314,837	69,095,320	65,506,396	58,535,466	126,374,541	137,090,870	10,716,329
Sources							
Taxes	38,440,719	36,431,260	36,414,505	52,801,500	36,364,349	40,215,500	3,851,151
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	12,307,357	16,798,468	5,323,306	3,766,083	4,628,300	4,308,811	(319,489)
Fee/Rate	(163,170)	139,734	860,319	1,101,235	1,417,834	474,000	(943,834)
Other Revenue	5,094,377	5,016,500	1,358,472	5,046,902	2,981,052	12,225,491	9,244,439
Total Revenue	55,679,283	58,385,962	43,956,602	62,715,720	45,391,535	57,223,802	11,832,267
Operating Transfers In	12,718,320	10,781,588	18,588,629	12,411,500	28,689,485	10,981,793	(17,707,692)
Total Sources	68,397,603	69,167,550	62,545,231	75,127,220	74,081,020	68,205,595	(5,875,425)
Fund Balance					52,293,521	68,885,275	16,591,754
Budgeted Staffing					158	146	(12)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Staffing expenses of \$14.3 million fund 146 budgeted positions to oversee administration, operations and maintenance of the District's facilities. Operating expenses of \$71.1 million primarily include: \$36.7 million in service contracts for construction projects; \$7.4 million for bond payments; and \$16.0 million in transfers, of which \$11.6 million is for internal payroll distribution, \$3.9 million to pay the Transportation Division for work performed on District projects and to reimburse for administrative costs, and \$0.5 million to other County Departments for various purposes. Capital expenditures of \$3.2 million are primarily needed to purchase land and right of way for mitigation and/or construction purposes. Reimbursements of \$13.2 million are primarily related to internal labor distribution charges.

The District's primary revenue source is property taxes and is budgeted at \$40.2 million. Other major revenue sources include governmental aid at \$4.3 million to partially fund Seven Oaks Dam maintenance and the NPDES program, operating transfers in of \$11.0 million (\$1.3 million from the County general fund for the NPDES program and \$9.7 million for internal administrative transfers between funds), and \$12.2 million in other revenue primarily from several land sales that are anticipated.

BUDGET CHANGES AND OPERATIONAL IMPACT

Total requirements are increasing by \$10.7 million and include the following:

- \$0.7 million decrease in staffing expenses primarily from the deletion of 12 positions (2 regular and 10 contract).
- \$1.6 million increase in operating expenses primarily due to increases related to planned construction projects.
- \$1.9 million increase in capital expenditures primarily for the purchase of right-of-way and land acquisition to facilitate construction projects.
- \$11.9 million decrease in operating transfers out due to reduced transfers between the District's zones, mainly because of a reduction in costs for Colonies litigation issues.



- \$2.3 million decrease in reimbursements due to reductions in internal payroll distribution reimbursements and labor reimbursements from the Transportation Division for work performed by District employees on Transportation projects.
- \$17.5 million increase in contingencies primarily for future construction projects.

Total sources are decreasing by \$5.9 million primarily the result of the following:

- \$17.7 million decrease in operating transfers in primarily from the General Fund (\$5.9 million for Rimforest) and from Zone 4 to Zone 1 (\$10.3 million for Colonies litigation expenses no longer necessary).
- \$3.9 million increase in taxes to reflect both a small increase in the assessed valuation of property and the dissolution of Redevelopment Agencies having a positive impact on District property tax revenues.
- \$0.9 million decrease in fee/rate revenue primarily from County Fire for the Hazardous Tree program (program is ending June 30, 2013).
- \$9.2 million increase in other revenue due primarily to proceeds from several land sales anticipated to occur in 2013-14.

Additionally, the fund balance has increased by \$16.6 million primarily as a result of accumulating funding for several construction projects.

PROGRAMMATIC INFORMATION

Flood Control facility maintenance funding remains steady at \$7.5 million Countywide. The NPDES program is budgeted at \$4.7 million and is funded by the County (\$1.3 million), the sixteen participating cities (\$1.6 million), and the District (\$1.8 million). Contingencies are budgeted at \$52.0 million for projects in design and environmental phase, not yet ready for construction and include the following: Rialto Channel at Riverside Avenue; Desert Knolls Wash; Amethyst Basin and Hesperia Detention Basin. Furthermore, the table below reflects projects that are anticipated to go into construction in 2013-14:

Project Type	Major Projects	Funding Sources
Maintenance	Maintenance of Channels, Creeks and Basins Countywide	Property Taxes
Basin Construction	Cactus Basin #3; San Timoteo Creek Basin Cleanup; Donnell Basin Phase I	Property Taxes
Channel Construction	Elder Creek Channel; Mountain View Acres; Kitchen Dean Wash; Sand/Warm Creek Confluence; Lytle Cajon Channel and Warm Creek Channel	Property Taxes
Levee Construction	Mojave River I-15 Levee	Property Taxes
Other	Alabama at City Creek	Property Taxes; FHWA; OES; City of Redlands; City of San Bernardino; IVDA; City of Highland



STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$14.3 million fund 146 budgeted positions of which 145 are regular positions and 1 is a limited term position.

The District is deleting a total of 14 positions as follows:

- 1 extra help Public Works Engineer IV in the Water Resources Division due to reduced workload.
- 9 contract positions for the Hazardous Tree Program which is ending June 30, 2013 (4 Contract Bark Beetle Compliance Officers; 1 Contract Bark Beetle Compliance Coordinator; 1 Contract Bark Beetle Compliance Supervisor; 1 Contract Bark Beetle Office Supervisor; 1 Contract Bark Beetle Office Assistant; and 1 Contract Bark Beetle Fiscal Assistant).
- 2 vacant Engineering Technician IV's due to a reduction in workload.
- 1 vacant Secretary I due to a small reorganization of the Environmental Management Division.
- 1 job share Ecological Resource Specialist since a full time position was added in 2012-13.

Partially offsetting these decreases in the addition of the following new positions:

- 1 Public Works Engineer II for the Stormwater Program due to workload increases in that program.
- 1 Supervising Planner to manage staff within the Environmental Management Section.

In addition, a Planner I is recommended to be reclassified to a Planner III.



2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	2	0	2	2	0	0	2
Flood Design	22	0	22	21	1	0	22
Flood Planning	10	1	11	10	1	0	11
Water Resources	11	0	11	10	1	0	11
Permits	10	0	10	10	0	0	10
Operations	58	0	58	54	4	0	58
Environmental Management	23	0	23	18	3	2	23
Administrative Services	5	0	5	5	0	0	5
Seven Oaks Dam	2	0	2	2	0	0	2
Budget/Revenue Claiming	2	0	2	2	0	0	2
Total	145	1	146	134	10	2	146

Administration		Flood Design		Flood Planning	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1 Secretary I		1 Chief Public Works Engineer		1 Chief Public Works Engineer	
1 Personnel Technician		1 Office Assistant III		1 Public Works Engineer IV	
2 Total		1 Public Works Engineer IV		2 Public Works Engineer III	
		1 Supervising Land Surveyor		2 Public Works Engineer II	
		2 Public Works Engineer III		1 Engineering Technician V	
		3 Public Works Engineer II		2 Engineering Technician IV	
		4 Engineering Technician V		1 Engineering Technician III	
		4 Engineering Technician IV		1 Secretary I	
		4 Engineering Technician III		11 Total	
		1 Secretary I			
		22 Total			
Water Resources		Permits		Operations	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1 Public Works Engineer IV		1 Public Works Engineer IV		1 Public Works Engineer II	
2 Public Works Engineer III		2 Engineering Technician V		1 Public Works Operations Supt	
2 Public Works Engineer II		5 Engineering Technician IV		1 Public Works Operations Supv	
2 Engineering Technician V		1 Secretary I		9 Equipment Operator III	
2 Engineering Technician IV		1 Engineering Technician III		8 Equipment Operator II	
1 Engineering Technician III		10 Total		8 Equipment Operator I	
1 Secretary I				5 Maint & Const Spvrs II	
11 Total				3 Maint & Const Spvrs I	
				7 Maint & Const Worker II	
				11 Maint & Const Worker I	
				1 Office Assistant III	
				1 Office Assistant II	
				1 Public Works Equipment Supt	
				1 Pesticide Applicator	
				58 Total	
Environmental Management		Administrative Services		Seven Oaks Dam	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1 Stormwater Program Manager		1 Accountant III		2 Equipment Operator III	
2 Supervising Planner		1 Accountant II		2 Total	
5 Planner III		1 Accounting Technician			
1 Planner II		1 Fiscal Assistant			
1 Staff Analyst I		1 Secretary II			
1 Office Assistant III		5 Total			
2 Engineering Technician V					
4 Engineering Technician IV					
4 Ecological Resource Specialist					
2 Public Works Engineer II					
23 Total					
Budget/Revenue Claiming					
<u>Classification</u>					
1 Budget Officer					
1 Staff Analyst II					
2 Total					



Flood Control Equipment

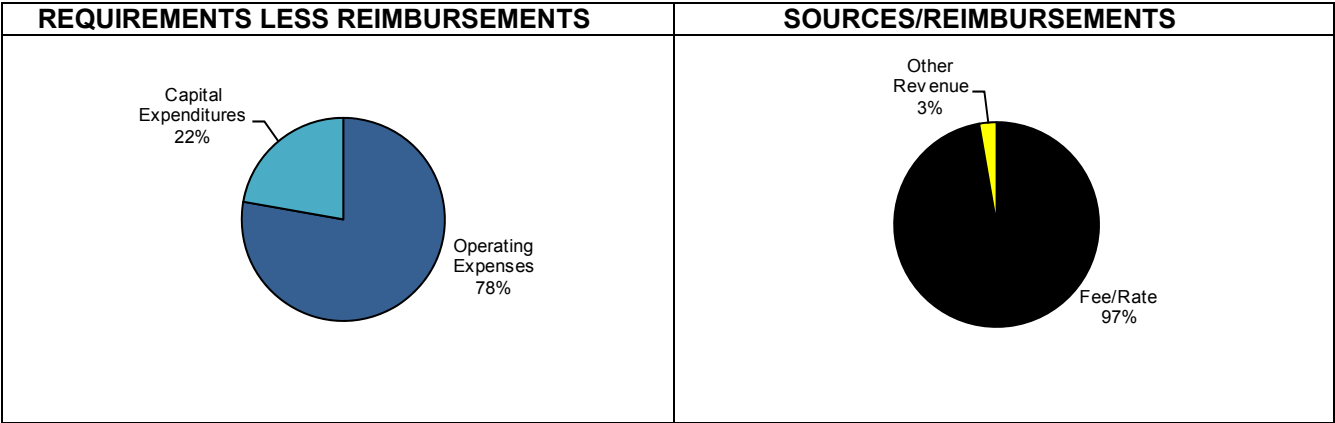
DESCRIPTION OF MAJOR SERVICES

The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various Flood Control District zones and to other divisions within the Department of Public Works.

Budget at a Glance

Total Requirements	\$2,061,000
Total Sources	\$2,930,000
Net Budget	\$869,000
Estimated Unrestricted Net Assets	\$5,896,634
Use of Unrestricted Net Assets	(\$869,000)
Total Staff	0

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: San Bernardino County Flood Control District
 FUND: Flood Control Equipment

BUDGET UNIT: ICA 097
 FUNCTION: Flood Control
 ACTIVITY: Equipment Management

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	45,162	0	0	0	0	0	0
Operating Expenses	1,608,033	2,152,484	1,735,648	2,402,044	1,858,000	1,603,000	(255,000)
Capital Expenditures	(57,221)	0	628,932	746,000	751,000	458,000	(293,000)
Contingencies	0	0	0	0	4,117,093	0	(4,117,093)
Total Exp Authority	1,595,974	2,152,484	2,364,580	3,148,044	6,726,093	2,061,000	(4,665,093)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,595,974	2,152,484	2,364,580	3,148,044	6,726,093	2,061,000	(4,665,093)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	1,595,974	2,152,484	2,364,580	3,148,044	6,726,093	2,061,000	(4,665,093)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	100,000	0	0	0	0
Fee/Rate	2,912,848	3,005,025	2,818,949	2,455,700	3,000,000	2,850,000	(150,000)
Other Revenue	301,865	46,967	143,024	29,100	25,000	80,000	55,000
Total Revenue	3,214,713	3,051,992	3,061,973	2,484,800	3,025,000	2,930,000	(95,000)
Operating Transfers In	0	0	0	5,800	50,000	0	(50,000)
Total Sources	3,214,713	3,051,992	3,061,973	2,490,600	3,075,000	2,930,000	(145,000)
Net Budget	1,618,739	899,508	697,393	(657,444)	(3,651,093)	869,000	4,520,093
Budgeted Staffing					0	0	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Operating expenses of \$1.6 million make up the large majority of expenditures for this budget unit and consist of motor pool charges, equipment repairs, and maintenance charges from the Fleet Management Department. Additionally, capital expenditures budgeted in the amount of \$458,000 include the following purchases:

- \$400,000 for a Wheel Loader (replacement)
- \$38,000 for a Service Truck (replacement)
- \$20,000 for a Polaris Ranger (replacement)

Usage/rates of the District's heavy equipment fleet represent the main source of revenue for this budget unit.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$4.7 million primarily due to the amount representing available net assets set aside for future use is no longer shown in contingencies. The 2013-14 budget also includes small reductions in requirements for auto repair costs and capital expenditures. The reduction in total sources of \$145,000 is primarily the result of decreases in rental usage revenue and equipment sales.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



**SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT
2013-14 CAPITAL PROJECTS
(Various Funds)**

# Proj.	Location/ Address	Flood Control Zone	Project Name-Description	Fund	Total Project Budget	NEW PROJECTS			CARRYOVER			2013-14 Recommended Requirements
						Discretionary General Funding	Other Funding	Total New Projects	Discretionary General Funding	Other Funding	Carryover Balances	
1	Highland	Zone 2	Sand/Warm Creek Confluence	RFF	3,400,000		3,400,000	3,400,000			-	3,400,000
2	San Bernardino/ Colton	Zone 2	Lytle Cajon Channel and Warm Creek Channel	RFF	1,400,000			-		1,400,000	1,400,000	1,400,000
3	Rialto	Zone 2	Cactus Basin #3	RFF	9,200,000			-		9,200,000	9,200,000	9,200,000
4	San Bernardino	Zone 2	Alabama at City Creek	RFF	1,800,000			-		1,800,000	1,800,000	1,800,000
5	Highland	Zone 3	Elder Creek	RFL	4,000,000			-		4,000,000	4,000,000	4,000,000
6	Redlands/ Loma Linda	Zone 3	San Timoteo Creek Basin Cleanup	RFL	1,500,000			-		1,500,000	1,500,000	1,500,000
7	Barstow	Zone 4	Kitchen Dean Wash	RFQ	2,750,000		2,750,000	2,750,000			-	2,750,000
8	Victorville	Zone 4	Mountain View Acres	RFQ	7,500,000			-		7,500,000	7,500,000	7,500,000
9	Victorville	Zone 4	Mojave River I-15 Levee	RFQ	1,600,000			-		1,600,000	1,600,000	1,600,000
10	Twentynine Palms	Zone 6	Donnell Basin Phase I	RFV	2,800,000			-		2,800,000	2,800,000	2,800,000
TOTAL 2013-14 CIP BUDGET FOR FLOOD CONTROL DISTRICT					35,950,000	-	6,150,000	6,150,000	-	29,800,000	29,800,000	35,950,000



A&E: Architecture and Engineering
ADA: Americans with Disabilities Act
ALS: Advanced Life Support
ARRA: American Recovery and Reinvestment Act
AQMD: Air Quality Management District
BAI: Board Agenda Item
BB: Big Bear
BG: Board Governed
BBARWA: Big Bear Area Regional Wastewater Agency
BLS: Basic Life Support
BMX: Bicycle Motorcross
BOS: Board of Supervisors
BZPP: Buffer Zone Protection Program
CAD: Computer Aided Dispatch
CAO: County Administrative Office
Cal EMA: California Emergency Management Agency
CDBG: Community Development Block Grant
CDH: Community Development and Housing
CEQA: California Environmental Quality Act
CERS: California Electronic Reporting System
CERT: Community Emergency Response Team
CFD: Community Facilities District
CI/KR: Critical Infrastructure and Key Resource
CIP: Capital Improvement Program
CONFIRE: Consolidated Fire Agencies
County Fire: San Bernardino County Fire Protection District
COWCAP: Countywide Cost Allocation Plan
CSA: County Service Area
CUPA: Consolidated Uniform Program Agency
CWA: County Wide Area
EDU: Equivalent Dwelling Unit
EKG: Electro Cardio Graph
EMPG: Emergency Management Performance Grant
EMS: Emergency Medical Services

EOC: Emergency Operations Center
FAA: Federal Aviation Administration
FAR: Sheriff/Fire Air Rescue
FAST: Flood Area Safety Taskforce
FEMA: Federal Emergency Management Agency
FHWA: Federal Highway Administration
FPD: Fire Protection District
FT: Feet
GASB: Governmental Accounting Standards Board
GIS: Geographic Information System
HAZMAT: Hazardous Materials
HAZMF: Hazmat Certificate
HAZUS: Hazmat Full Urban Search and Rescue Partial Certificates
HCF: Hundred Cubic Feet
HHW: Household Hazardous Waste
HSGP: Homeland Security Grant Program
HVAC: Heating, Ventilation, and Air Conditioning
ICEMA: Inland Counties Emergency Medical Agency
ISD: Information Services Department
IT: Information Technology
IVDA: Inland Valley Development Agency
JPA: Joint Powers Authority
LACSD: Lake Arrowhead Community Services District
LAFCO: Local Agency Formation Commission
LED: Light-emitting diode
LQG: Large Quantity Generator
MAC: Municipal Advisory Council
MOU: Memorandum of Understanding
NPDES: National Pollutant Discharge Elimination System
NRCS: National Resources Conservation Service
OA: Operational Area
OES: Office of Emergency Services
OFM: Office of Fire Marshal
ORG: Organization



PCF: Paid Call Firefighter
PL: Public Law
PM: Preventative Maintenance
PRD: Permanent Road Division
Prop: Proposition
PRV: Pressure Reducing Valve
PSE: Public Service Employee
PSOC: Public Safety Operations Center
R&P: Recreation and Park
RCRA: Resource Conservation & Recovery Act
RZH: Roberti-Z'Berg-Harris
SANBAG: San Bernardino Associated Governments
SBCFPD: San Bernardino County Fire Protection District
SBIAA: San Bernardino International Airport Authority
SCADA: Supervisory Control and Data Acquisition

SCAQMD: South Coast Air Quality Management District
SCE: Southern California Edison
TENS: Telephonic Emergency Notification System
SUV: Sport Utility Vehicle
TIC: Thermal Imaging Camera
UHF: Ultra High Frequency
USDA: United States Department of Agriculture
USFS: United States Forest Service
USARF: Urban Search and Rescue Full Certificate
USARP: Urban Search and Rescue Partial Certificate
USHAZ: Urban Search and Rescue Full and Hazmat Partial Certificates
VHF: Very High Frequency





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